

Austria ... Sch. 18	Indonesia ... Rp 2500	Portugal ... Esc 80
Bahrain ... Dir 3 650	Iraq ... L 1300	S. Africa ... R 60
Belgium ... BEF 650	Japan ... Yen 560	Singapore ... \$S 4.10
Canada ... Can 2.40	Korea ... Wons 500	Spain ... Pes 110
Cyprus ... £ 7.25	Lithuania ... L 6.00	Sri Lanka ... Ru 30
Egypt ... £ 1.00	Malta ... M 25	Sweden ... Kr 6.50
Falkland ... Fld 5.00	Mexico ... Pes 300	Switzerland ... Fr 7.20
France ... Fr 8.00	Morocco ... Dir 25	Tunisia ... Dz 8.00
Germany ... DM 2.20	Norway ... Kr 25	U.S.S.R ... Rb 25
Greece ... Dr 7.70	Peru ... Sol 500	Yemen ... Dir 5.00
Hong Kong ... HK 12	Philippines ... P 20	Yugoslavia ... D 1.20
Ireland ... £ 1.50	Pakistan ... Rs 15	Zambia ... Kw 50
Italy ... L 1200	Papua New Guinea ... K 15	Zimbabwe ... Z 1.50

FINANCIAL TIMES

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D 8523 B

Wishful thinking on
U.S. defence
priorities, Page 12

World news

Business summary

Mandela rejects freedom offer

Black South African nationalist Nelson Mandela in jail for over 20 years rejected President Pieter Botha's conditional offer of freedom.

The terms were that he should reject violence as a means of achieving political ends. In a statement read for him in Soweto, Mandela said he would not accept release while the African National Congress was banned.

While Mandella and other ANC leaders who are jailed with him in Pollsmore prison outside Cape Town have turned down conditional freedom offers, two unnamed political prisoners held on Robben Island have accepted unconditional offers. Page 2

Party choice

Portuguese Minister of Justice Rui Machete was chosen as the new president of the Social Democratic Party, junior partner in the country's centre-left coalition Government. Page 2

Pacific protest

Thousands of people defied New Caledonia's official curfew and crowded the streets to protest against independence plans for France's troubled South Pacific territory.

Swiss suspects

Swiss police arrested two West Germans in connection with the abduction last month of Sven-Axel Springer, grandson of German publisher Axel Springer. They are former pupils of his Swiss school.

Hassan cut

Spain's state-controlled television cut an interview with King Hassan of Morocco after a preview, including remarks on his country's sovereignty claims over the Spanish enclaves of Ceuta and Melilla, provoked a nationalist outcry.

Wales appeal

Lech Walesa, the Polish dissident leader, appealed for a national accord in the aftermath of the trial of the murderers of Father Jerzy Popieuszko, the pro-Solidarity priest.

Sri Lanka 'pact'

The possibility of a closer and more co-operative relationship developing between India and Sri Lanka emerged after a meeting in New Delhi between Indian Prime Minister Rajiv Gandhi and Lalith Athulathmudali, National Security Minister of Sri Lanka. Page 2

Lebanon bombing

A car bomb exploded outside a Moslem militia headquarters in Tripoli, Lebanon, killing seven people and wounding about 25.

Drought aid probe

The Ethiopian Government is investigating why substantial amounts of cash raised in Europe and North America for drought relief are not reaching the country.

Warming to Labour

British Labour Party deputy leader Roy Hattersley said the party must reject extreme left-wing calls to challenge the Conservative Government by defying the law or industrial disruption. Page 5

UK pensions move

The UK's state earnings-related pensions scheme will be abolished if the Cabinet accepts the recommendations of Social Services Secretary Norman Fowler to radically reform Britain's social security arrangements. Page 5

Tokyo-Europe service

Japan Air Lines is to launch the first non-stop Tokyo-Europe service in April 1986. Cutting out the Moscow stop will trim about 2½ hours off the 14-hour flight.

Eastern Air Lines close to debt deal

EASTERN AIR LINES of the U.S. is close to resolution of its immediate debt problems and the battle with its trade unions over proposed pay cuts. Page 17

THE "greenfield" site has already been acquired, following negotiations with the local Government authority last year, and Mr Tadashi Kume, Honda's president, is expected to perform a "ground-breaking" ceremony next month.

Executive of Honda's wholly-owned import subsidiary in the UK have consistently maintained

Honda sets sights on full car production in Britain

BY PETER RIDDELL AND JOHN GRIFFITHS IN LONDON

HONDA has told Britain's Department of Trade and Industry (DTI) that it intends to build an engine manufacturing plant on a 330-acre site at Swindon, in southern England, which will be followed by full car production.

The "greenfield" site has already been acquired, following negotiations with the local Government authority last year, and Mr Tadashi Kume, Honda's president, is expected to perform a "ground-breaking" ceremony next month.

Executive of Honda's wholly-owned import subsidiary in the UK have consistently maintained

that the company was seeking a much smaller site at Swindon only to install a test and preparation centre for the "XX" and "HX" executive cars developed jointly with Britain's Austin Rover, which is to start building the cars for itself and Honda later this year. Austin Rover is part of BL, the UK state motor concern.

Few details of the manufacturing projects, or their time-scale, are known. Senior officials within the DTI say they regard them as being very long-term, and having no necessary connection with any forthcoming UK Government decisions about the BL corporate plan and

Austin Rover's increasingly close collaboration with Honda.

While the DTI is being kept in touch with Honda's planning and has been told of the Swindon project, the department is reluctant to discuss the matter further because of commercial confidentiality.

It also suggests that there is no immediate reason for government involvement, indicating that Honda has yet to approach the Government for any form of investment aid.

The aid for that project, on a 800-acre site in the high-unemployment area of Washington, in north-east England, embraces £35m in selective financial assistance, £45m in regional aid, £40m under further assistance aid schemes.

The engine plant is expected to provide units both for Honda's own use and further joint projects with BL.

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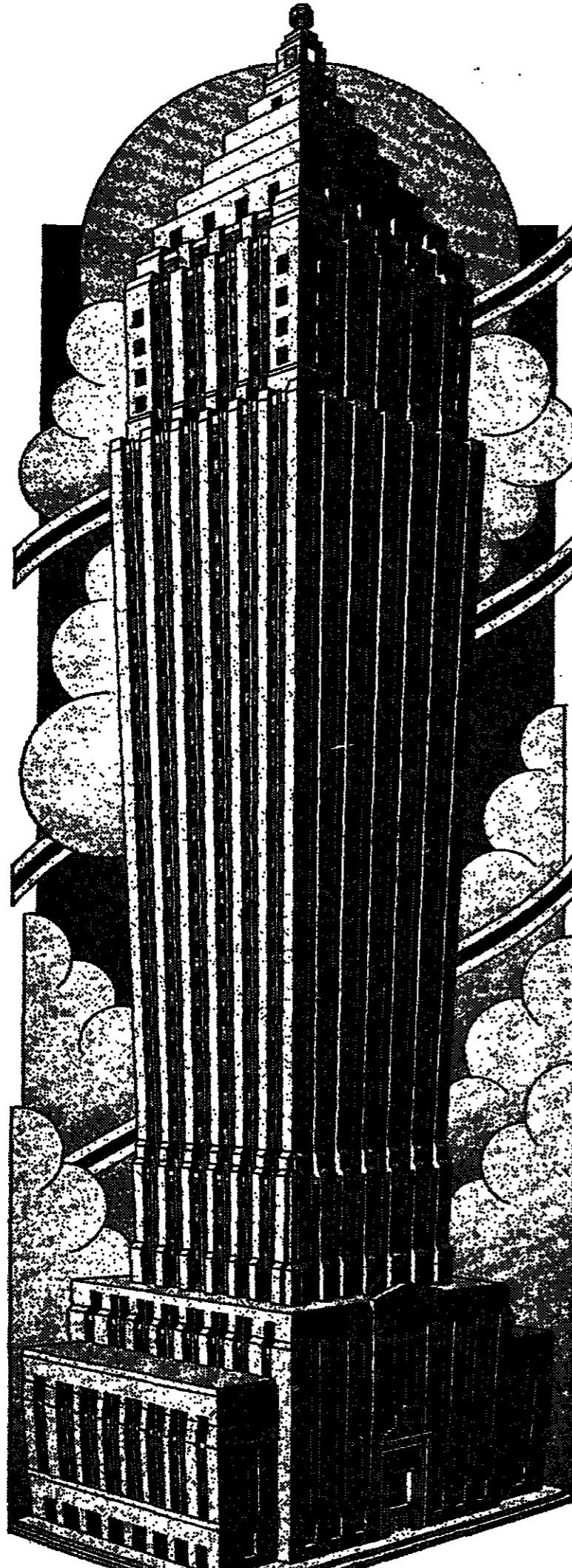
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production project in the UK, provided it progresses from assembly

OVERSEAS NEWS

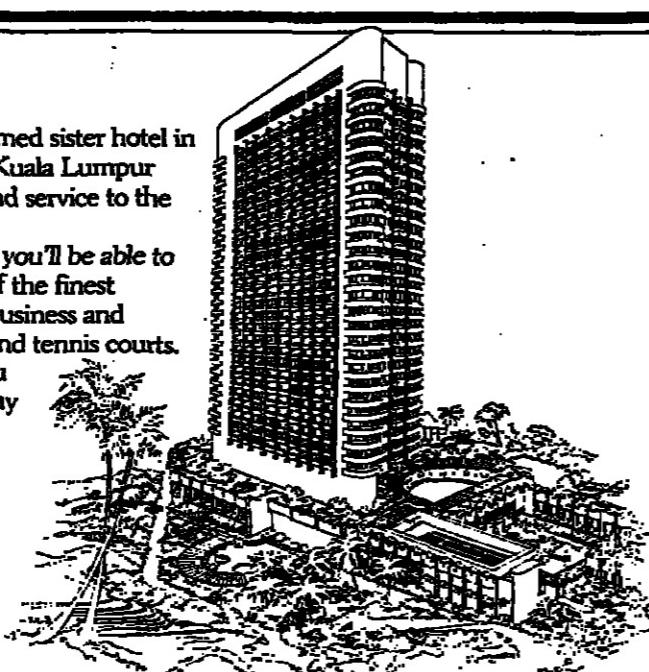


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Mandela rejects conditional freedom

By Jim Jones in Johannesburg

MR NELSON MANDELA, the imprisoned black South African nationalist leader, yesterday firmly rejected a conditional offer of freedom made last week by President Pieter Botha. In his public response, read by his daughter, Ms Zindzi Mandela to a meeting arranged by the United Democratic Front in Soweto, Mr Mandela said he would not accept release while the African National Congress was still banned.

President Botha's offer to end Mr Mandela's 28-year imprisonment was conditional on his rejection of violence as a means of achieving political ends. In response, Mr Mandela called on Mr Botha to renounce violence, to say that he will dismantle apartheid, to banish the ANC, to free everyone imprisoned for opposition to apartheid and to guarantee free political activity to allow the people to decide who would govern them.

Mr Mandela's response to President Botha's offer echoes the differences between the country's white and black leaders. In saying that only free men could negotiate and that prisoners could not make contracts, Mr Mandela made clear that even out of prison he felt that he would not be entirely free.

Two unnamed political prisoners held on Robben Island have accepted conditional freedom offers after serving more than 20 years of their life sentences.

Israel attacks Palestinian guerrilla base

By David Lennon in Tel Aviv

ISRAELI WAR planes attacked a Palestinian guerrilla base in eastern Lebanon near the Beirut-Damascus highway yesterday after an Israeli soldier was killed and three others wounded in an ambush in southern Lebanon, earlier in the day.

The army said the air force had hit a building which had been used by the Democratic Front for the Liberation of Palestine to launch attacks on Israeli troops in Lebanon. It was the second air strike against Palestinian bases in Lebanon this year.

There has been a major escalation in the number of attacks on the Israeli forces in Lebanon, since Jerusalem announced it would withdraw its forces from the Sidon area by February 18. Most of the attacks are carried out by the local Shitate Moslem popular opposition to the Israeli occupation.

Yesterday's ambush was near the port town of Tyre. This one will remain under Israeli control after the first phase of the withdrawal is completed this month.

Another Israeli soldier who was injured in a guerrilla attack in Lebanon last week died of his wounds over the weekend and was buried yesterday.

• A car bomb exploded outside a Moslem militia headquarters in Tripoli yesterday, killing eight people and wounding about 25, Reuter reports from Lebanon.

The bomb went off in front of the headquarters of the Islamic Unification Movement (Tawheed), a powerful Sunni Moslem fundamentalist group which has fought with a pro-Syrian Alawite militia for control of the northern port city.

Sir GEOFFREY HOWE, the British Foreign Secretary, yesterday concluded the first of a series of visits to European nations with a warning against overly optimistic expectations of an early breakthrough in the Geneva arms control talks between the U.S. and the Soviet Union.

"The negotiating process will be neither quick nor easy," he said, after a meeting with Romanian leaders in Bucharest on his way to the Bulgarian capital of Sofia.

Sir Geoffrey said that both Britain and Bulgaria welcomed the resumption of the talks and repeatedly emphasised what he called the Western alliance's commitment to arms control.

He added, however, that it was now up to the Warsaw Pact to give a "constructive and positive response." On his arrival for further talks with leaders here, Sir Geoffrey called for increased trust between East and West. "With trust and dialogue, there are

worthwhile opportunities ahead of us," he said.

While Sir Geoffrey's mission is aimed primarily at building bridges on the political front, he also raised with Romania the question of its trade imbalance with Britain.

In the first 10 months of 1984

Cartagena group rethinks approach on debt

BY ROBERT GRAHAM IN SANTO DOMINGO

LATIN AMERICAN debtors have signalled a new mood of pragmatism in their efforts to persuade industrialised countries and the international financial community to consider new ways of dealing with the region's \$350bn (2318m) foreign debt.

Foreign aid and finance ministers of the 11-nation Cartagena group of Latin America's major debtors were anxious to convey this message after two days of meetings ended here late on Friday.

All rhetoric was dropped at the third ministerial meeting of the Cartagena group and the emphasis was laid instead on seeking practical ways to ease the debt problem. The meeting was better prepared at expert

level and for the first time the group will submit proposals in the form of papers to the International Monetary Fund and the World Bank.

These papers will be submitted to the IMF's interim committee and the World Bank's development committee for consideration at their April 17 and 18 meetings in Washington.

The IMF paper will emphasise the need to reduce conditionality in lending and will contain proposals for changes in the general agreement to borrow. The World Bank paper will suggest greater use of co-financing operations with commercial banks to provide fresh development funds and will include proposals for increasing the bank's capital.

Since the U.S. and its main Western allies at the London summit last June opposed any solution to the debt crisis that did not come via close involvement of the IMF this development is a concession, giving greater importance to approaches through the IMF and the World Bank.

Although ministers here feel that the U.S. Administration is still fundamentally opposed to political initiatives, they believe that Washington could become a little more responsive in the light of the restructuring agreements reached with the governments of Argentina, Mexico and Venezuela. (Brazil's agreement is imminent).

These agreements have been concluded bilaterally but the

Cartagena group announced in its final communiqué that it would press for similar terms in restructuring agreements for all the members. The group consists of Argentina, Bolivia, Brazil, Chile, Colombia, Ecuador, Mexico, Peru, the Dominican Republic, Uruguay and Venezuela.

• Peru has ruled out the possibility of reaching an agreement with the IMF before July because of impending presidential elections. Sr Luis Pachacuti, the Peruvian Prime Minister, said he did not expect any agreement "in the months which remain for the present government." The first round of presidential elections is due on April 14.

EEC, Central America pact expected by summer

BY HUGH O'SHAUGHNESSY

A COMPREHENSIVE political, economic and financial agreement is expected to be signed between the European Community and the six Central American republics by the summer. It is likely to be followed by a meeting in Europe of the Central American and EEC foreign ministers.

The pact, which has already been approved by M. Claude Cheysson, the Community commissioner for external affairs, will be discussed by the Commission at the end of the month and by the Council of Ministers in March.

As foreseen at the conference of European and Central American foreign ministers held in

Santos in September, the document will be signed by the five members of the Central American Common Market (Guatemala, Honduras, El Salvador, Nicaragua and Costa Rica) and Panama.

It will cover increased European aid to the region and support for economic integration and peace initiatives.

Yesterday Vice-President Sergio Ramirez of Nicaragua met for more than an hour with Mrs Margaret Thatcher, UK Prime Minister, at Downing Street. He asked Britain and other European states to try to persuade the Reagan Administration to moderate its hostility to Nicaragua.

THE BOLIVIAN peso has been devalued from 9,000 to 45,000 to the U.S. dollar, as President Hernan Siles Zuazo's Government struggles to contain the country's severe economic and political crisis.

Authorities have also ordered increases in the prices of basic necessities and a 340 per cent wage bonus for the Bolivian workforce.

The measured were announced after a nine-hour Cabinet meeting on Saturday and came in the midst of a series of demonstrations and work stoppages by labour and peasant groups.

Sr Freddie Justiniano, Planning Minister, said the package of measures, the most drastic

Howe welcomes arms talks

BY PATRICK BLUM IN SOFIA

SIR GEOFFREY HOWE, the British Foreign Secretary, yesterday concluded the first of a series of visits to European nations with a warning against overly optimistic expectations of an early breakthrough in the Geneva arms control talks between the U.S. and the Soviet Union.

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worthwhile opportunities ahead of us," he said.

While Sir Geoffrey's mission is aimed primarily at building bridges on the political front, he also raised with Romania the question of its trade imbalance with Britain.

In the first 10 months of 1984 British exports to Romania fell back sharply to £26m, compared with £70m for the same period in the previous year. Romania's exports to Britain in contrast, went up from £46m in the first 10 months of 1983 to £65m last year, mainly due to the sale of petroleum and petroleum products.

The dispute about Romanian arrears in payments to British Aerospace and Rolls Royce was also discussed. Romania has a contract to buy equipment and engines for 22 Romiac III aircraft worth about £240m. The Romanians now owe about £4m to the two British companies for equipment that has been delivered but only partly paid for. Romanian officials indicated yesterday that the money would be paid soon and the problems resolved during the visit to Bucharest of a British Aerospace delegation later this month. The project is running about three years behind schedule.

Poland sets IMF target date

POLAND'S top negotiator in debt talks with the west, Mr Zbigniew Karcz, has told a Warsaw newspaper that decisions on his country's application to join the International Monetary Fund could be taken by the middle of this year. Christopher Bobinski writes from Warsaw.

The statement, in the weekend edition of *Zycie Warszawy*, is the first time the Poles have set a date on when they expect to join. It comes as an IMF team is visiting Warsaw for talks on Poland's application, which until December last year was vetoed by the U.S. as a sanction against the banning of Solidarity in December 1981.

Brock cautions

U.S. Trade Envoy Mr William Brock indicated yesterday that Washington would not use economic sanctions against New Zealand for its ban on nuclear power visits. Reuter reports from Kuala Lumpur.

"There is a great deal of regret in the U.S. administration over New Zealand's action but I would be cautious to suggest that the U.S. would take any retaliatory actions as we are not comfortable with that approach," he said.

Ethiopia drought plan

Ethiopian leader Mengistu Haile Mariam yesterday detailed a national plan to fight a drought which he said was blighting the lives of 7.5m of his countrymen. Reuter reports from Addis Ababa.

The seven-point plan includes a ban on imports of luxury goods, including private cars, and stricter fuel rationing.

Sudan's floating rate

Commercial banks in Sudan are to introduce a floating exchange rate as part of measures to halt the slide of the country's currency, Reuter reports from Khartoum. The floating rate is intended to attract into the banking sector an estimated \$500m (£245m) annually in remittances from Sudanese workers abroad.

Third World launch

TWO Third World communications satellites, for the Arab League and Brazil, are in orbit following their successful launch by the French-led European space rocket Ariane from Kourou in French Guiana late on Friday night, writes David March in Paris. The Ariane blast-off was the seventh successive successful mission over the past 20 months.

House arrest for Kim

POLICE KEPT a tight security cordon around the Scout home of opposition leader Kim Dae-jung two days after his return from exile in the U.S., aides said yesterday. Reuter reports from Seoul.

They said Kim, a Christian, had not been allowed to go to church this morning, since police guarding the family compound had orders not to let him leave the house. He has been there since his return.

Showdown for Hawke

Australian opposition leader Mr Andrew Peacock conceded a Labor victory to Prime Minister Mr Bob Hawke over his handling of the country's defence policies, party officials said yesterday. Reuter reports from Sydney.

Gandhi in talks with Sri Lanka

BY JOHN ELLIOTT IN NEW DELHI

THE possibility of a closer and more co-operative relationship developing between India and Sri Lanka emerged at the weekend when Mr Rajiv Gandhi, Indian Prime Minister, met Mr Lalith Athulathmudali, National Security Minister of Sri Lanka, in New Delhi.

Sri Lanka needs India's help to solve its Tamil ethnic problems which have led to renewed violence and deaths in recent weeks, threatening the country's stability.

It hopes India will try to stop the flow of terrorists from

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southern India and will also back future peace talks without angering the island's majority Sinhalese community by being outspokenly pro-Tamil.

The Sri Lankan Government feels India's attitude may have changed since the death of Mr Gandhi, former Indian Prime Minister, who sometimes appeared to dominate and often angered surrounding countries.

Her son appears to have tried to avoid creating a similar impression in talks yesterday. "Mr Gandhi is a man of my own age group and talking to him was very easy," Mr Athulathmudali said.

The talks had been "very useful and important" and the two countries had agreed "to maintain close contact at an appropriately high level."

One indication of a thaw in

WORLD TRADE NEWS

John Griffiths examines the strategy of a Japanese car giant in Europe and the U.S.

Why expansion holds few fears for Honda

SETTING UP manufacturing facilities outside Japan holds fewer fears for Honda, the country's third largest car maker, than for its principal rivals.

The reasons lie in the approach Honda adopted more than two decades ago, during its meteoric rise to become the world's largest motorcycle manufacturer. For many years, it has had motorcycle production or assembly plants scattered around the world.

In Europe, for example, its 70,000-a-year moped manufacturing plant has been operating in Belgium since 1963; another in Italy since 1978. It also has long had plants in the U.S. Its intentions in the U.K. mark a similar expansionist course for cars.

Honda's success in the car field has already been spectacular. In the last four years, its total car sales have increased from \$14,000 to just over £1m. In 1975, its total car output was only just over 300,000.

But its extreme dependence on sales outside Japan—accounting for 64 per cent of its

HONDA'S SALES IN EUROPE (1983)		
	Units	Market share (%)
W. Germany	30,766	1.27
UK	18,796	1.04
Netherlands	18,815	2.36
Belgium	8,999	2.65
France	8,227	0.40
Switzerland	7,028	2.54
Austria	4,149	1.61
Ireland	4,055	3.37
Norway	3,277	2.97
Sweden	2,986	1.90
Denmark	1,162	1.16
Spain	872	0.57
Portugal	543	0.57
Italy	298	0.02
Ireland	2	0.00
Total	101,975	0.98

Source: Automotive Industry Data

prompted it into becoming the first of the Japanese car makers to start manufacturing there.

Honda "Accords" have been rolling out of a plant at Marysville, Ohio, since 1982 and it is in the process of doubling capacity to 300,000 a year in 1988.

The combined investment is nearly \$500m (£454m). In addition, a 150,000-a-year engine plant there is planned for 1988 and a plant in Canada should start producing 40,000 cars a year from 1987.

Honda's strategy is to become the largest Japanese car producer in the U.S. by 1990—despite the fact that its two main and much larger rivals, Toyota and Nissan, have followed it into the U.S.

It can argue that having made the commitment to compete with U.S. manufacturers on "level terms," in theory wiping out the \$1,000-\$1,500 cost advantage the U.S. industry claims the Japanese makers possess on direct imports, the North Americans can hardly complain if they do not match up now.

The desire not to "rock the boat" too much in the U.S. where the domestic industry plunged into crisis in 1980 and restrictions on direct Japanese imports loomed into view,

Similar circumstances apply to the European market. Like the U.S., which has been restricting direct Japanese imports to 1.8m a year—they have a 22 per cent market share—the main European markets are hedged round with restrictions.

The UK has a "gentlemen's agreement" under which the Japanese have 11 per cent of the market. France imposes a ceiling of 3 per cent.

The remaining countries got together in 1981 with the aim of restricting the Japanese to 10 per cent. In the event, if formal agreement was reached, but imports are monitored very closely.

Italy, under a unilateral restriction which predates the Treaty of Rome, allows in just 20 per cent.

West Germany, Honda's largest market, has an informal understanding with the Japanese that they will not exceed 10 per cent.

Where restrictions do not exist, such as Finland, the Japanese market share has risen as high as 40 per cent.

If Honda wants seriously to build up its sales in Europe, which ranks in importance with the U.S. at over 10m units a year, it too must launch into manufacturing, or at the minimum assemble cars with a "local" European content of at least 60 per cent.

To do so would give it unrestricted access to the EEC market. Under EEC rules, a car is defined as being "European" if the location of assembly is within the EEC.

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Italy, under a unilateral restriction which predates the Treaty of Rome, allows in just 20 per cent.

West Germany, Honda's largest market, has an informal understanding with the Japanese that they will not exceed 10 per cent.

Where restrictions do not exist, such as Finland, the Japanese market share has risen as high as 40 per cent.

U.S., Japan set to implement tariff pact

By Louise Kehoe in San Francisco

The U.S. and Japan will implement an agreement effectively to eliminate import tariffs on semiconductor products on March 1.

The agreement is scheduled to be formalised today with an exchange of letters between U.S. Trade Representative, Mr William Brock, and the Japanese Minister of Foreign Affairs Mr Shintaro Abe, in Tokyo.

The formal agreement comes 15 months after the two countries' trade negotiators reached an accord.

In addition, however, Honda will have to satisfy the UK Department of Trade and Industry that its cars have significant local content if the plan to build cars at Swindon is to succeed.

Since it plans to install an engine manufacturing plant first, it appears to provide ample evidence that this is Honda's intent.

U.S. industry executives welcomed the tariff elimination as the "first step in moving closer to a level playing field." The U.S. industry wanted free trade, said Mr Garry Arnold, executive vice-president of National Semiconductor.

He acknowledged, however, that despite Government and industry efforts to persuade the Japanese to open their markets to U.S. suppliers, Japan remained very difficult to penetrate.

While the elimination of import tariffs is designed to stimulate trade, its impact will be largely symbolic, according to U.S. semiconductor industry representatives.

The Tokyo, Japan also proposed to the U.S. that the agreement mutually to abolish tariffs on semiconductors might be duplicated on other micro-electronic sectors.

UK groups hope for computer orders from Soviet Union

BY JASON CRISP IN LONDON AND LOUISE KEOHE IN SAN FRANCISCO

SEVERAL UK companies have expressed interest in selling personal computers to the Soviet Union, which is believed to be interested in placing a large order for use in schools.

Moscow trade representatives have approached IBM and Apple, the two largest U.S. makers of personal computers following the recent relaxation of U.S. export regulations restricting such sales to the Eastern bloc.

Quest Automation, which has strong links with the Eastern bloc and is a distributor of Applied Computer Techniques' Apricot range in the UK, has had discussions about selling it in the Soviet Union, and Acorn, Britain's troubled home computer group, has already won a small order from the Soviet Union.

ICL, Britain's leading mainframe computer company, has had tentative discussions with the Russians about selling its personal computer and possibly building a manufacturing plant there. ICL is thought to have been just one of many Western computer groups approached by the Soviets.

A spokesman for IBM said at the weekend that company officials had been approached by Soviet trade officials through "normal channels." No orders had yet been received, and a spokesman said that reports of a Soviet plan to order up to 10,000 personal computers might be misleading.

Apple Computer executives are very interested in the potential market in the Soviet Union. Mr Alben Eisenstat, Apple's vice-president, said: "It is a great opportunity for us, in a marketplace that has gone begging up to now because of the rules that were in place."

Apple, which dominates the U.S. education market for personal computers, stores in 24 countries.

British clothes makers attack cuts in funds

BY ANTHONY MORETON, TEXTILES CORRESPONDENT, IN LONDON

A STRONG attack on government plans to reduce the money available to the British Overseas Trade Board has been made by Mr Norman Sussman, chairman of the British Clothing Industry Association.

He has told Mr Norman Tebbit, the UK Secretary for Trade and Industry, that "money allocated to the board is not public spending, it is public investment."

To meet a shortfall in its budget, the board is proposing to charge a fee for certain services. It is also proposing to phase out aid to companies after their second overseas visit.

The board has told companies that it does not make sense to provide a continuing subsidy to export promotion. Although basic information and advice will continue to be provided, companies will be expected to pay for specific services. That will ensure value for money from the reduced budget, the board has suggested.

The Government is seeking to reduce the board's budget as part of its general attempt to lower public spending.

Present indications are that the board's current budget of £27.5m

French win Brazil Air Force order

By Andrew Whitely in Rio de Janeiro

THE BRAZILIAN Air Force has awarded a contract worth about \$100m (£91m) to Aerospatiale, the French state-owned aircraft and aerospace company, for the purchase of 15 Super Fumas helicopters, apparently ending the hard-fought battle with Sikorsky of the U.S.

The helicopters are being bought in the face of thinly disguised discontent among Brazilian Air Force officers over the choice and over the timing of the order in the last weeks of the outgoing Figueredo Government.

Contracts were signed on January 20, but news of the controversial sale has only just been disclosed.

The changes would have a particularly serious effect on the clothing industry because of the influence of fashion changes, which dictated that manufacturers go abroad at least every year, and sometimes twice a year to cater for spring and autumn seasons.

"It appears illogical to reduce expenditure of the board when all industry is constantly being exhorted to export more," he said.

SHIPPING REPORT

Markets stay depressed

BY CARLA RAPORT

WORLD shipping markets remained depressed last week, despite a small flurry of activity on grain charters from the US to Alexandria.

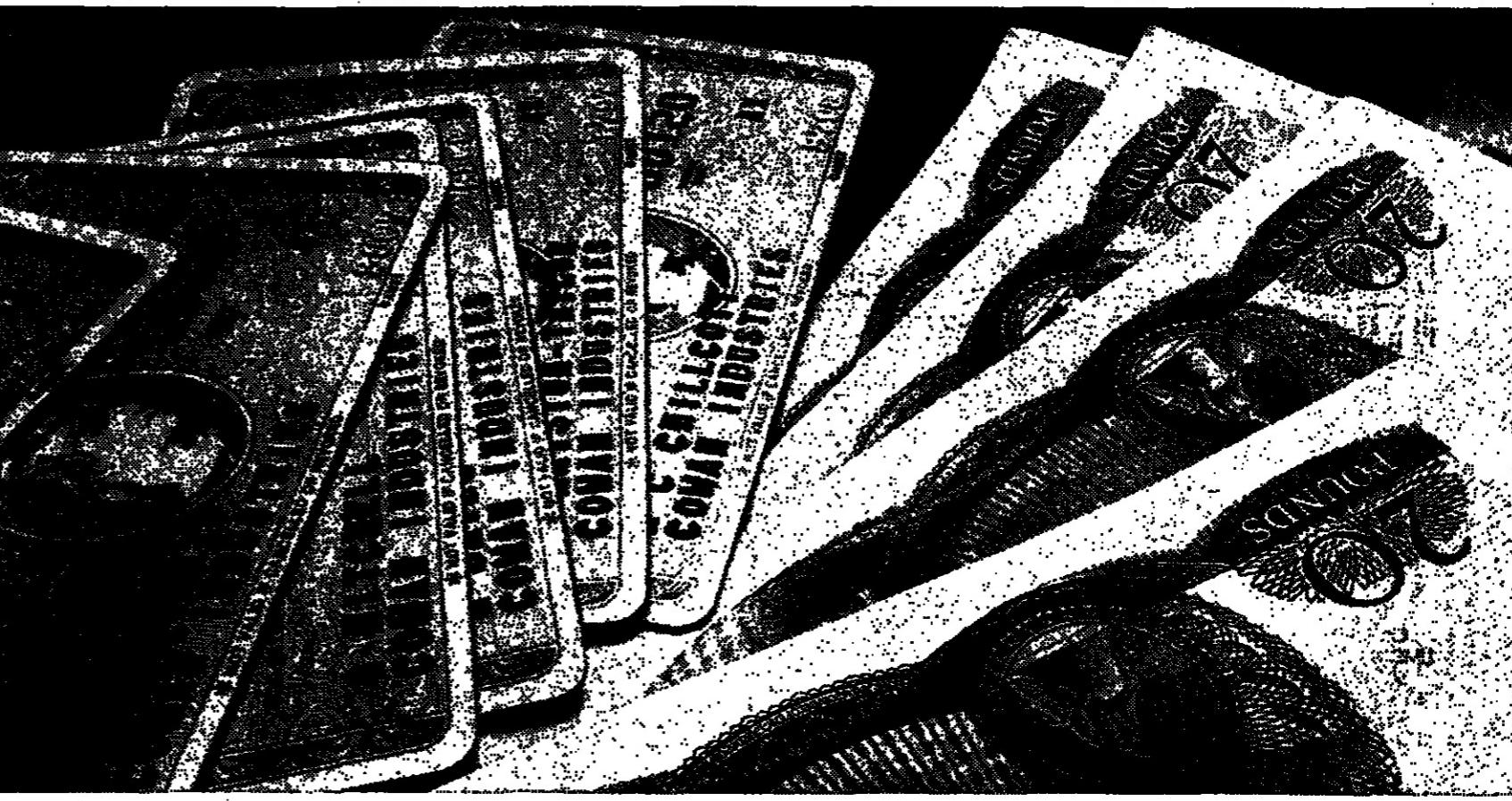
Freight rates in the dry cargo market have weakened to the point that many owners are barely able to cover their operating costs. Time charter rates for even the most fuel-efficient ships have tumbled to around \$4,500 a day for round-trip voyages from around \$6,500 a day just two months ago.

It is difficult to foresee any immediate event that is going to move this market out of its present slough of despond." Mr Tim Brown of Denholm Costes, the London shipbrokers, said.

The week closed with freight rates largely unchanged in the large-sized dry cargo vessels, with North Pacific to Japan grain trade at \$8.15 per ton per day, and U.S. Gulf to Europe at just over \$9 per day.

The Baltic Freight Index closed at 989, down from 971.5 last week.

Tanker markets showed more life with the National Iranian Tanker Company active behind the scenes in the VLCC sector.



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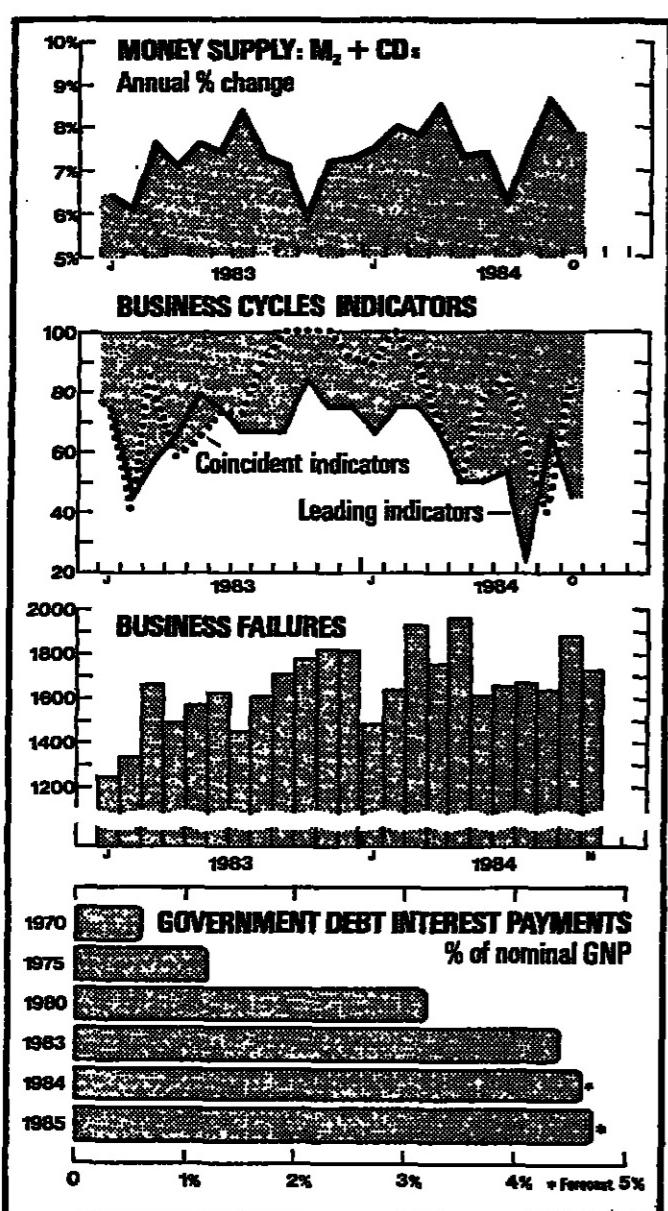
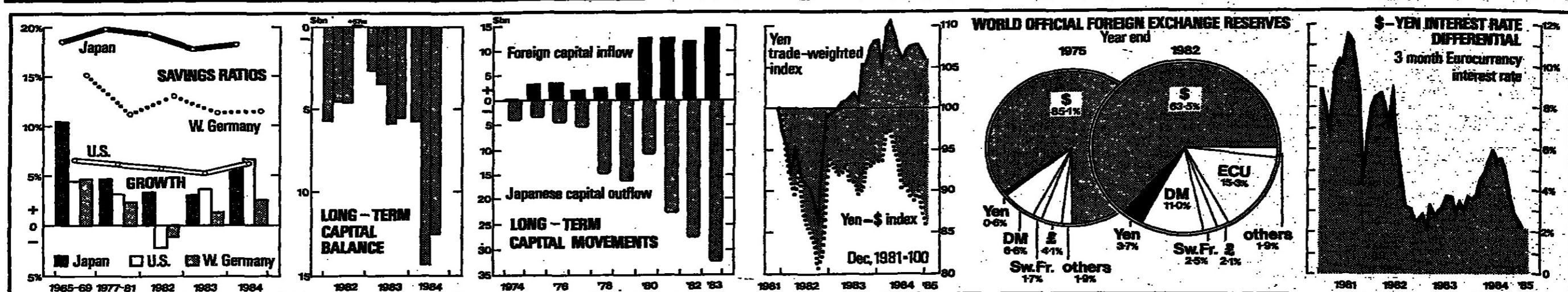
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NOTICE TO SHAREHOLDERS

With reference to the notices published on January 15, 1985 in this paper, the Board of Directors of Diamond Capital Limited has called an extraordinary general meeting to be held on February 14, 1985 at 11 am at the Grand Hotel, The Esplanade, St Heller, Jersey, Channel Islands.

STATISTICAL TRENDS: JAPAN



Surge in exports fuels growth of economy

LAST year, Japan's economy, measured by real Gross National Product (GNP), grew faster than expected at between 5 and 6 per cent. The major contribution to this growth was the surge in exports, in turn due to the expansion of the U.S. economy.

The contrast with the U.S. recovery is marked: there private consumption and capital investment were the strongest growth factors in 1984. Capital spending in Japan is quite strong at present, but consumer spending has been slow and fairly weak. The export-led boom appears to have fed through slowly to domestic demand, while bankruptcies have continued at a high rate. The savings ratio—the ratio of savings to personal disposable income—has remained stable.

Growth is expected to slacken slightly this year, with the contribution to growth from exports predicted to drop quite sharply in the wake of the slowdown in the U.S. market. Private consumption and investment are expected to take over from exports in sustaining growth.

Comparisons between the savings ratio in Japan, West Germany and the U.S. illustrate the well-known Japanese propensity to save. Part of this is due to the low provision of social services and pensions, a situation which is unlikely to change radically given the Government's attempt to cut its deficit. Debt is now seen as a major burden on the Government, with debt interest payments estimated as the largest single item of expenditure in the current budget.

The high savings ratio is also a factor in the relative

weakness of the Yen. Large pools of savings are available which have not recently had attractive outlets inside Japan, either for capital investment or in the financial markets. Since the relaxation of foreign exchange and external investment laws in 1980, these funds have had outlets abroad.

The high interest rates on offer in U.S. dollar-denominated

assets have drawn record capital outflows from Japan, exerting downward pressure on the yen. Even the narrowing of the difference between interest rates on dollar and yen denominated assets has not slowed the outflows, which are expected to continue at a high level in 1985.

The cautious move towards further deregulation of Japan's

financial markets, agreed in 1984, is intended to create more attractive yen-assets, and to "internationalise" the yen. As the data illustrates, the role of the yen in trade and finance does not reflect Japan's position on the world's second largest economy. The yen's status as a reserve currency is considerably smaller than the D-mark.

The commodity breakdown of trade between the U.S., EEC and Japan shows some disturbing trends for Europe and the U.S. The relationship between exports and imports of electronic, micro-processing and other machinery has turned in Japan's favour, quite sharply in the case of the European market. Japan's exports to the U.S. and EEC are

concentrated in high value goods, while the U.S. and EEC export chemicals, basic materials and foodstuffs.

The data on civilian employment trends show the long run decline in numbers of unpaid family workers, especially in agriculture and the increasing importance of wage labour, particularly for women.

Source: EEC Commission

JAPANESE TRADE WITH EEC

	% share in total EEC exports to imports from Japan
Agricultural, food & beverages	12.5
Metal, art, metals 8.7	2.9
Leather, wood & furniture, footwear	3.8
Textiles & clothing	8.2
Chemical products	25.0
Tobacco & plastic products	1.6
Paper & printing	1.3
Other manufacturing products	5.8
Agricultural & industrial machinery	4.4
Transport equipment and motor vehicles	5.6
Motor vehicles	7.0
Office & data processing machines	3.3
Electrical goods	5.8
Statistical	2.8
adjustment	1.7
Total	100.0
Source: EEC Commission	100.0

JAPANESE TRADE WITH U.S.

	% share in total Japanese exports to imports from U.S.
Agricultural & food products	0.8
Fuels, oil & metals 13.7	22.6
Leather, wood & furniture, footwear	1.6
Textiles & clothing	0.4
Chemical products	5.1
Tobacco & plastic products	1.6
Paper & printing	0.4
Other manufacturing products	2.6
Agricultural & industrial machinery	0.4
Transport equipment and motor vehicles	3.8
Motor vehicles	1.1
Office & data processing machines	0.7
Electrical goods	0.8
Statistical	0.2
adjustment	2.1
Total	100.0
Source: EEC Commission	100.0

REAL COMPENSATION

per employee, total economy	Annual % change
Japan	U.S.
Deposits & time	81.2
CDS	49.4
Foreign currency	81.1
Equity	25.3
Other securities	30.2
Total	100.0
of total in foreign currency	100.0
Japan	U.S.
Deposits	9.5
CDS	31.3
Foreign currency	12.5
Equity	2.8
Other securities	34.8

Source: Eurostat

CORPORATE ASSETS

% share of increases	1970-74	1975-79	1980-83
Deposits & time	81.2	49.4	81.1
CDS	—	3.3	16.6
Foreign currency	—	—	—
Equity	2.2	1.2	25.7
Other securities	9.3	30.2	12.4
Total	100.0	100.0	100.0
of total in foreign currency	2.8	2.7	34.8

Source: Morgan Guaranty

YEN'S WORLD ROLE %

1976	1983
Japanese	—
Yen-denominated trade	77.5
Exports	34.5
Imports	3.0
International bond issues	0.7
Yen	1.3
Dollar	61.0
Euro	57.0
DM	32.0
Eurocurrency deposits	—
Yen	0.5
DM	12.5

Source: OECD, Morgan Guaranty

U.S. AND JAPAN: CHANGES IN GNP

(% of real GNP in previous period)	1983	1984
Private consumption	3.1	2.3
Private construction	1.1	0.2
Trade	2.4	0
Private investment	0.3	0.2
Unpaid family workers	—	—
of which Agricultural	—	—
Wages	4.0	3.0
Employers and self-employed	3.5	2.5
Unpaid family workers	1.7	0.4
of which Agricultural	—	—
Females	8.20	11.20
Wage-earners	2.80	3.20
Employers and self-employed	5.40	5.80
Unpaid family workers	2.40	4.80
Source: OECD	—	—

Source: OECD

TRADE BETWEEN JAPAN, U.S. & EEC

Cover Ratio	Exports/Imports
Japan-EEC	Japan-U.S.
1.0	1.0
Basic industry	0.84
Machinery and transport	0.78
Data-processing, electrical	0.41
Agricultural and food	0.19
Current consumption goods	0.72
Total	1.22

Source: EEC Commission

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Company Notices

Appointments

American Petroleum Production N.V.

Notice to Shareholders

American Petroleum Production N.V. announces that on 31st January, 1985 it arranged a loan facility in the amount of \$12,300,000 repayable over a 4 year term. Part of the proceeds of this facility together with other available funds have enabled the directors of the company to declare a capital distribution of \$3.00 per share payable on 15th February, 1985.

Payments on registered shares will be made in dollars to or to the order of the holders of record on 1st March, 1985. Payments on bearer shares will be made in dollars by check or by transfer to account and held by a bank in New York City against presentation of Coupon No. 10 at the offices of J. Henry Schroder Wag & Co. Limited, 120 Cheapside, London EC2V 6DS or J. Henry Schroder Bank and Trust Company, 1 State Street, New York 10015 or Banque Generale du Luxembourg S.A., 14 Rue Aldringen, Luxembourg.

American Petroleum Production N.V.

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UK NEWS

Miners' leader sees possibility of fresh talks about talks

BY INDUSTRIAL STAFF

A SLIM hope exists that the National Coal Board and the National Union of Mineworkers may be able to make a further attempt to agree an agenda for talks aimed at ending the 11-month pit strike.

Mr Peter Heathfield, the NUM general secretary, said last night that there may be a possibility of a further informal meeting in the near future.

Coal board officials, while not dismissing the possibility, stressed again that the NUM leadership must first agree that talks should focus from the start on the closure of uneconomic pits.

Drafts of the crucial agenda item on uneconomic closures have been circulating between the board and the NUM with the Trades Union Congress playing a mediating role.

The difficulties of re-starting negotiations were underlined by Mr Arthur Scargill, NUM president, who repeated his call for further talks without preconditions, and appeared to rule out discussion of uneconomic closures.

In a television interview, Mr Scargill explained that he would not allow discussion of closures on economic grounds "because there are only two issues involved. The first is the coal board's announcement on March 6 1984 to close capacity and as a consequence close 20 pits with the loss of 20,000 jobs."

The second is the closure of the five collieries in contravention of an agreement between the NUM and the coal board. These are the issues which really require settlement. Any other issue which people want to raise, quite frankly, is not a matter for the settlement of this dispute.

Mr Scargill stressed, however, that the union was prepared to accept the amended colliery review procedure – including an independent element – agreed between the

Renault hopes new R5 will halt market decline

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

RENAULT, the French state-owned car group, hopes to halt its steady decline in the British car market with the introduction of the new R5 on Thursday.

The company wants to boost sales of the new R5 to 27,000 in the first year, equivalent to the highest level achieved by the old R5 in the UK.

In 1980, Renault sold 27,800 R5s which helped give the group a best ever market share in Britain of 5.8 per cent – 88,343 cars in total.

Since then Renault's penetration has contracted sharply, to 3.41 per cent last year, and its volume was down to 52,770 cars. Of that about 15,500 were old R5s.

The small-car sector in which the R5 competes has grown in the UK

Industry 'starting to quit big cities'

By Brian Groom, Labour Staff

INDUSTRY is starting to abandon the big cities – the traditional strongholds of trade union activism – and disperse production to smaller towns where labour is more pliant, according to a new study.

Mr Chris Mulhearn, of the department of town planning at London's Polytechnic of the South Bank, says this poses a threat to the future of the trade union movement beyond that already posed by unemployment. He believes unions are responding inadequately.

New technology means fewer workers and fewer skills, he argues, and so industry need no longer depend on mass labour. He questions why companies should tolerate "the aggravation of strong trade unionism which thrives in the older cities when they can move to forward-looking towns" where workers are "more flexible and co-operative."

"In addition, thrusting development agencies offer considerable resettlement assistance. New technology means greater locational choice, and industry appears to have slipped its leash," he says.

His theme was that there now has to be a change of course. Labour "must no longer act like a defeated opposition putting its house

Plan to axe state pension scheme

BY ROBIN PAULEY

THE STATE earnings related pensions scheme will be abolished if the Cabinet accepts the recommendations of Mr Norman Fowler, Social Services Secretary, as part of his plans radically to reform Britain's social security arrangements.

A special Cabinet committee, chaired by Mrs Margaret Thatcher, the Prime Minister, is now examining the proposals which have resulted from Mr Fowler's four major social security reviews. A plan to publish the Government's views on budget day (March 19) has been dropped.

Instead, a Green Paper (discussion document) will be published after Easter as a prelude to legislation in the next parliamentary session.

Some of Mr Fowler's more radi-

cal plans involving the elimination of some small grants and benefits are politically sensitive and may not get through Mrs Thatcher's committee.

Ministers have been anxious for some time about the pension scheme, which was introduced in 1978 as a result of the 1975 Social Security Act. The 1984 discussion document on public expenditure and taxation in the 1990s identified the present state pension schemes as "the major source of future pressures on social security expenditure."

The scheme will reach maturity at the turn of the century, and the main burden of its impact will be felt in the years 2015 to 2030. Some estimates suggest the scheme could cost an extra £20bn at present prices, by the year 2030.

Under Mr Fowler's plan, the scheme would be killed off but the position of people who have contributed into the scheme so far would be fully protected.

It would be up to individuals then to enter into an occupational

scheme, make private arrangements or use their money in other ways and accept that they would have only a basic state pension entitlement on retirement.

Mr Fowler would like to recycle savings made through his proposed reforms within the social security system to enable those basic benefits which survive, such as the basic pension, to be raised.

This raises a key problem with the Treasury which is looking for between £2bn and £4bn of net savings to the Exchequer from the changes.

The social security budget at £40bn a year is a third of all public spending and is the only sector left in which the Treasury feels it can reasonably hope for further large-scale cuts.

Falling orders hit building industry

By Joan Grey, Construction Correspondent

A GRIM picture of declining employment and falling orders in the construction industry emerges in the latest workload survey from the Federation of Civil Engineering Contractors (FCEC).

The survey shows that companies' orders have deteriorated in both value and volume since the previous survey in October. "Clearly disturbing," it says, "is the fact that 11 per cent of companies reported that they have no civil engineering work on their books at all."

The survey says that the prevailing mood among companies of all sizes is one of pessimism, with few anticipating any improvement.

Mr Derek Gardner, FCEC director general, said: "Whereas the large firms were more optimistic three months ago, now they too are pessimistic about the outlook for civil engineering."

Although the largest companies – those employing more than 1,000 people – have been most successful in maintaining their order books, this has been achieved by tendering for smaller contracts.

Labour 'must reject far-left tactics'

BY PETER RIDDELL, POLITICAL EDITOR

THE LABOUR Party must reject calls to challenge the Government by extra-parliamentary tactics of defying the law on industrial disruption, Mr Roy Hattersley, the party's deputy leader, warned yesterday in a speech aimed at far-left critics of the present leadership.

His theme was that there now has to be a change of course. Labour "must no longer act like a defeated opposition putting its house

in order. We must become a potential government offering an attractive but hard-headed alternative to both the principles and practice of Thatcherite Conservatism."

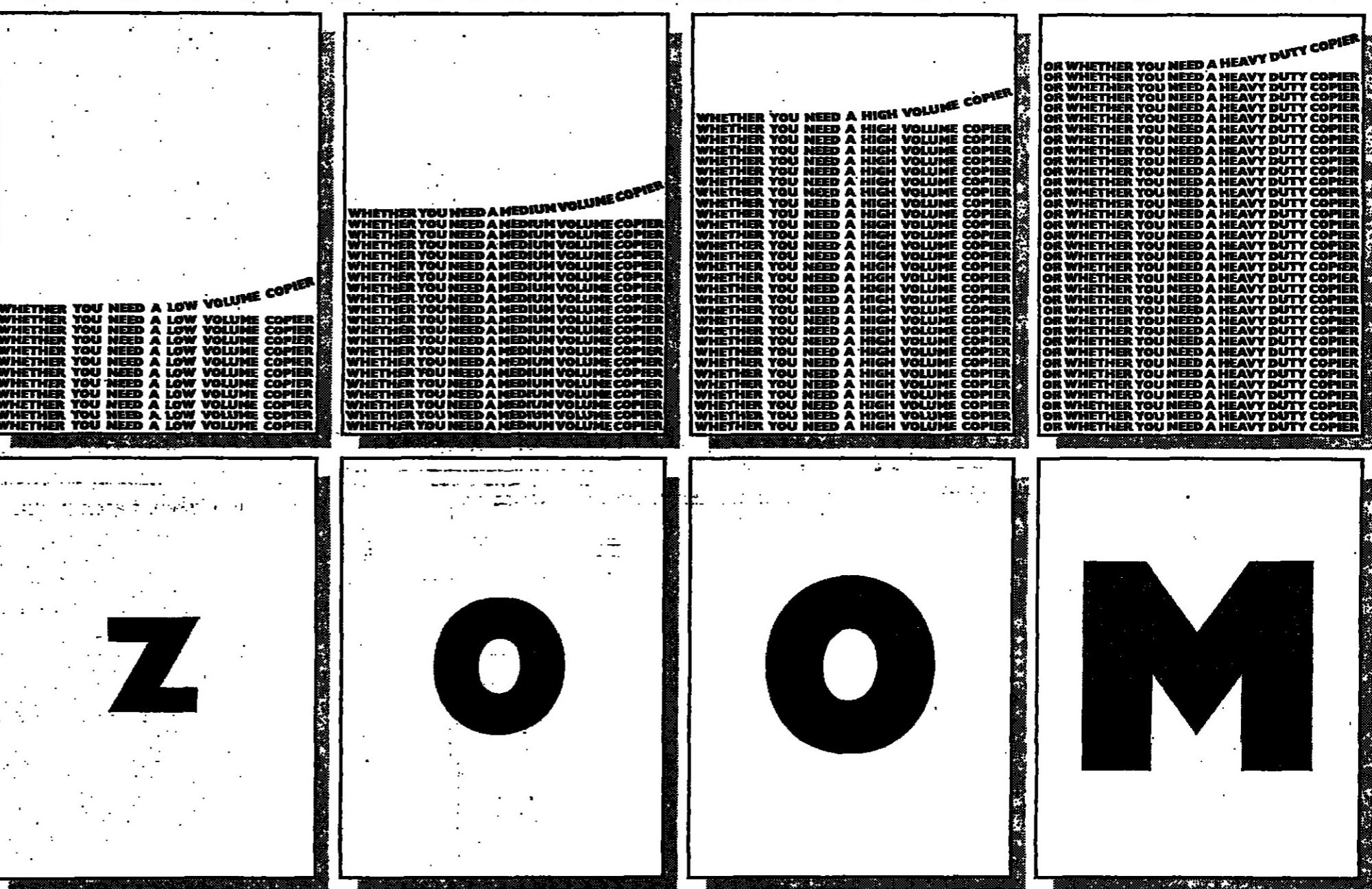
Speaking to his Birmingham constituency party after his unanimous re-selection as candidate for the next election, Mr Hattersley outlined a strategy aimed at regaining Labour the political initiative which has been lost during the miners'

strike and at answering the far-left advocates of immediate action.

He stressed the need for the party to believe that Labour can win the next election. However, he warned that "already there is a dangerous tendency to pretend that parliamentary power is not the only way to frustrate the Conservatives' intentions."

In an obvious reference to the intensive debate among Labour coun-

cilors about resistance to rate-capping – government curbs on local council spending – he warned that "refusing to obey the laws which Mrs Thatcher introduces or attempting to bludgeon her into submission by co-ordinated industrial disruption will have only one effect. It will alienate from the Labour Party the essentially democratic people of this country. Such tactics are wrong in principle."



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1985 ARAB WORLD MINERAL RESOURCES CONFERENCE KHARTOUM FEBRUARY 17-22, 1985

The fifth conference for Mineral Resources in the Arab World will be hosted this year by the Sudanese Government in Khartoum, between 17th and 22nd February 1985. Its theme is 'Arab Strategic Minerals in the Arab World'.

Some 250 participants from the Arab Nations and from international mining companies are expected to attend the conference which is organised by the Arab Organisation for Mineral Resources.

Delegates from the Arab countries will be headed by Ministers concerned with mineral development.

Recent advances in the exploration and development of gold and massive sulphide deposits in Sudan make this venue a particularly appropriate choice.

For full conference details, please contact: Abdalla Hassan Ismail, Director General, Geological and Mineral Resources Department, Ministry of Energy and Mining, P.O. Box 410, Khartoum. Telex No. 22168/GMD/KS.

NOTICE OF REDEMPTION To the Holders of

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Twenty Year 6½% Bonds due March 15, 1986

NOTICE IS HEREBY GIVEN that pursuant to the provisions of the Bonds of the above-described issue, Morgan Guaranty Trust Company of New York, as Fiscal Agent, has drawn by lot for redemption on March 15, 1985 at 100% of the principal amount of said Twenty Year 6½% Bonds due March 15, 1986 bearing the following distinctive numbers:

BONDS OF U.S. \$1,000 EACH

M-	1571	1932	3773	4671	5284	6371	7903	8268	12178	14732	15286	15404	15515	15606
316	2008	2108	2108	4675	5231	5468	5502	5502	5502	14735	15287	15410	15516	15605
317	1572	2008	2008	4676	5232	5469	5503	5503	5503	14736	15288	15411	15517	15606
318	1573	2009	2009	4677	5233	5470	5504	5504	5504	14737	15289	15412	15518	15607
319	1574	2010	2010	4678	5234	5471	5505	5505	5505	14738	15290	15413	15519	15608
320	1575	2011	2011	4679	5235	5472	5506	5506	5506	14739	15291	15414	15520	15609
321	1576	2012	2012	4680	5236	5473	5507	5507	5507	14740	15292	15415	15521	15610
322	1577	2013	2013	4681	5237	5474	5508	5508	5508	14741	15293	15416	15522	15611
323	1578	2014	2014	4682	5238	5475	5509	5509	5509	14742	15294	15417	15523	15612
324	1579	2015	2015	4683	5239	5476	5510	5510	5510	14743	15295	15418	15524	15613
325	1580	2016	2016	4684	5240	5477	5511	5511	5511	14744	15296	15419	15525	15614
326	1581	2017	2017	4685	5241	5478	5512	5512	5512	14745	15297	15420	15526	15615
327	1582	2018	2018	4686	5242	5479	5513	5513	5513	14746	15298	15421	15527	15616
328	1583	2019	2019	4687	5243	5480	5514	5514	5514	14747	15299	15422	15528	15617
329	1584	2020	2020	4688	5244	5481	5515	5515	5515	14748	15300	15423	15529	15618
330	1585	2021	2021	4689	5245	5482	5516	5516	5516	14749	15301	15424	15530	15619
331	1586	2022	2022	4690	5246	5483	5517	5517	5517	14750	15302	15425	15531	15620
332	1587	2023	2023	4691	5247	5484	5518	5518	5518	14751	15303	15426	15532	15621
333	1588	2024	2024	4692	5248	5485	5519	5519	5519	14752	15304	15427	15533	15622
334	1589	2025	2025	4693	5249	5486	5520	5520	5520	14753	15305	15428	15534	15623
335	1590	2026	2026	4694	5250	5487	5521	5521	5521	14754	15306	15429	15535	15624
336	1591	2027	2027	4695	5251	5488	5522	5522	5522	14755	15307	15430	15536	15625
337	1592	2028	2028	4696	5252	5489	5523	5523	5523	14756	15308	15431	15537	15626
338	1593	2029	2029	4697	5253	5490	5524	5524	5524	14757	15309	15432	15538	15627
339	1594	2030	2030	4698	5254	5491	5525	5525	5525	14758	15310	15433	15539	15628
340	1595	2031	2031	4699	5255	5492	5526	5526	5526	14759	15311	15434	15540	15629
341	1596	2032	2032	4700	5256	5493	5527	5527	5527	14760	15312	15435	15541	15630
342	1597	2033	2033	4701	5257	5494	5528	5528	5528	14761	15313	15436	15542	15631
343	1598	2034	2034	4702	5258	5495	5529	5529	5529	14762	15314	15437	15543	15632
344	1599	2035	2035	4703	5259	5496	5530	5530	5530	14763	15315	15438	15544	15633
345	1600	2036	2036	4704	5260	5497	5531	5531	5531	14764	15316	15439	15545	15634
346	1601	2037	2037	4705	5261	5498	5532	5532	5532	14765	15317	15440	15546	15635
347	1602	2038	2038	4706	5262	5499	5533	5533	5533	14766	15318	15441	15547	15636
348	1603	2039	2039	4707	5263	5500	5534	5534	5534	14767	15319	15442	15548	15637
349	1604	2040	2040	4708	5264	5501	5535	5535	5535	14768	15320	15443	15549	15638
350	1605	2041	2041	4709	5265	5502	5536	5536	5536	14769	15321	15444	15550	15639
351	1606	2042	2042	4710	5266	5503	5537	5537	5537	14770	15322	15445	15551	15640
352	1607	2043	2043	4711	5267	5504	5538	5538	5538	14771	15323	15446	15552	15641
353	1608	2044	2044	4712	5268	5505	5539	5539	5539	14772	15324	15447	15553	15642
354	1609	2045	2045	4713	5269	5506	5540	5540	5540	14773	15325	15448	15554	15643
355	1610	2046	2046	4714	5270	5507	5541	5541	5541	14774	15326	15449	15555	15644
356	1611	2047	2047	4715	5271	5508</								

TECHNOLOGY

EEV INVESTS £5M IN PRODUCTION OF SPECIAL SILICON CHIPS FOR SECURITY CAMERAS

Charge of the light sensors

BY ELAINE WILLIAMS

TINY silicon chips, which convert light into electric pulses, are becoming the focus of attention for electronics manufacturers.

EEV in Chelmsford will be the first British company to mass produce charged coupled devices. It is investing £5m in these components which are a key element in the manufacture of small, low power consumption cameras.

Charged coupled devices (CCDs) have a growing role in industry and the market for these components is now worth several hundred million pounds. CCD cameras are used for security surveillance and as part of robot vision systems. Smaller arrays are built into facsimile machines to convert words and pictures into an electric signal for transmission over the telephone network.

Optical character recognition systems are also based on CCDs. For example, Saab Comitech in Sweden uses small arrays for reading information on the side of pallets as they move along a production line.

In essence, charged coupled devices (CCDs) are simply sensors which convert light into a coded electric signal. Each device is made up of arrays of tiny cells called elements. One of EEV's planned products has more than 250,000 elements in an area no more than a half-inch square.

When light is focused onto the array each cell develops an electric charge proportional to the light intensity. This can be digitally coded to represent the original image and displayed on a computer or video screen.

As in a television system, the image is scanned many times a second to produce a changing picture. In the CCD, which will be made by EEV, there are thus two arrays, one to capture information during each scan at Bell Laboratories though

and a second to act as a temporary store for displaying the scene.

EEV will specialise in the production of solid state cameras for the surveillance, industrial and military fields, though there will be some applications in the medicine, astronomy, nuclear physics and space. This business alone will help increase sales from a projected £1m in 1986 to more than £12m in a five year period.

The move will take EEV, part of the GEC group, into the realms of semiconductor manufacture for the first time, said Mr Mike Mandl, the company's managing director.

EEV's roots lie in the production of imaging tubes based on thermionic valves for television cameras.

However, electronic cameras are beginning to oust the vacuum tube because they allow lighter, more compact cameras to be built which consume far less energy.

The company has teamed up with Reliance, a security company within the GEC group, to develop systems for the surveillance market. Because CCD cameras need small amounts of light they can be better positioned around a building. Mr Mandl commented that they could be hidden in gargoyle-like structures in old offices, for example, without destroying the aesthetics of the building.

In the military field, EEV has developed cameras which combine its image intensifier technology for night vision with the CCD. This allows the image picked up by the night vision cameras to be viewed on a television screen for the first time. A soldier can look directly through the viewer which can be very tiring for long periods.

CCDs were invented in 1969



The team that will manufacture and sell charged coupled devices. From left to right: Mr P. Ruggles, divisional manager; Mr T. Sheppard, marketing director; Dr P. Bailey, CCD technical manager; Mr Vaughan Kitchin, assistant manager and Dr M. Geary, assistant technical manager. Behind them is the production facility due to be completed later this year.

the first production devices are claimed by another US company Fairchild, which is now part of Schlumberger, the international oil services group. Today several companies produce these devices including Thomson CSF in France, Sony and Hitachi in Japan.

Sony and Hitachi, unlike EEV, are interested in the use of CCD cameras to produce small lightweight colour video cameras for the consumer market. EEV has opted for a

more expensive type of CCD which precludes its use for that market.

According to EEV, a charged coupled device is one of the most complex silicon chips to make. There are 83 defined processing steps and each wafer needs nine separate masks to build up the intricate patterns of each array. Simpler chips would have typically only three or four mask stages.

For the past four years, EEV has worked closely with GEC's

Hirst Research Centre at Wembley where most of the development work for CCDs has been carried out. EEV engineers were seconded to the centre to build up production experience at the prototype facility there.

Full production of CCD will begin in November at the Chelmsford site with 30 new staff. Mr Mandl said that the first year's production would satisfy the requirements of the group with outside sales beginning within a year.

Research at PA Technology

for food preservation

techniques

is to reduce the activity of bacteria, either by killing them or reducing their effect (for example by starving the food of air).

Conventional techniques include canning (in which the

food is sterilised through prolonged cooking, freezing and vacuum-packing). Food companies may also turn to age-old measures such as adding chemicals like sodium nitrate to curb the action of bacteria or subjecting the material to wood-smoke.

Frequently, not one but several methods are used. Take kippers. To preserve these manufacturers use "liquid smoke"—the condensed products of smoke in a solution that is brushed on to the fish.

The process gives a kipper that is lacking in the brown colour associated with traditional kippers, so the food maker has to add a dye. This, in turn, involves the addition of water which provides a breeding ground for bacteria and speeds up their action. To reduce this effect, the manufacturer has to strew the fish of air, putting the fish in a vacuum pack.

A similar strategy applies with bacon. Food engineers inject brine into the material—salt preserves meat, as people have known for centuries. Besides increasing the volume of the bacon joint by 20 per cent, the water has an unwelcome effect in activating bacteria. To combat this, the manufacturer has to introduce other preservation aids such as addition of nitrite.

Researchers at PA Technology are also examining how to preserve foods by beaming into them gamma radiation from a cobalt-60 source. The technique has been used successfully in Canada for increasing the life of chicken carcasses that can be stored.

The basic idea of preservation is to inhibit the activity of bacteria, either by killing them or reducing their effect (for example by starving the food of air).

Conventional techniques include canning (in which the

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Components

Circuit testing from Teradyne

TERADYNE, the Boston-based automatic test equipment (ATE) company has developed a more powerful version of its A360 system for testing large-scale integrated semiconductor chips that have both analogue and digital elements on them.

The new system, the A370, has a basic price of \$9.25m and is aimed at the world's semiconductor companies. It provides up to 50 per cent greater throughput than the A360 (of which some 300 have been installed throughout the world) but at only a 20 per cent increase in cost.

Mixed signal chips are becoming more significant in the electronics industry in those sectors where conversion between analogue and digital signals is becoming commonplace. In telecommunications, for example, speech signals in telephone instruments are turned into digit streams for line transmission and the outputs of sensors in motor vehicles are digitised for computer processing.

According to Prime Data, a U.S. market research organization, world ATE shipments for mixed signal testers will grow in value by 42 per cent to reach \$286m in 1988.

FREQUENCY ANALYSIS

Tuning in to radio signals

BY GEOFFREY CHARLISH

ANALYSIS OF the frequency content of signals over the remarkably wide range of 100 Hz to 32GHz, with a high level of computer assistance and display convenience, is offered in a new spectrum analyser from Hewlett Packard, the HP 70000.

Military and other organisations, needing to analyse radio signals, communications satellite operators and radio/radar transmitter manufacturers, are likely users. A typical price, for a system covering 50 kHz to 22 GHz, the model 71002A, is £34,500.

The system is modular so only those parts needed to suit the application and frequency range need be purchased. The equipment can be enhanced at a later date.

An indication of the way in which these instruments have changed over the years is that over 40 per cent of development costs of the HP 70000 have gone into computerised graphics

assistance to the user and into assisted data communications.

For example, there is a column of seven "soft" buttons down each side of the display screen with functions that change automatically according to the needs of the job in hand. The softkeys give the operator access to the extensive set of built-in measurement, signal processing and trace manipulation functions. These functions simplify spectrum analysis and also reduce the time needed to make measurements.

The user can also define a personal set of softkey functions by downloading programs from another computer.

A spot cursor can be moved

along the spectrum trace on the screen to allow amplitude and frequency measurements at any point—the numbers change automatically on an alphanumeric display at the side of the screen.

In addition a "windowing"

function allows a number of aspects to be viewed simultaneously.

For example, a full spectrum of frequency against amplitude can be shown in one, wide window, while a magnified segment can be shown in another and a histogram of frequency content in a third.

The windows also allow data to be shown from other instruments that can be connected, along with the HP 70000, on an IEEE-488 bus, which allows computers and instruments to be interconnected and to "talk" to each other. One of the display modes provides a matrix which shows which elements are active, and all can be controlled from the central HP 70000.

The level of automation is such that HP is able to offer a version with no display that can operate as an ATE (automatic test equipment) in production environments.

Self-diagnostics in the analysis minimise "down time" and following a "flagged" fault the offending module can be replaced on site. More on 0734 696622.

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A three-day user show and conference, 19-21 February at London's Barbican Centre. With a special one-day programme for senior management on 21 February which concentrates on financing the investment and negotiating with system suppliers.

Among those taking part are Austin Rover, BP ComputerVision, GEC, IBM, ISSCO and the Imperial Group.

CGUB85 is not only for engineers and graphics design specialists. It's for all those, managers

and directors, concerned with efficiency, cost of under-

standing, investment and profit.

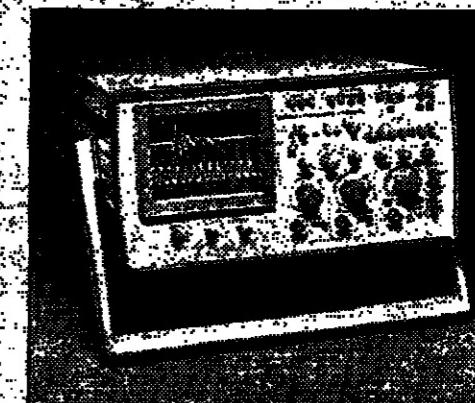
Computer Graphics User 85

19-21 February 1985

Barbican Exhibition Centre, London

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GOULD

Electronics

THE MANAGEMENT PAGE

The Fiatallis marriage— and divorce

Alan Friedman reports on a transatlantic misalliance

THE ANNOUNCEMENT last month that Volvo of Sweden and Clark Equipment of the U.S. are to merge their construction equipment operations means that despite a string of unhappy transatlantic marriages yet another attempt is being made to create an international competitor that can stand up to the two giants in the field, Caterpillar of the U.S. and Komatsu of Japan.

If the record of joint ventures in the sector is anything to go by, Volvo-Clark will need a healthy dose of both corporate chemistry and good luck. The world market for most of the main types of construction equipment, ranging from backhoe loaders to crawler tractors, has fallen by nearly 50 per cent since 1979. This drop is represented by a fall in the number of units sold from 120,000 in 1979 to 68,000 last year.

Meanwhile, last year saw the collapse of IBM Holdings, the West German group which took over General Motors Terex in 1980. Massey Ferguson of Canada acquired Hanomag of West Germany and eventually sold it to the now-fallen IBM. Case of the U.S. in 1978 bought 40 per cent of Poclain, the French hydraulic excavator manufacturer, but Poclain is finding the competition from Japan tough and has required a major capital injection.

Perhaps no joint venture in the construction equipment sector has been as ill-starred, however, as the 1974 marriage between Fiat of Italy and Allis-Chalmers of the U.S. After \$229.4m of losses since 1977, Fiatallis may finally be headed for break-even in 1984. But the company can no longer be considered a transatlantic link-up. It is now, according to Fiat, 98.22 per cent owned by the Turin-based motor giant, a situation which arises out of misunderstandings, failure to work together effectively and finally a bitter legal action

The differences between Fiat



A Fiatallis hydraulic excavator (top) and an FR20 wheeled loader

brought by Allis-Chalmers which is shortly to be settled by independent arbitration in Switzerland.

The story of Fiatallis is an unhappy case study of the clash of business cultures, managerial philosophies and objectives. It is true that the incredible crisis which hit the construction equipment sector in the late 1970s and early 1980s was an important factor, but so one of the early Fiatallis chief executives, Jacques Vandamme, points out: "We don't speak the same language."

The principal accusation levelled against Fiat by Allis-Chalmers is that the Italian group used the venture for its own ends. "It was a very rosy marriage at first, but then as the venture went on, different philosophies began to emerge. Fiat came to look at the joint venture as an extension of Fiat and it became apparent to us back in 1979 that Fiatallis had lost its joint venture characteristics. Now we want a divorce and we want alimony," explains Richard Fitzsimmons, vice-president of the Milwaukee-based Allis-Chalmers.

The Fiat line, expressed by Giovanni Geremia, Fiatallis managing director, is a flat denial that Fiat took advantage of the joint venture. Germans say that the decision in 1973 to pay Allis-Chalmers \$55m for a 65 per cent stake in its construction equipment business was a good idea because Fiatallis has become a group with a full product line and world-wide marketing. Through Fiat's eyes the Fiatallis 65-35 joint venture "allowed us to internationalise." There is no justification in Allis-Chalmers' claims, which are for a payment of more than \$100m from Fiat. Fiat says, because it had to cover hundreds of millions of dollars of losses and capital injections while its American partner refused to contribute.

The differences between Fiat and Allis-Chalmers can be hand-wound out to a fundamental misunderstanding about the aims of the venture. Both sides agree that at the outset there was goodwill, and in the words of Marco Pittaluga, a former Fiatallis managing director, "a desire to do something."

The logic of the venture was clear: Fiat made small dozers up to 200 horsepower and Allis-Chalmers was involved in bigger dozers, wheel loaders and scrapers. Fiat had a weak dealer network in the U.S. and Allis had around 60 dealers. In turn, Fiat was strong in Europe and the Third World. The product lines were complementary and the marketing appeared to make sense.

But while Allis-Chalmers saw the venture as a way of winding down its more direct involvement in the earth-moving sector, Fiat felt its American counterpart never took the venture seriously.

The philosophies of the two partners also differed. When the world crisis hit the sector soon after Fiatallis was formed, Fiat was prepared to ride it out and invest more capital. Allis-Chalmers, on the other

FIATALLIS	1974	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984
Sales \$m	555.6	480.5	556.1	640.0	784.6	815.4	845.3	884.0	703.0	525.8	581.6
Net profit (loss) \$m	2.6	22.4	3.1	(6.0)	(2.2)	(47.2)	(47.2)	(61.2)	(44.6)		
Workforce	12,208	11,457	11,261	11,918	11,396	11,316	10,344	8,490	7,624	6,697	6,359
Units produced	11,649	11,323	8,719	9,133	10,793	9,127	7,799	8,522	6,980	5,150	6,337
Units sold	11,397	10,795	8,956	9,305	9,682	10,553	9,644	9,817	7,710	6,644	6,335
Net indebtedness \$m	125.6	138.6	148.9	243	303.8	339.7	369.2	385.2	302.9	289.9	316.8
Net equity \$m	247.4	269.8	272.9	266.9	252.0	201.7	152.5	213.7	164.7	97.5	n.a.

* Break-even expected

A profit in Brazil

FIATALLIS' operation in Brazil is a good example of how the company has made the most of its U.S. connection, both in terms of its product range and its export markets.

It also demonstrates a characteristic of the whole Fiat group: when Fiat decides to hang on in a depressed sector, it is prepared to tolerate heavy losses and to make big investments in order to ensure that its position will be—it anything stronger when the upturn at last arrives.

If the collapse of the world earth-moving machinery market was dramatic after the second oil shock (falling by 60 or 70 per cent), the crash in Brazil was catastrophic: a market of 8,000 machines a year in 1978-79 became one of only 2,000 by 1982.

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Meanwhile there were marketing and design problems. According to Fiatallis, it was necessary to change engines, launch new models and co-ordinate different accounting practices—all at a time when there were very few customers and sharp competition in the world market. By 1981, when the differences erupted in a bigger disagreement over Fiat's proposed \$76.9m capital injection, Fiatallis had already reduced its workforce from an initial 12,208 (in 1974) to 8,490. The number of units sold in 1981 was 9,644 against a level of 11,397 back in 1974.

The number of units sold in 1981 was 9,644 against a level of 11,397 back in 1974. Allis-Chalmers asked Fiat to buy out its participation. Fiat

declined. Germans explain: "We didn't buy them out because we had no interest in buying out a minority shareholder. After all, we had control." Fiat instead went ahead with its 1981 capital increase and declared that in its view Allis-Chalmers then had only 12.75 per cent of Fiatallis. The U.S. company contested this and said its stake was closer to 18 per cent.

The joint venture turned well and truly sour in 1982 when Allis-Chalmers, frustrated by Fiat's refusal to buy it out or liquidate, began a court action in Illinois to liquidate Fiatallis and appoint a receiver to share out the company's assets. A Federal judge ruled that the dispute should be sent for arbitration to Switzerland, which is where it now remains.

At the same time, with little interest in the U.S. partner's claims, Fiat went ahead with a very sensible rationalisation programme at Fiatallis.

In 1983 Fiat transferred grader and wheel loader activities from the São Paulo, Brazil, plant to Belo Horizonte. Last year its plant at Lecce, Southern Italy, began a modernisa-

tion programme and Fiatallis production was concentrated at three main factories: Lecco for Europe, Springfield, Illinois, for the U.S. and Belo Horizonte for Latin America. This year three small factories in Northern Italy will be closed and the primary product—backhoe loaders—will be built at a new 50,000 square metre plant near Turin, the hub of the Fiat empire.

Of the 6,359 employees in Fiatallis at year-end, only around 5,300 are actually at work. In the states \$20 are being laid off and in Italy a further 400 are also redundant.

At present, Fiat sees satisfied with its investments. Late last December it injected \$105m into Fiatallis, which is now for all intents and purposes a Fiat subsidiary controlled via a Swiss holding company which in turn owns shares through a Dutch "shell" company.

Last year Fiatallis' turnover was \$81.1m and a recovery in the U.S. market provided L550m operating group profit. The U.S. sales were 9.2 per cent in 1984, but the U.S. represents only a fifth of Fiatallis' turnover.

Sales in Brazil, which accounts for a tenth of turnover, were also up, and Fiatallis made a net profit of \$3.5m there. Elsewhere the picture remains bleak: Italian sales last year were down by 20 per cent; France down 14.7 per cent; West Germany down 3.2 per cent; the UK down 14.1 per cent; the Middle East down 35.8 per cent; Africa down 23.3 per cent; the Far East down 59 per cent. Interest charges on the \$239.9m of Fiatallis' debt (which was reduced only after the December 29, 1984, capital injection) wiped out the U.S. and Brazilian gains to make for a small loss or break-even in 1984.

Fiat

is now concentrating on smaller models in the sector, smaller wheel loaders, excavators and backhoe loaders. The philosophy is to focus on equipment needed more for maintenance than major new projects.

What all of this suggests is that Fiat, with its traditional professionalism, has streamlined and reorganised Fiatallis as to position it for a leaner world market. Overheads have been reduced by closing plants and

shifting production. Fiatallis has made it through the crisis and is still among the top five construction equipment companies in the world.

From a Fiat point of view this all makes good sense. The only problem is that Fiatallis was designed as a transatlantic link-up, as a joint venture. And demanding the \$30.2m it says it invested until 1981, and interest on this sum, which, according to the Milwaukee company, makes for a total in excess of \$100m.

Fitzsimmons, who still sits on the Fiatallis board, contests the Fiat claim that Allis-Chalmers stake is now only 17.8 per cent. It is around 5 per cent, he says.

In the view of Allis-Chalmers, the arbitration can be settled quite simply. "We want a divorce. This is the first international joint venture which has run into the rocks and has had to go to arbitration. We want a divorce and we want alimony," declares Fitzsimmons.

As far as Turin is concerned, however, there can be no alimony. It already has custody of the child and has paid for its school fees.

London S

ALLMÄNNA SVENSKA ELEKTRiska AKTIEBOLAGET-A.S.E.A.

US\$ 30,000,000 8% Bonds 1986

We hereby give notice that, in accordance with the terms of the above-mentioned loan, Bonds for the principal amount of US\$ 1,827,000 have been drawn on January 25, 1985 for redemption at par on March 1, 1985.

The following Bonds have been drawn and may be presented to Kredebiten S.A. Luxembourg, 43, Boulevard Royal, Luxembourg to other Paying Agents named on the Bonds:

00025	00120	00124	00129	00130	00149	00171	00174	00175	00209	00210	00227	00239	00259	00261	00271	00275	00280	00284	00291	00310	00324	00325	00326	00327	00328	00329	00330	00331	00332	00333	00334	00341	00343	00344	00345	00346	00347	00348	00349	00350	00351	00352	00353	00354	00355	00356	00357	00358	00359	00360	00361	00362	00363	00364	00365	00366	00367	00368	00369	00370	00371	00372	00373	00374	00375	00376	00377	00378	00379	00380	00381	00382	00383	00384	00385	00386	00387	00388	00389	00390	00391	00392	00393	00394	00395	00396	00397	00398	00399	00400	00401	00402	00403	00404	00405	00406	00407	00408	00409	00410	00411	00412	00413	00414	00415	00416	00417	00418	00419	00420	00421	00422	00423	00424	00425	00426	00427	00428	00429	00430	00431	00432	00433	00434	00435	00436	00437	00438	00439	00440	00441	00442	00443	00444	00445	00446	00447	00448	00449	00450	00451	00452	00453	00454	00455	00456	00457	00458	00459	00460	00461	00462	00463	00464	00465	00466	00467	00468	00469	00470	00471	00472	00473	00474	00475	00476	00477	00478	00479	00480	00481	00482	00483	00484	00485	00486	00487	00488	00489	00490	00491	00492	00493	00494	00495	00496	00497	00498	00499	00500	00501	00502	00503	00504	00505	00506	00507
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Monday February 11 1985

Communists in the wilderness

THE FRENCH Communist leadership completed its retreat to the outer edges of the national political stage during the party congress concluded yesterday. M. Georges Marchais, a man who has never abandoned the strength to break with Moscow, remains secretary-general for the next three years. The "renovators" who wanted the party to become more flexible, have been subjected to the disciplines of "democratic centralism" come up after being defeated behind the scenes. The fact that one "renovator", M. Pierre Jiquin, did not shut up does him credit, but does not change the general pattern.

M. Marchais' party — for that is what it is — has completed a policy change that became apparent when it pulled out of the coalition government with the Socialists last July. The unity of the Left precariously established in opposition during the 1970s has failed to survive the stresses imposed by being in power.

The Communist Party could not stomach the switch of government policy from nationalisation and the attempt to encourage growth at all costs to an anti-inflationary line and a recognition of the need for corporate profitability. At the same time the party saw its popularity wane. Having once commanded the loyalty of almost a quarter of the French electorate, the Communist Party fell off to 11 per cent of the votes cast in the European elections last summer.

Malignant

The Socialist Party and its leader, President Mitterrand, have also declined in popular favour. But the Communist Party has been suffering from a more malignant disease. Its association in the public mind with Moscow, its failure to exert any appeal on the new middle classes, and the erosion of its traditional power base have sent the party into a historic decline.

The heavy industries where the Communists used to find natural supporters are contracting and giving employment to ever fewer people. The motor industry, once another abundant source of party members, is increasingly manned by immigrants who do not have a vote.

M. Marchais' critics within the party saw the danger and tried to meet it by taking the party down the road followed

by the Communists in Italy. Though power at national level has eluded the Italian party, it did manage to do better than the Christian Democrats in the European elections by pursuing its Eurocommunist course.

Almost 20 years ago, at the time of the Soviet invasion of Czechoslovakia in 1968, the Italian Communists terminated their loyalty to Moscow. Subsequently they declared their readiness to play the political game according to democratic and pluralist rules. Not having been in power they have not yet had the opportunity to demonstrate that their change of heart has been real. But a large part of political Italy has been getting older and weaker, it's getting younger and stronger.

President Reagan's sweep across the U.S. corporate canvas covered several ugly blotches.

But there can be no denying the record as the U.S. powers its way into the third year of economic recovery. Despite the restraints imposed by the exceptional strength of the dollar, soaring imports and the low level of price increase, most corporations managed to post double-digit earnings gains last year.

Aggregate corporate profits, according to preliminary Commerce Department figures increased by 14.4 per cent — down from the abnormally strong 22 per cent of 1983, but still unusually robust for the second year of a recovery.

Indeed, the Commerce Department statistics show an even brighter picture when adjusted to take account of the radical switch from the under-appreciation typical of the 1970s to the over-appreciation that has become possible after the 1982 tax reform. On this basis, most profits virtually doubled last year from their 1982 low point, reaching \$106bn against the more conservative historical cost figure of \$146bn.

Fuelling the earnings advance U.S. gross national product rose by 8.8 per cent last year, its strongest annual increase in 34 years. No-one expects the economy to continue expanding at this spanking pace in 1985. But many businessmen now seem to believe that growth could, with luck, be settling down to a steady, sustainable path.

"We are assuming a healthy, but slower, rate of U.S. economic growth in 1985 than in 1984," said Mr Jack Welch, chairman of General Electric.

If Mr Welch had been speaking for the whole of corporate America, instead of the manufacturing sector alone, he might have mentioned one other factor which is making an enormous impact on company performance — the deregulation from administrative price controls of a big slice of the service sector, including transport, telecommunications, and the financial sector.

These three factors together — the dollar, imports and deregulation — have combined during the recovery to create a very different environment from that which U.S. companies have been used to for at least the past 15 years.

The exaggerated jump in corporate profits in 1983 and the first half of last year looked like a fairly typical cyclical bounce back into recovery, accentuated by the depth of the recession. The cost-cutting of 1981-82 went much deeper than usual, with the result that profit margins exploded when volume flooded back. Indeed, Mr Stephen Roach, senior economist at Morgan Stanley, says that in the first seven quarters of the current expansion, profits rose twice as fast as in the previous five recoveries.

In the final half of last year, however, the profits boom petered out. Analysts who had generally shot for a 20 per cent increase for the year, had to settle for 5 percentage points less. The reason for this shortfall was mainly inflation — or the lack of it. Wall Street profits revisions in the past few months have bewailed the fact that prices have not been rising enough.

This change in the pricing environment, hidden to some extent in the first year of recovery, has accentuated the differences between those parts of the economy that have been doing well and those that have been doing badly. Whereas companies might have been able to push through an inflationary price increase at this stage a few years ago, it has now become much more difficult — indeed, the paper companies have had to ride in some confusion after trying such a tactic.

Given the sudden change in the kind of external pressures being imposed on the economy, performance has been largely determined by the kind of industry a company is in, and the quality of individual corporate management.

In contrast to these healthy sectors, various areas of U.S. industry have been uncomfortably exposed to the blast of inflation.

Rushing to judgment

FIVE WEEKS from tomorrow, Mr Nigel Lawson will rise to present his second Budget; if he is now wishing that he had himself a little more time, it will not be the first Chancellor with cause to do so. External crises, such as the development of the market and the possibility that the miners strike will still be dragging on cannot be fitted into an advance timetable; but with so much inevitable uncertainty to contend with, it does seem gratuitous to select again a date on which the fiscal out-turn for the current year will be a matter for much guesswork. If you cannot see into the future, it would at least be comforting to know a little more about the recent past.

With so much doubt surrounding what used to be known as the Budget Judgment (that was in the days when Chancellors supposed that they were running the economy rather than the finances of the public sector) it seems certain that Mr Lawson will be uncharacteristically cautious in his fiscal stance on March 19. We would not be inclined to quarrel with this outcome in terms of demand management: the current growth of retail sales and consumer credit and the signs at last of a strong revival in exports suggest that high wage settlements and the depreciation of sterling are already providing an adequate stimulus. There is also a case for a favourable outcome, even if it comes from the wrong causes. What is more worrying is the suspicion that Mr Lawson will offer the right response, but for the wrong reason.

It should be admitted at this point that any Treasury economist reading this will probably already have concluded that we are the ones who are guilty of giving the wrong reasons, even in supporting their likely policy. The Treasury model, in its present state, attaches such high importance to a level of intervention that a decline in sterling accompanied by a rise in rates is seen as a drag rather than a stimulus to the economy. We believe that weakness in sterling provides, on balance, a stimulus.

Given the Treasury's own attitude, it is all the more puzzling

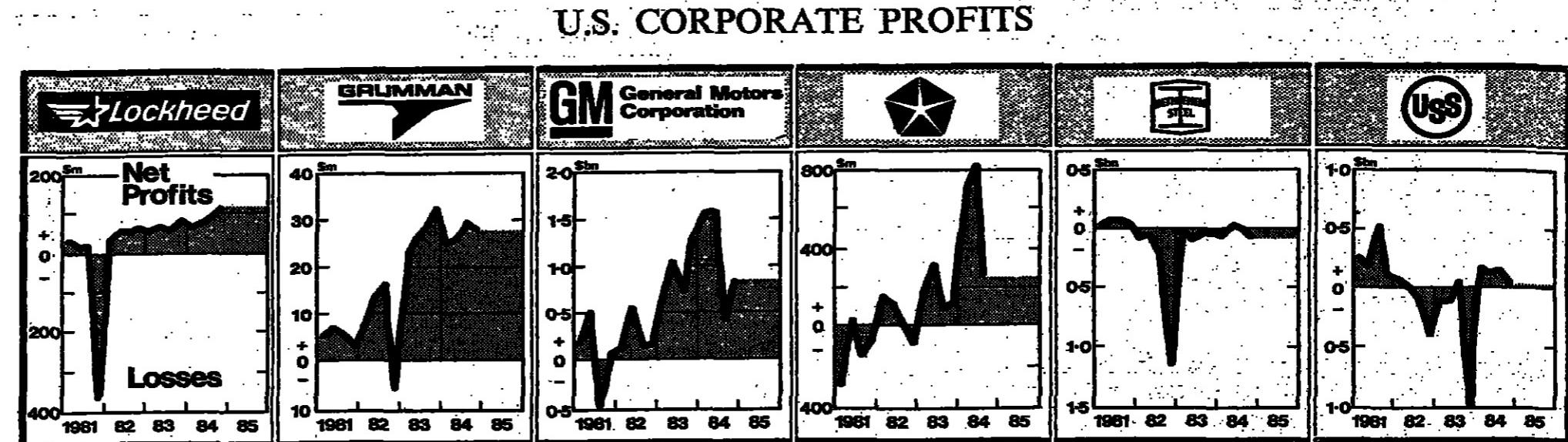
then, that the Chancellor should cite the defence of sterling as one possible reason for tightening his Budget (though he has reserved the right to change his mind on this). It is monetary policy which has had to be tightened to protect sterling: a somewhat more expansive fiscal policy would support this action — just as fiscal tightening is the萤火虫的尾部。 The need to sustain market confidence suggests that any move should be cautious, but not that it should be in the wrong direction.

Mr Lawson no doubt had the markets in mind when he told the House of Commons two weeks ago that he would start framing his Budget from the bottom line, the public sector borrowing requirement; but it is this statement which has given us the greatest misgivings for the long term. Mr Lawson will not do seek to make a virtue of necessity in his budget by concentrating on microeconomic issues, such as the reform of the tax system and changes likely to encourage employment, which will be well come in themselves; but it is surely also true, after six years of often painful experience, to embark on a reform of the central objective, the Medium Term Financial Strategy.

Past failures

The PSBR has crept into its present central position only because of past failures in monetary control; the Government likes to hit a target from time to time. However, it is not only an intermediate target, one element in the monetary control, but a very odd number in itself, which gives debts for productive investment and credits for running down assets, and which suggests tightening fiscal policy in a recession and relaxing it in a boom.

Running an economy like this is like running a company purely on the basis of cash flow, no intervention on price and loss, no idea of market conditions, no balance sheet. Mr Lawson, a veteran financial analyst, can well understand this, and past speeches have suggested that he does. We will not be encouraged to see even a sensible Budget based on such nonsense.



1985: it looks like growth again

By Our New York Staff

A GREAT industrial plant is reborn," a triumphant President Reagan told the nation last week. "We stand on the threshold of a great ability to produce more, do more, be more. Our economy is not getting older and weaker, it's getting younger and stronger."

President Reagan's sweep across the U.S. corporate canvas covered several ugly blotches.

But there can be no denying the record as the U.S. powers its way into the third year of economic recovery. Despite the restraints imposed by the exceptional strength of the dollar, soaring imports and the low level of price increase, most corporations managed to post double-digit earnings gains last year.

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Indeed, the Commerce Department statistics show an even brighter picture when adjusted to take account of the radical switch from the under-appreciation typical of the 1970s to the over-appreciation that has become possible after the 1982 tax reform. On this basis, most profits virtually doubled last year from their 1982 low point, reaching \$106bn against the more conservative historical cost figure of \$146bn.

The implications for France and for President Mitterrand are troublesome, but not as troublesome as might have been supposed. In politics, the Communist Party has little more than nuisance value. If present opinion holds anything to go by, the Left will lose next year's parliamentary elections regardless of whether it is united or disunited. President Mitterrand is firmly committed to the cause of industrial regeneration and is unlikely to depart from that line in order to woo the Communists.

Graver challenges come from the CGT, the Communist trade union federation. It has obstructed the reorganisation required to bring the state-owned Renault motor concern back into profit.

But the CGT is only one of three important labour federations: the others have agreed to be part. CGT power, therefore, is limited. In any case, the CGT has often been more moderate than its sister party. Neither Communist Party nor Communauté du travail need divert President Mitterrand from his chosen course.

Mr Lawson's critics within the party saw the danger and tried to meet it by taking the party down the road followed

by the Communists in Italy. Though power at national level has eluded the Italian party, it did manage to do better than the Christian Democrats in the European elections by pursuing its Eurocommunist course.

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In the final half of last year, however, the profits boom petered out. Analysts who had generally shot for a 20 per cent increase for the year, had to settle for 5 percentage points less.

The reason for this shortfall was mainly inflation — or the lack of it. Wall Street profits revisions in the past few months have bewailed the fact that prices have not been rising enough.

This change in the pricing environment, hidden to some extent in the first year of recovery, has accentuated the differences between those parts of the economy that have been doing well and those that have been doing badly. Whereas companies might have been able to push through an inflationary price increase at this stage a few years ago, it has now become much more difficult — indeed, the paper companies have had to ride in some confusion after trying such a tactic.

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If Mr Welch had been speaking for the whole of corporate America, instead of the manufacturing sector alone, he might have mentioned one other factor which is making an enormous impact on company performance — the deregulation from administrative price controls of a big slice of the service sector, including transport, telecommunications, and the financial sector.

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Lockheed, which failed to pay a dividend throughout the 1970s as it struggled with its commercial aircraft business, has been back in plaudits in the last two years, despite its decision to concentrate almost exclusively on military ventures. Last year, its profits jumped by 31 per cent to \$834m, cut a broad swath across a wide variety of U.S. industry, including textiles, chemicals, forest products, machine tools and steel.

The Big Three car manufacturers, which are contributing to a long-term future as independent oil companies.

The steel industry was in the front line of the older traditional industries trying to come to terms with the dollar's abnormal rise, which stuck in a record volume of steel last year — some 26 per cent of the market.

Mr David Roderick, chairman

of U.S. Steel, lambasted the "unprecedented assault" on the U.S. market. Bethlehem Steel, the third largest U.S. steel maker, which has lost \$17bn in the last three years, slashed its dividend earlier this month for the third time running, pinning the blame firmly on the flood of imports and "very depressed" steel prices.

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In contrast to these healthy sectors, various areas of U.S. industry have been uncomfortably exposed to the blast of inflation.

It has become more difficult for companies to push through inflationary price increases

has been exhibited by the major players in the technology sector — the industries which Mr. Reagan likes to picture as "getting younger and stronger."

Typically of a rapidly changing industry, there have been some spectacular failures, most notably storage technology, but the underlying strength of the U.S. high tech companies was amply demonstrated by IBM's sparkling performance.

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competition — the "new challenges" and "greater freedom" which Mr. Reagan espoused in his State of the Union address.

For struggling smoketack America, the unprecedented surge in the U.S. currency — up 12 per cent on a trade-weighted basis in 1984 — was a body blow for some proud old companies which are still struggling to recover from the wall over fist.

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than normally rigorous approach to cost-cutting are also reaping the benefits of their toughness. The airline industry has produced classic examples of the way in which nimble managements are succeeding while others are going to the wall.

For example UAL, the largest U.S. carrier, is among the several major airlines which have introduced radical fire and hire policies to bring in new workers at lower wages while exploiting their market muscle to counter the threat of the new low-cost entrants to the industry. Last year, UAL reported a doubling in net earnings to \$282m.

FOREIGN AFFAIRS

Wishful thinking on U.S. defence

By Ian Davidson

LAST WEEK'S State of the Union speech was, by common consent, a vintage Reagan performance, brimming with sentimental glorification of American greatness, and an almost lacrimose panegyric on an even greater and more heart-warming future. All that was lacking was a celestial choir and a technician sunset.

Very few issues of substance on which he briefly touched—notably the massive increase in the defence budget and the research programme into Star Wars anti-missile defence—left a sense of bafflement over the real degree of contact between emotional yearning and practical policy.

This gap between aspiration and reality is particularly sharp in the case of the budget. In terms of an opening wish list, Mr Caspar Weinberger, the Defence Secretary, has got virtually everything he could have asked for, with a defence budget request which, if adopted, would increase spending by 6 per cent in real terms to \$314bn. The trouble is that the request will not be adopted as it stands, nor anything like it, because Congress won't stand for it either out of alarm at the size of the overall budget deficit, to which increased defence spending is a major contributory factor, or because the gross disparity between runaway defence spending and cutbacks in domestic welfare programmes is bound to be politically unpopular ahead of the 1986 mid-term elections.

Now this is certainly one way of satisfying the Reagan Administration's long-established objective of modernising and expanding America's defence capability: ask for much more than you expect to get, and hope that Congress does not wield the axe too freely. Moreover, the long lead-times involved in big-ticket, high-technology weapons systems mean that it is not all that easy, and not necessarily cost-effective, to deflect the defence spending juggernaut once it gets under way.

On the other hand, a Father Christmas wish-list is not obviously the best way for the administration to indicate its priorities or, at the end of the day, to secure a force modernisation programme which has

coherent strategic shape. Which is more important: the B1 bomber (which may already be obsolescent, but not as obsolescent as the ageing B52s), the advanced Stealth bomber, the controversial MX land-based missile, which has long encountered congressional resistance because of its potential vulnerability to Soviet attack or the Trident II missile submarines?

One must presume that in the administration's mind they are not equally important, since it knows that any or all of them could be vulnerable to congressional cutbacks. Yet in practice the administration is leaving it to the cross-currents of the arguments on Capitol Hill to produce a more coherent package.

In domestic political terms it may be tactically shrewd of President Reagan to hand over to Congress the uncomfortable responsibility for deciding whether and how to reduce the overall budget deficit, if it dares. But it is surprising that, in the security field, the administration has done so little to build on the bi-partisan model of the 1982 report by the Commission on Strategic Forces, so as to forge a closer consensus on how much America needs to spend on defence, and what it needs to spend on it.

The second perplexity concerns the President's Star Wars anti-missile defence research programme. There is, of course, no mistaking President Reagan's personal commitment to this programme, which he launched just under two years ago, though some people may judge it provocative of him to ask for a tripling of expenditure, to \$37bn, a bare month before the re-opening of arms control talks with the Soviet Union in Geneva. No, the ambiguity is over what the President thinks he is offering to the American people, and how he believes it fits into the agenda of the Geneva negotiations.

When he launched the idea which led to the Strategic Defence Initiative, in March 1983, President Reagan held out the hope that new technologies would render nuclear weapons obsolete—in other words, that would provide a defence against

space-based battle stations; and since the Russians were and had long been engaged in a parallel research programme, there were reasonable grounds for arguing that America should not be caught napping. But in operational terms, the political decisions would have to be taken by some future president.

Critics of President Reagan were quick to attack his Star Wars programme—the adoption of the dignified official title Strategic Defense Initiative has entirely failed to supplant the more derisive popular catchphrase, which may be no more than poetic justice for a president who came originally from Hollywood—on three grounds: technological, strategic and analytical.



Mr. Weinberger (left) and Mr. Reagan: loyalty after presidential hype

Mr Reagan will no longer be in office when Star Wars matures to the point of a decision

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The technological challenge was insuperable, they said, because of the short flight-time of ballistic missiles, because any space-based system would only be immensely vulnerable to attack, and because it would be easier and cheaper to multiply and vary offensive systems than to fortify defensive ones.

If the technological problems could be overcome, a defensive system would be destabilising and dangerous because a nuclear superpower, which feared that its retaliatory weapons risked being disarmed by an opposing defensive system, might have an overwhelming incentive for a pre-emptive strike.

Finally, no defensive system

could render offensive weapons obsolete, even if it were perfect; neither nuclear super-power could know that its defences were perfect, because they could never be tested in remotely plausible conditions short of nuclear war, and therefore both superpowers would be compelled to retain, as an insurance, relatively nuclear forces which might for security be even larger and more varied than would otherwise be the case. In short, even a perfect defensive system could precipitate a massive defensive/offensive arms race.

As the administration's scientists got down to a systematic examination of what was really possible and how soon, it gradually became clear that, for many of them, at least in private,

hype and the more prudential assessments of the scientists and of its implications for the arms control negotiations. President Reagan's vision of a bomb-free world is attractive and morally impeccable. It is also entirely cost-free, because he will no longer be in office when the research programme matures to the point of decision-making. Some future president would be faced by the awkward dilemma of whether to test and/or deploy some form of space-based anti-missile system, which is banned under the existing 1972 Anti-Ballistic Missile agreement with the Soviet Union.

While France has expressed misgivings, Britain and Germany have publicly taken a sanguine view of the research programme, since it is not banned under any arms control treaty, and its banning could not in any event be verified; Mrs Thatcher got the next best thing, during her visit to Washington last December, when she secured US endorsement of the proposition that "any testing or deployment of a strategic defence would be a matter for negotiations". Yet last week Mr Weinberger said on US television: "I am ruling out the possibility of giving up a strategic defence either in the research stage or, if it becomes feasible, in the deployable stage."

The point is that President Reagan does not have an open mind on the pros and cons of SDI to which, as one official put it, he ascribes all the force of a "moral imperative"; and his Secretaries of State and Defense are transparently anxious to blur the proposition, central to all previous arms control negotiations, that there is an unbreakable link between defence and offence.

Lombard

Don't go by the dollar rates

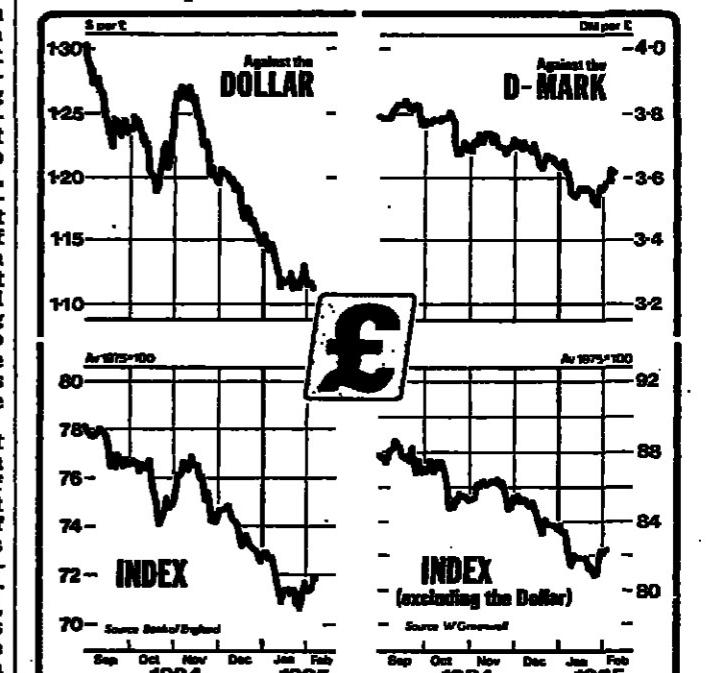
By Samuel Brittan

IF ANYONE in the financial community deserves to receive not merely a knighthood, but a dukedom, it is the person who can kill the harmful and anti-thought habit of judging the behaviour of sterling by the sterling-dollar exchange rate.

The charts show the movement of sterling against various benchmarks since it started to weaken in September. From the beginning of that month until January low point it fell by some 15 per cent against the dollar. On the official trade-weighted sterling index, the fall was a good deal less, about 9 per cent. But even the index is misleading because it contains a 25 per cent dollar weighting.

A better indicator of the specific fortunes of sterling is the index excluding the dollar, which the Bank of England ought to publish every day. An alternative benchmark is the D-mark.

By the end of 1984 sterling had fallen enough to offset the more rapid rise in unit costs in Britain than for instance in Japan and Germany, and probably already discounted some rundown in oil production.



Higher payroll costs

From the Chairman, Life Offices' Association.

Sir.—The Chancellor of the Exchequer in his last Budget removed the national insurance surcharge on employers of 2 per cent on the grounds of "the impact that this tax has, not only on industrial costs but also—at a time of high unemployment—on jobs."

I now read in the Treasury's paper "The relationship between employment and wages" the suggestion that a fall in real wages (which includes employers' pensions and national insurance contributions) of 1 per cent might produce a rise in the demand for labour of between 1 per cent and 1 per cent.

It would be more than surprising therefore if in his next Budget the Chancellor were to impose a tax on pension fund investments. Such a tax would increase labour costs substantially. Even a tax at what might be regarded as a low rate of 10 per cent could result in increased costs of up to 5 per cent of payroll. It would therefore have a greater impact on industrial costs and on jobs than did the national insurance surcharge.

E. B. O. Sherlock,
Aldermaston House,
Queen Street, EC4.

Sales of trucks

From the Managing Director, Leyland Trucks.

Sir.—I was appalled to see that you carried a most misleading advertisement, placed by Bedford, on February 7. This implied a massive downturn in sales of commercial vehicles sold by Leyland—a position completely the reverse of the truth.

As you will be well aware, the only commercial vehicles marketed under the Leyland name are those trucks produced by my company. Our UK sales performance in 1984 was in fact most encouraging. Sales of Leyland trucks over 3.5 tonnes gross increased to over 7,700, further consolidating our already strong position in the sales league, where we were second overall. We led the market in no fewer than five of the 12 months and firmly anticipate improving on this in 1985.

To date we have never indulged in "knocking copy," but on this occasion I must point out that in 1984 Bedford trailed behind Leyland in third place and never once came close to overtaking us.

I am most surprised that such an advertisement should ever

induce many of those receiving child benefit to refrain from jobs. Any job which leads to savings in unemployment pay which could further finance the allowance.

Such a reform would therefore seem to be a sound social and financial investment.

G. A. Bywater,
9, Kimberley Road,
Greenfield, Bolton.

Freesheet readers

From the Executive Officer, Association of Free Newspapers

Sir.—The degree of prejudice displayed by Ian Hamilton-Fairley in the Lombard column (February 1) would suggest that he is not open to argument on the subject of free newspapers.

At least he is honest enough to declare his vested interest in paysheets.

Those who saw his column may be interested to learn that overall 75 per cent of the population read free newspapers; research by professional companies frequently shows readership as high as 91 per cent.

Perhaps most telling is the fact that in two campaigns against free newspapers by the National Union of Journalists the number of people persuaded to ask for cancellation of delivery amounted to fewer than 0.1 per cent of households.

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Sir.—Hamilton-Fairley's real volume of complaints comes if we are late or fail to deliver.

Ian Lock, Ladybellegate House, Longsmith Street, Gloucester.

The Governor's signals

From Mr. G. Bywater

Sir.—Ruth Lister of the Child Poverty Action Group (February 2) is more in accord than she seemed to realise with Samuel Brittan in his recent perceptive contributions in which he discussed ways of improving the tax-and-benefit regime for low-paid families.

But the main thrust of her letter argued towards a conclusion that she seemed to swerve away from—that the premium of a married man's allowance over a single person's allowance should be redistributed to those receiving child benefit as a "home responsibility allowance"—an excellent phrase.

Indeed, then, why not pay such an additional benefit equally to each allowance book holder, on the basis that home responsibility may be said to relate more to the age of the youngest child than to the number of children in the home?

This direct allowance might be sufficiently substantial to

FIRST CITY. REACHING FURTHER, DOING MORE IN TEXAS BANKING.

**OUR STRENGTH AND STATEWIDE NETWORK
MAKE US ONE OF THE STATE'S FINANCIAL LEADERS.**

As a major financial institution in Texas and the Southwest, First City has a long-term commitment to maintaining its leadership role. And we have the resources to back that commitment.

Since Mr. Hamilton-Fairley.

The real volume of complaints comes if we are late or fail to deliver.

Ian Lock, Ladybellegate House, Longsmith Street, Gloucester.

FIRST CITY NATIONAL BANK OF HOUSTON

Financial Position (In Thousands)

December 31, 1984

Total assets	\$9,458,450
Loans	6,017,169
Deposits	6,060,855
Shareholder's equity	466,619

FIRST CITY BANCORPORATION OF TEXAS, INC.

Financial Position (In Thousands)

December 31, 1984

Total assets	\$17,318,567
Loans	11,488,103
Deposits	13,032,828
Shareholders' equity	978,505

helping further business and industry in Texas.

And with a keen perception of markets around the world and offices in key markets, First City is committed to helping you participate not only in Texas growth, but in regional and international growth as well.

FIRST CITY.
First City National Bank of Houston
Reaching further. Doing more.

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SINGAPORE: 10 Collyer Quay, #25-07 Ocean Building, Singapore 0104, Singapore; (65) 222-4903
TOkyo: New Tokyo Building, Room 309, 3-1 Marunouchi, Chiyoda-ku, Tokyo, 100 Japan; (03) 213-1055
BAHRAIN: Manama Center, Suite 505-Section 1, Manama, State of Bahrain; (973) 230-979
NASSAU: Nassau, Bahamas; P.O. Box 2357, Nassau, Bahamas; (404) 235-2357
FIRST CITY BANK OF DALLAS, (214) 939-8000; FIRST CITY NATIONAL BANK OF EL PASO, (915) 546-5700; and McALLEN STATE BANK, (512) 686-1733.



SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Monday February 11 1985



U.S. banks revise attitude to East European credits

A NEW FASHION for East European business seemed to be developing in the Eurocredit market last week, writes Peter Montagnon in London.

Not only was there an enthusiastic initial response to the new \$150m deal for Deutsche Aufenkunftsbank, East Germany's foreign trade bank, but on Friday came news of an Ecu 50m credit for the Soviet Union bearing a margin just 4% per cent for the first three years rising to 4% per cent for the remaining four.

This marks a sharp fall in margins for the Soviet Union, whose foreign trade bank was until recently borrowing at around 4% per cent over Eurocurrency rates. East German margins have also dropped. Aussenhandelsbank's new deal bears interest at 4% per cent over Eurodollars or 4% per cent over U.S. prime compared with a 1% per cent Eurodollar margin previously. But the main feature of last week's new deal was the conspicuous presence of major U.S. banks - Bank of America, Citicorp and Manufacturers Hanover - in the lead group.

U.S. banks, most of which have shunned East European business since the Soviet invasion of Afghanistan and the Polish debt crisis, are now clearly changing their minds. The reason is not hard to find. Deals such as that for Deutsche Aussenhandelsbank are straightforward, high-yielding syndicated loans that are increasingly hard to find elsewhere. "It is," said one banker last week, "almost enough to make the old hands weep with nostalgia."

But others argue that it would be wrong to expect Eastern Europe to pick up much of the slack left by the decline in traditional business elsewhere. Though East Germany may continue to borrow, partly to refinance existing debt, and the Soviet Union needs loans to finance grain imports, other Comecon countries such as Czechoslovakia have now adopted a very conservative

approach to foreign borrowing. Poland and Romania are still very much in the shadow of their own reshufflings.

The supply of new business from Eastern Europe is therefore likely to remain rather sparse. That could lead to a situation where competition for business drives margins down too fast for comfort. Some bankers argued that this was already the case with the new Soviet loan, which is led by Crédit Commercial de France.

Other developments in the market combined to suggest last week that business may be picking up, albeit slowly. Not only are Greece and Korea (through its Exchange Bank) likely to seek loans soon; Portugal has now launched a \$300m credit deal, half of which is to take the form of a Euronote and short-term advances facility.

Terms on the deal include a margin of 4% per cent for the conventional credit portion and a facility fee of 4% on the Euronote standby which will bear interest at 4% per cent if drawn. They are regarded as the market as finely balanced, but the yield of about 4% per cent on existing Portuguese Euronotes and the heavy oversubscription of the recent \$100m deal for Electricidade de Portugal suggest demand is there.

The same cannot be said of Turkey whose \$500m facility was still stuck at \$450m last week. Some of these commitments are conditional on the full amount being reached; and there are worries that banks in the deal may start getting restive if the lead group is not completed soon.

Merrill Lynch meanwhile launched a \$150m, five-year Euro-note facility for the Transco energy concern for which the maximum yield on the notes has been set at 15 basis points. The Council of Europe is raising an unusual ECU 1.25bn, nine year 11% per cent credit through Caisse d'Epargne and Banque Générale de Luxembourg as well as Knabnitsche Securities.

THE EUROBOND market has lost its nerve. "The bull market psychology is broken," said one trader on Friday. Last week saw the dollar rise yet higher against the major currencies, deterring investors both from buying dollar bonds, in case the dollar falls, and non-dollar bonds, in case it does not fall, write Maggie Urry and Peter Montagnon in London.

In any case investors and dealers have so much paper already that they will not take any more. Traders report that buying from the Swiss and the Japanese has dried up.

Meanwhile the New York bond market is in trouble too. Last week's auctions have left the banks stuffed with paper. The Federal Reserve was seen to be tightening a

touch, and fed funds rates rose. The budget deficit looks over all.

Practically all of last week's fixed rate Eurobonds were well underwritten by Friday, save for Salomon's Society for Savings. Many of the big issuing houses - such as Credit Suisse First Boston, Morgan Guaranty and Morgan Stanley - were keeping well clear of the market.

Against that background, syndicate managers were highly critical on Friday of a deal brought by UBS (Securities) for Rockwell.

This is UBS's third deal in two weeks, an unusually large number for this house, and rival syndicate managers suspect that UBS is buying market share, at the cost of supporting mispriced issues. Although the first two - for Mobil and Kodak

were syndicated, both issues are weighing heavily on co-managers' books.

At last the co-managers have turned, and on Friday the major houses were virtually all turning down the \$300m Rockwell deal.

At the time of pricing the cost of funds to Rockwell was a staggering 37 basis points below U.S. Treasury yields - a spread larger than that on the IBM issue the week before, which had to be cut in size.

The floating-rate note market is not immune from the troubles. Higher interest rates are hitting prices, but at least there are fewer new issues to contend with, and last week's were all trading inside their fees even on Friday.

This week sees the launch of three floaters from Thailand, totalling

\$400m.

Alarm also gripped European and Japanese markets as the dollar scaled new peaks. Here the problem is not just that investors risk currency losses if the dollar fails to hold on to these new giddy heights.

Short-term interest rates are being sucked higher by its rise; and that is undermining domestic bond markets.

Mr Satoshi Sumita, new governor of the Bank of Japan, was twice forced to deny last week that rates would be ratcheted upwards. But that only fuelled speculation that the Bank of Japan was poised to move. Domestic bonds tumbled by more than two points on the week and Euroyen issues fell in the wake - though not by quite as much.

Friday's new issue for

the Inter-American Development Bank shows just how far the market has deteriorated. It yields 7.103 on the Japanese basis and this compares with 6.7 per cent on the (slightly shorter) Victoria Public Authority issue launched a week before.

That is the order of the day in Germany too, where today's scheduled DM 200m issue for Spain has been temporarily withdrawn.

Secondary market prices in Germany fell by up to three points last week with the recent warrants issue for Kobe Steel plumbing a new low of 92%. Milder falls were registered in Switzerland, but UBS still had to increase the indicated coupon on its IC Industries issue to 5% per cent from 5% per cent.

EUROMARKET TURNOVER Turnover (\$m)						
	Primary Market	Straight Com.	FRN	Other		
U.S.S	3740.7	2.0	142.4	499.9		
Prev	2222.2	0.000	112.0	25.1		
Other	468.0	0.000	148.5	52.9		
Prev	1015.3	0.000	138.5			
Secondary Market						
U.S.S	22273.7	1535.2	10304.9	2372.0		
Prev	16269.6	675.2	11914.0	2424.4		
Other	1808.8	95.6	363.0	1126.4		
Prev	2311.8	44.7	252.2	1196.7		
Ceded Euroarea Total						
U.S.S	12265.0	28805.7	41070.7			
Prev	11354.6	23402.3	34755.9			
Other	2200.0	1880.0	4081.3			
Prev	3124.0	1844.7	4586.7			
Week to Feb 7 '85						
Source: AIBD						

Bond demand dries up as dollar keeps climbing

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Week to Feb 7 '85						
Source: AIBD						

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %
U.S. DOLLARS							
British Petroleum Corp. £‡	25	1990	5	8½	100	Nomura Int.	8.500
Vesco Transport £‡	40	2000	15	3	100	Nibco Secs (Europe)	3.000
Kuwait Govt. \$‡	50	2000	15	3½	100	Daiwa Europe	3.500
Swiss-Credit							

US MONEY AND CREDIT

Mood turns skittish as Fed touches brakes

THE U.S. Government securities market sagged last week under the weight of new supply and an overdose of pronouncements, predictions, and protests from everyone from the President down.

By the close last week most bond prices were showing losses of up to a point on the week despite a price increase on Friday after the Fed injected funds through an over-night system repurchase agreement.

The price decline reflected two key factors. First, the \$1.9bn quarterly refunding went badly leaving much of the new 10 and 30-year paper in dealer hands. Second, following the Fed's recent slight firming of the market's mood—so positive just three weeks ago—has turned decidedly skittish.

The Treasury auctions were a severe market disappointment. Hopes were dashed that the special striping feature of the new bonds would bolster retail demand which, in the event, appeared almost non-existent.

While the three-year note sale went reasonably well producing an average yield of 10.4 per cent, the 11.36 per cent yield on the 10 year paper and the 11.7

	Last	Change	1 week	4 weeks	12-months
	Friday	on week	Yield	ago	ago
Fed Funds (weekly average)	10.42	-	11.20	11.77	7.82
Three-month Treasury bills	8.22	0.20	11.77	7.82	7.82
Six-month Treasury bills	8.30	0.22	8.05	10.83	7.85
Three-month paper	8.40	0.20	8.35	10.82	7.85
30-day Commercial Paper	8.45	0.40	7.90	11.36	7.85
30-day Commercial Paper	8.50	0.40	8.00	11.40	7.85

	Last	Change	1 week	4 weeks	12-months
	Friday	on week	Yield	ago	ago
Seven-year Treasury	101%	-	11.30	11.25	11.47
20-year Treasury	100%	-	11.40	11.47	11.42
New "A" Financial	N/A	-	12.00	11.30	12.30
New "AA" Long utility	N/A	-	12.50	12.37	12.75
New "AA" Long Industrial	N/A	-	12.25	12.12	12.30

Money Supply: In the week ended January 25 M1 fell by \$1.5bn to \$565.5bn. Sources: Salomon Brothers (estimated).

problem by Mr Volcker thrust the issue back into the centre stage.

At the same time both the volume and the contents of comments by Fed officials left the markets deeply confused.

Among specific comments, Mr Volcker characterised excessive money growth as "counter-productive" while Mr Preston Martin, the vice-chairman,

speaking the same day, stressed continuing concerns over a growth recession and the need to reduce the unemployment rate.

Against this backdrop Wall Street's economic gurus were able to draw dramatically opposing conclusions.

Dr Henry Kaufman of Salomon Brothers, said an "FOMC re-affirmation of current moderate restraint is probable," and argued "The monetary authorities are likely to vote to continue their policy of the past few weeks. Despite the dollar strength and the very low current levels of inflation, there are still fairly compelling reasons for getting better control of the persistent growth in the U.S. economy."

In contrast Mr Philip Braverman of Prudential-Bache, while

attention on the Fed's policy making Open Market Committee (FOMC) meeting which begins a key two-day session tomorrow. The meeting will set the official 1985 monetary targets which Mr Paul Volcker, the chairman, will deliver to Congress on the 19th.

Last week dire budget deficit forecasts from the Congressional Budget Office, the President's Council of the Union speech which suggested — much to the market's disbelief — that the U.S. could grow its way out of the deficit problem and credit,"

In fact the backdrop to the refunding was decidedly ambiguous. Ahead of the auction the Fed — apparently reacting to recent heady monetary growth — placed a toe in the bank reserves and credit."

This has clearly focused

per cent yield on the new (non-callable) 11.25 per cent Treasury long bonds were above dealer expectations.

It took a \$1.9bn decline in M1 followed by the Fed's Friday system RP's — conducted when the funds rate hit 8.4 per cent — to restore any semblance of market confidence.

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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

MORTGAGE-BACKED BONDS

Europeans snap up a U.S. delicacy

INVESTORS in the Eurobond market are being treated to a delicacy long since available to those in the U.S. domestic bond market—mortgage-backed bonds.

By securing a bond issue on property the credit rating can be greatly enhanced and so money can be raised on finer terms. So far U.S. borrowers have been the main issuers of such bonds, extending to the Euromarkets practices developed back home.

But one issue—in the Eurosterling floating rate note sector—has significant implications for the way the UK housing market is financed.

The issue which raised \$60m was made in the name of a new company, with only minimal capital—a daring enough exercise by lead manager Morgan Grenfell. But it is also the first bond issue to be backed by UK

residential mortgages.

The structure of the issue took Morgan Grenfell and its lawyers many months to develop, a sign in itself that the bank believes there is potential to do many more such deals.

The company—called Mortgage Intermediate Note Issue (No 1) or Mini for short—is a vehicle company, the sole purpose of which is to own a pool of 1,200 mortgages and match that asset with the FRN liability.

As a result the FRN is a remarkably safe investment. The rate of default on mortgages in the UK is tiny, at less than 0.001 per cent. Even so, the mortgages were purchased, will come up to 22% of losses.

Bank of America from which the mortgages were purchased, if they should default, will have the usual recourse to law. Under English law, a mortgage is backed both by the property and the person

so there is a double chance of getting the money back in the case of a default.

Investors snapped up the paper and future borrowers using the structure should meet a similarly good response.

That is encouraging news to the many banks which have gone into the housing finance market over the past few years.

By selling the mortgages to a company like Mini, the loans can be taken off the banks' balance-sheets, allowing them to take on more mortgages and so expand their business.

The banks can currently fund their mortgage business more cheaply in the Eurobond market than the building societies can from retail deposits. While interest rates stay that way, the banks could make further inroads into the building societies' market share.

At the end of 1984, building societies had 77 per cent of the U.K.'s £107bn

of outstanding mortgages.

There are two parts to the mortgage business. First finding the mortgages—something the building societies and clearing banks can do through their branch networks—and second, refunding them. There is no reason why the two functions should be performed by the same organisation.

In the U.S. there is a thriving secondary market in mortgages, though bankers there have yet to come to grips with the problem of packaging floating rate mortgages for sale.

Wall Street bankers are looking for other loans to package and sell, though Armed with the motto "anything can be securitised," bankers are planning bond issues backed by car purchase loans and even credit card debts.

M.L.U.

U.S. Quarterly Results

ANDERSON, CLAYTON Food

	1984-5	1983-4
Revenue	\$ 482.3m	412.5m
Net profit	8.72m	11.18m
Net per share	0.72	0.91
Six months		
Revenue	\$ 223.5m	198.6m
Net profit	5.08m	5.65m
Net per share	0.68	0.75
Year		
Revenue	\$ 71.9m	67.6m
Net profit	1.28	1.25
Net per share	1.28	1.25

AMHOLDEN-BUSHN Largest U.S. brewer

	1984	1983
Revenue	\$ 1.29m	1.28m
Net profit	7.1m	6.7m
Net per share	1.28	1.25
Year		
Revenue	\$ 7.15m	6.85m
Net profit	1.37m	1.36m
Net per share	1.38	1.35

CHUBB Property & casualty insurance

	1984	1983
Op. net profit	\$ 22.3m	14.5m
Op. net per share	7.38	4.76
Year		
Op. Net profit	\$ 68.0m	\$ 44.4m
Op. Net per share	3.32	1.52

GARRETT Newspapers, broadcasting

	1984	1983
Revenue	\$ 570.1m	477.5m
Net profit	74.91m	60.78m
Net per share	0.92	0.78
Year		
Revenue	\$ 397.5m	30.4m
Net profit	32.6m	30.4m
Net per share	1.14	1.02

THE BRAZILIAN Government is acting fast to try to dispense of Sul Brasiliense, the leading financial group in the far south of Brazil, which it stepped in to save last Thursday when the group was on the brink of failure.

Negotiations between the Central Bank, which is supervising the break-up of the group, and a pool of eight leading banks on the takeover of Sul Brasiliense's extensive bank branch network and payment of its debts are to resume in Brasilia today.

Calm local fears that the country's 13th ranked commercial bank may pass into foreign hands, Sr Miranda said this option was not being considered "for the moment." Citibank, the leading private bank in Brazil in terms of loans, is reported to have shown an interest in its purchase.

Meanwhile, the government-appointed supervisor of the troubled group announced over the weekend that current account holders—of which there are an estimated 1.5m—will be able to withdraw up to Cr 200,000 (US\$65) this afternoon. Term deposits and other term financial instruments are frozen until the end of the government intervention.

Over the weekend petrol stations and supermarkets were reported to be refusing to accept Sul Brasiliense cheques.

According to Sr Jose Luis Silveira Miranda, a senior official of the Central Bank, the Government did not use "one cruzero" in shoring up Sul Brasiliense during its rapidly gathering crisis of recent

months.

As part of the compromise, the authorities have also given approval in principle to MPH for the development of two townships outside Kuala Lumpur in partnership with Permodalen Bersatu Berhad (PBB), the co-operative owned by the ruling United Malays National Organisation. MPH will be the minority partner to develop the 1,450-acre Kepong Estate, while PBB will be the majority partner in the development of the 1,750-acre Cheras Estate.

The Campbell project has been on the drawing board for the past 10 years. Because of

its size and location, the Malaysian authorities have insisted on a substantial Malay involvement in the venture.

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The trustees said that if an affirmative response is not received by 5 pm February 15 the offer is to be deemed withdrawn.

Approval for 1bn ringgit complex

BY WONG SULONG IN KUALA LUMPUR

THE MALAYSIAN authorities have finally given the go ahead for a 1bn ringgit (US\$400m) commercial complex in Kuala Lumpur's central business district after years of protracted negotiations.

Multi-Purpose Holdings, the Chinese investment company, which owns the 18.2 acre site along Campbell Road, through its subsidiary, Bandar Raya Developments, said it would develop the site with Peremba, a government-owned property company, taking 30 per cent stake in the venture.

The Campbell project will

have four office blocks, of between 35 and 48 storeys, and a 557-room international hotel, apartments, and shopping arcades, with a total area of 3.8m sq ft.

Datuk Lee San Choon, MPH's chairman, said work on the first office building would start soon, and the whole project is expected to take 8 to 12 years.

Team Three, a prominent local architectural company, has been appointed the project architect; and John Portman Associates of Atlanta will be the majority partner in the development of the 1,750-acre Cheras Estate.

The Campbell project has been on the drawing board for the past 10 years. Because of

All of these Securities have been sold. This announcement appears as a matter of record only.

U.S. \$75,000,000

Hill Samuel Group Plc

Perpetual Floating Rate Notes

MORGAN STANLEY INTERNATIONAL

IBJ INTERNATIONAL Limited

BANKAMERICA CAPITAL MARKETS GROUP

BANQUE NATIONALE DE PARIS

BARCLAYS BANK GROUP

COUNTY BANK Limited

CREDITanstalt-BANKVEREIN

DRESDNER BANK Aktiengesellschaft

KREDIETBANK-INTERNATIONAL GROUP

MERRILL LYNCH CAPITAL MARKETS

SUMITOMO TRUST INTERNATIONAL Limited

UNION BANK OF SWITZERLAND (SECURITIES) Limited

HILL SAMUEL & CO. Limited

SAUDI INTERNATIONAL BANK Al-Bank Al-Saud Al-Ahli Limited

BANKERS TRUST INTERNATIONAL Limited

BANQUE PARIBAS CAPITAL MARKETS

COMMERZBANK Aktiengesellschaft

CREDIT SUISSE FIRST BOSTON Limited

DAIWA BANK (CAPITAL MANAGEMENT) Limited

GOLDMAN SACHS INTERNATIONAL CORP.

LTCB INTERNATIONAL Limited

SANWA INTERNATIONAL Limited

S.G. WARBURG & CO. LTD.

INTERNATIONAL APPOINTMENTS

GM finds Saturn project chief within its own ranks

BY TERRY DODSWORTH IN NEW YORK

EASTERN AIRLINES, the beleaguered Miami-based carrier, has edged closer towards a resolution of both its immediate debt problems and the battle with its trade unions.

The two issues have come together because Eastern has fallen into default on most of its \$2.5bn of long-term loans by failing to negotiate satisfactory new wage agreements within the time period specified.

Eastern said on Friday that its lead lenders were recommending to the company's entire group of lenders that they accept proposals put forward by Mr William Usery, an Eastern consultant, earlier this week.

Mr Usery had asked the group's three unions to approve new wage agreements and has sought a commitment from its lenders to remove the default status in the event of a negotiated settlement.

Eastern said on Friday that it had reached an tentative accord with its pilots and flight attendants unions and over the weekend that it had reached a settlement with its machinists.

The settlements are believed

to call for continued wage concessions, although these are unlikely to be as severe as last year, when the unions took an 18 to 22 per cent cut in pay in return for a 25 per cent equity stake in the company.

Eastern's lead lenders

include Chase Manhattan Bank, Citibank, Prudential Life Insurance, and Equitable Life Insurance.

Mr James W. Tovey and William

Heldrich

are

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president

of

the

group

and

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chief

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lead

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RECENT ISSUES

UK COMPANY NEWS

As the Fed reviews overseas banking restrictions . . .

U.S. banks fear missed opportunity

BY DAVID LASCELLES AND PAUL TAYLOR

U.S. BANKS, presumably, know their law. Yet several of them have gone ahead with plans to buy UK stockbroking and jobbing firms despite a Federal Reserve Board regulation which will severely limit their non-US subsidiaries' ability to underwrite equity securities, not just in the UK and the U.S., but anywhere in the world.

The Fed is reviewing Regulation K, as it is called, and the banks have responded with voluminous submissions, laced with warning about how they could get shut out of foreign securities markets, particularly in the UK. But the climate for bank jobbing is not very favourable in the U.S. at the moment, and the chances of Reg K being eased in time for the "big bang" liberalisation of the London Stock Exchange next year must be small. If so, how much will it cramp the U.S. banks' style?

In its present form, Reg K is highly restrictive since it is designed to extend to the overseas activities of U.S. banks many of the curbs that U.S. law imposes on their domestic operations. It does not, however, forbid banks to engage in securities underwriting. Because the Fed recognises that foreign laws can be different and U.S. banks need greater leeway to compete. But it aims to keep U.S. bank involvement in "impermissible

This restriction would apply

activities" to a minimum, and plug loopholes which might otherwise allow U.S. banks to circumvent limitations on what they can do in the U.S.

Insofar as the underwriting activities of banks are concerned, which U.S. banks have an interest are concerned, Reg K stipulates that:

① In the case of a joint venture where a U.S. bank holds 20 per cent or more, a maximum of 10 per cent of the joint venture's consolidated assets and revenue can be devoted to equity underwriting or other activities that are generally banned. This rule already applies to many of the City deals put together by the 29.9 per cent ownership now allowed by the London Stock Exchange.

② Where a U.S. bank holds more than 50 per cent in a foreign firm (or where it has effective control), its subsidiary may underwrite, distribute and deal in equities so long as no underwriting commitment exceeds \$2m or represents more than 20 per cent of the capital and surplus, or voting stock of an issuer. There is a let-out in that the underwriter can take on a greater proportion of an issue where it is covered by binding agreements from sub-underwriters and is, effectively, acting more as an agent than underwriter.

U.S. bankers are obviously keen to see Reg K ceilings lifted, not just to get into foreign equity markets, but as part of their overall objections to Glass-

Steagall-type restrictions, at a time when big borrowers are financing themselves more with institutional than bank loans.

Chase, Citicorp and Security Pacific all said last week that Reg K would place limitations both on their banks and the broking firms they intended to buy.

The \$2m limit is, itself, very small for banks like Citicorp with assets of more than \$100bn, and means they could only take a fraction of UK equity issues, which usually run into tens or even hundreds of millions of pounds. But the 20 per cent rule also means that they could neither lead manage issues nor bring new flotations to the market: an exercise that usually requires the sponsoring firm to underwrite most—if not the entire—stock.

So the question for the Fed is whether trends in overseas markets justify making more of an exception to Glass-Steagall curbs to allow U.S. banks to take advantage of the opportunities. The U.S. banks' case that they are about to miss a massive opportunity to get into U.K. investment business may seem a bit exaggerated. But this is clearly a ticklish issue, and the Fed's task is made no easier by the high level at which U.S. anti-bank feelings have been running since the rescue of Continental Illinois last summer.

Decision time over Booker bid

BY ALEXANDER NICOLL

INTENSE activity last week in the shares of Booker McMillan reflected the City's preoccupation with its latest guessing game—will Dee Corporation renew its bid for the food distribution, agribusiness and health products group?

Dee, the rapidly expanding supermarkets group headed by Mr Alec Monk, has said nothing about his intentions since getting the shares into its latest guessing game—will Dee Corporation renew its bid for the food distribution, agribusiness and health products group?

Booker is in a far better position to defend itself now that it has won a year's respite through a management shake-up and a streamlining of its businesses, as well as dramatic improvement in formerly lacklustre profit prospects.

Mr Jonathan Taylor, Booker managing director, said yesterday: "We are prepared for a bid and it will be very vigorously defended on behalf of our shareholders and future prospects, both of which are looking very strong. We expect to win."

Some stockbroking analysts argued that Booker's rapid recovery could encourage a swift bid from Dee, since a delay could put Booker in an even better position to ward off a bid.

One analyst said: "Whether Mr Monk bids this week, bids later, or sell his stake in Booker at a handsome profit, and leave it independent.

Carclo in £3.5m sale

Carclo Engineering Group has sold its wholly-owned subsidiary,

Acre Street Investments, to the Gold Card Trading Company, a Hong Kong company controlled by Mr J. K. Trivedi and his family interests, for £3.5m cash.

Carclo's sole asset is 1,884,333 ordinary shares (£7.35 per cent) in the Indian Card Clothing Company (ICC), which makes card clothing for textile mills in India, and which is quoted on the Bombay stock exchange. At

the end of March 1984 Acre's net asset value came to £1.5m.

Carclo intends to keep its direct 16.65 per cent holding of shares in ICC.

ICC's turnover and profit accounts were £4.7m and £1.5m respectively for the year to the end of March 1984.

Proceeds from the disposal will allow Carclo to concentrate on the expansion of its other activities.

SHARE STAKES

Changes in company share stakes announced over the past week include:

Brenner—M. Black, M. A. Robinson and associates have acquired 275,000 ordinary which together with the 307,000 shares already held brings total holding to 1,502,000 shares (19.6 per cent).

British Channel Shippers—C. H. Bailey has sold 13m ordinary and its interest reduced from 61.54 per cent to 59.9 per cent.

F. J. C. Lilley—Director A. G. Provest has purchased 200,000 ordinary shares.

Mercantile House Holdings—E. A. Knoplen, a director, on Feb 9 sold 40,000 shares at 358p.

Tynack (W.) Sons and Turner—Ayre Maitland and Co. has sold 75,000 ordinary, reducing its holding to 500,000 shares (19.6 per cent).

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purposes of considering dividends. Official indications are not available. The dates of the dividends are: Interims or Finals and the subdivisions shown below are based mainly on last year's timetable.

TOBACCO

Interim—Dai-ichi, Heelannat, Manganese Bronze, Our Price, Press Trust, Priest Mariana, Prudential.

Final—Abercrombie & Fitch, Craton Lodge and Knight, George Dew, Men-

sharpes and Fisher.

GENERAL

Accident—Feb 29 Final 11.0

General—Mar 8 Final 13.5

HK & Shanghai Bank—Mar 12 Final 30.7

Horizon—Mar 14 Final 4.67

ICI—Mar 12 Final 2.5

Imperial Grp—Feb 14 Final 2.6

Marley—Feb 29 Final 2.0

Midland Bk—Mar 8 Final 14.5

Mills and

Transport—Mar 15 Final 3.5

Utramar—Mar 14 Final 11.0

Unilever—Mar 6 Final 20.2

United—Mar 15 Final 4.3

Vivella—Feb 7 Final 5.0

Wagstaff—Feb 14 Final 1.76

Wales—Mar 12 Interim 5.35

Walsley—Hughes—Mar 12 Interim 5.35

Wards—Mar 15 Final 1.76

Woolworth—Mar 15 Final 1.76

Yates—Mar 15 Final 1.76

Zeta—Mar 15 Final 1.76

Zinc—Mar 15 Final 1.76

Zinc—Mar

Financial Times Monday February 11 1985
INSURANCE

Citicorp treads warily in the life market

WHEN Citicorp, the U.S. banking group, announced in its annual report last year that it had received permission from the Federal Reserve Board to transact life business in Britain, speculation grew that it would be bidding soon for a leading British life company. It clearly had the resources for such an acquisition.

The share prices of Sun Life Assurance and Equity and Law Life Assurance Society, two British life companies which would fit Citicorp's requirements, have fluctuated since as takeover rumours grew and died.

However a press interview in London last week by Mr Hans Angermuller, Citicorp's vice-chairman, should have scotched speculation that the company was poised to swoop.

In outlining Citicorp's strategy, Mr Angermuller reaffirmed the company's intention to enter the insurance market. Insurance was second

only in size to banking in the financial services sector.

The ultimate aim was for Citicorp to provide all its customers, individual and institutional, with a complete range of financial services and that meant providing a full insurance service, he said.

The Fed effectively blocked Citicorp, and other banks, from underwriting insurance risks in the U.S. unless they were directly tied to banking activities. It took a more benign attitude towards insurance marketing and, because of the lesser risks, insurance distribution, a field in which Citicorp has experimented in some U.S. areas.

Insurance in the U.S. is traditionally the most regulated in the world with few opportunities to expand. The Fed takes the attitude that banks should compete on equal terms with the same facilities as local banks.

Banks in Britain can—and

some do—have life insurance subsidiaries so Citicorp was given permission to underwrite life business here—and in West Germany, Belgium and Australia.

Having obtained this permission, Citicorp has been in the throes of deciding how to proceed. It has the necessary insurance company—Citibank Assurance—to expand its life insurance here. This company is a subsidiary of Citibank Savings, the British banking operation acquired several years ago and until now kept on the shelf. Since the beginning of this year, the insurance company has been trading actively, though on a very small scale.

Citicorp is considering how to expand the operations of Citibank Assurance and Mr Angermuller accepts that the slow growth of insurance companies is a slow process which consumes capital, not that the latter consideration is any bar to the company.

The alternative—acquiring an existing British insurance company—is ruled out for the moment by Mr Angermuller. "There are too many fancy prices being asked for UK life companies," he said.

Mr Angermuller feels that now is not the time to get too involved in an insurance distribution system here which shows every sign of soon being radically cut.

In this respect, he appears to be looking further into the future than many commentators and most traditional life companies in Britain. These are expanding their marketing outlets beyond the traditional independent intermediary by setting up their own direct sales forces.

Moves towards electronic sales methods, integrated financial services and plastic card credit systems, which would lead to a cut in direct sales, are being eschewed by most British life companies.

Citibank Savings already has established links with British life companies to market and distribute their house mortgage and small business loans, using the marketing outlets of those companies. Although Mr Angermuller's aim is for Citibank Savings to provide all the services and thus keep all the profits for its shareholders, he is not ready to upset a system which is working well until he has a satisfactory replacement.

In property and casualty insurance, Citibank Savings has moved into the marketing and distribution side by acquiring the insurance broking operation Grindley, Brundt & Citibank is considering whether to make other acquisitions. Here again high prices are being asked for insurance products and operations.

Mr Angermuller is not anxious to get into underwriting of this business and thankful that the Fed prevents him even considering it in the U.S.

Eric Short

APPOINTMENTS

Executive posts at Eschmann Bros. and Walsh

Mr Paul Batterby has been appointed managing director of Eschmann Bros. & Walsh part of the GLAXO GROUP. He succeeds Mr Jim Everitt, who has left to take up an appointment at Vickers Medical. Mr Batterby, who also assumes responsibility for the healthcare division of Eschmann, joined the company in April 1982 as director of sales and general manager of the equipment division, a post now taken by Mr Fred Meek, previously commercial manager of that division.

HONEYWELL INFORMATION SYSTEMS has appointed Mr Terry Christy the director of its new integrated services division. Mr Christy, who has been London regional manager of Honeywell's commercial construction division for the past two years, takes up his new post on February 15.

JOHN LAING has announced the formation, within John Laing Construction, of LAING MECH-

ANICAL CONSTRUCTION SERVICES as a specialised activity to further develop and expand their activities in structural engineering. Mr Oliver Whitehead, a director of John Laing, becomes chairman and Mr Nigel Pitcher has been appointed managing director.

Mr T. R. Keens has been appointed a non-executive director of HOMES COUNTIES NEWSPAPERS HOLDINGS and of HOMES COUNTIES NEWSPAPERS. He was for many years senior partner in Keens Shays Keen & Co., the company's auditors, until his retirement.

Mr Peter Alliss, chief mining engineer of the National Coal Board's North Yorkshire area, has been elected national president of the INSTITUTION OF MINING ENGINEERS.

J. C. Burke-Gaffney, currently with Shell International Petroleum Co., has been appointed director general of

the BRITISH RED CROSS SOCIETY to succeed Mr D. J. Dentell, who retires in September.

DUNCAN C. FRASER & COMPANY, consulting actuaries, has appointed Mr Peter Felton as joint senior partner and Mr Martin Moule has become a partner.

BUCKMANS has appointed Mr Paul Sheat to their board. He will be commercial director at the Institute of Chartered Accountants in England and Wales.

MR M. G. Packe, financial controller of the Britannia Arrow Group, has been appointed a director of NATIONAL EMPLOYERS' LIFE ASSURANCE.

OLIFIELD INSPECTION SERVICES GROUP has appointed Mr John S. Hill as non-executive chairman, enabling the principal executive directors, Mr Colin Seward and Mr Alan

Cull, to concentrate fully on their executive roles. Mr Mills recently relinquished the post of managing director of Molins but retains his present position on the boards of Powell Duffryn and Threlfall.

MR EUGENE CLEEMPT has been appointed general manager of the new London branch of KREDIET-BANK NV. Previously he was manager of the foreign division at the Brussels head office.

HARRIS & DIXON (Insurance Brokers), Lloyd's brokers, has appointed Mr A. G. Green as chairman. Mr N. W. P. Pocock becomes president and Mr D. F. Dentell remains chief executive.

MR DAVID E. OWEN, CLARKSON Puckle & Tiley, Bradford and Mr Greg F. Smith, Clarkson Puckle North West, Ashton-under-Lyne, have been appointed to the board of CLARKSON PUCKLE UK.

Three appointments have been made by J. D. WILLIAMS. Mr Barry E. Whitechurch joins as operations director. He was distribution manager for Halford's. Mr Alan White joins as finance director of J. D. Williams and company secretary of N. Brown Investments, the parent company. Mr White was with Arthur Anderson, prior to joining Sharp Electronics UK as general manager, finance. The third appointment gives promotion to Mr Ian Shattock, formerly com-

puter manager.

SIR CHARLES TROUGHTON, at present a vice-chairman, has been appointed deputy chairman and Mr George Craig, at present group managing director, has in addition been appointed a vice-chairman of WILLIAM COLLINS.

MR JOHN COLEMAN has become a managing director of Parker Design & Production, CHARLES BARKER GROUP, a specialist "below-the-line" company. He joins from the board of Doyle Dane Bernbach.

MR IAN CECCHARELLO has been appointed joint managing director of FITCH & COMPANY DESIGN CONSULTANTS. He was financial director.

MR J. R. GREENHALGH has resigned as chairman of executive and director of THOMAS MARSHALL (LOXLEY), and Mr R. D. Hart has been appointed chairman.

ORCHARD FOOD HOLDINGS, Chelmsford, has appointed Mr Jim Fyle to the board as finance director. He was finance director at Cordon Bleu, the Argyl group's treaser centre operation.

FOLLOWING the retirement of Mrs M. B. Marchie from the board Mr Eric Pountain becomes deputy chairman of BEATTIES.

MR KEITH N. T. HOLLAND and Mr Malcolm J. Higgs have joined DAVIS INTERNATIONAL BANKING CONSULTANTS as executive directors to establish a capability in Peter E. Allen's development. Mr Peter E. Allen, an existing executive director, has been appointed deputy managing director. Mr Holland

and Mr Higgs will be medical director with a seat on the board.

VOLEX GROUP has moved Mr Denis Coates from group export director to divisional sales and marketing director for the accessories division.

MR BRIAN HAYDEN, currently systems and administration director of HEWLETT-Packard AND SON, has been appointed operations director with additional responsibilities for retail activities, personnel matters and service. Mr David Amat as marketing and merchandise director takes additional responsibilities for distribution and property.

WARNER-LAMBERT (UK) has appointed Dr Robin Klingewall as medical director with a seat on the board.

CITICORP OVERSEAS FINANCE CORPORATION N.V.

(Incorporated with limited liability in the Netherlands Antilles)

US\$125,000,000 GUARANTEED RETRACTABLE NOTES DUE 1997

Unconditionally guaranteed by

CITICORP

Notice is hereby given that pursuant to Condition 2 of the Notes, the new rate of interest for the period March 1, 1985 to February 29, 1986 has been fixed at 11.30%. Value of Coupons numbers 4, 5, and 6 in respect of each US\$10,000 nominal amount of the Notes will be US\$1,130.00.

February 11, 1985 London

CITIBANK

By Citibank, N.A. (CISI Dept), Agent Bank

On March 1, 1985 there will become due and payable upon each Note for redemption the said redemption price, together with interest accrued to March 1, 1985, all as more fully provided in the Bond. Payment of the redemption price of the Bonds to be redeemed will be made in such coin or currency of the United States of America as at the time of payment is legal tender for the payment thereof and private debts, upon presentation and surrender of said Bonds with all coupons appertaining thereto maturing after March 1, 1985, at the Municipal Processing Department, Sub Floor, Citibank, N.A., 111 Wall St., New York, N.Y. 10043. Payment of the Bonds (subject to applicable laws and regulations) will also be made at the offices of Citibank, N.A. in Amsterdam, Brussels, Frankfurt/Main, London, Paris, Luxembourg and at Kredietbank, S.A. Luxembourg, Luxembourg, by check on a dollar account, or by a transfer to a dollar account maintained by the payee with a bank in New York City.

On and after March 1, 1985, the date fixed for redemption, interest on said Bonds will cease to accrue. Coupons maturing on or prior to March 1, 1985 should be detached from said Bonds and presented for payment in the usual manner.

For ELECTRICITY SUPPLY COMMISSION
CITIBANK, N.A.
as Fiscal Agent

Notice of Redemption

Transocean Gulf Oil Company

8% Guaranteed Debentures Due 1986

(now Gulf Oil Corporation 8% Debentures Due 1986)

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of March 1, 1971, under which the above-designated Debentures are issued, \$1,488,000 aggregate principal amount of such Debentures of the following distinctive numbers has been selected for redemption on March 1, 1985 (herein sometimes referred to as the redemption date):

\$1,488 Coupon Debentures bearing the Franks Letter M.

547 2235 4824 8563 1592 1997 20741 21407 22068 22272 24882 24911 25423 27278 28105 28767

49 2227 4901 8578 1593 1998 20770 21410 22075 22284 24956 24921 25426 27278 28105 28767

50 2331 4903 8583 1598 1999 20783 21421 22077 22288 24959 24928 25427 27274 28115 28760

51 2332 4904 8587 1597 1998 20784 21422 22078 22289 24958 24927 25428 27275 28114 28759

64 2344 4909 8623 1691 2000 20785 21518 22282 23118 24214 24951 25429 27283 28122 28794

124 2348 4913 8623 1797 2001 20786 21519 22283 23117 24215 24952 25430 27284 28123 28795

176 2365 5112 8631 1789 2001 20787 21521 22284 23120 24216 24953 25431 27285 28124 28796

187 2366 5113 8632 1788 2001 20788 21522 22285 23121 24217 24954 25432 27286 28125 28797

192 2367 5118 8644 1812 2002 20789 21524 22286 23122 24218 24955 25433 27287 28126 28798

194 2377 5118 8783 1808 2003 20790 21525 22287 23123 24219 24956 25434 27288 28127 28799

196 2348 5129 8671 1897 2004 20791 21526 22288 23124 24220 24957 25435 27289 28128 28799

210 2366 5136 8683 1904 2005 20792 21527 22289 23125 24221 24958 25436 27290 28129 28800

212 2347 5120 9064 2005 20793 21528 22290 23126 24222 24959 25437 27291 28130 28801

213 2348 5121 9065 2006 20794 21529 22291 23127 24223 24960 25438 27292 28131 28802

224 2350 5225 8632 1818 2007 20795 21530 22292 23128 24224 24961 25439 27293 28132 28803

225 2351 5226 8633 1819 2008 20796 21531 22293 23129 24225 24962 25440 27294 28133 28804

226 2352 5227 8634 1820 2009 20797 21532 22294 23130 24226 24963 25441 27295 28134 28805

227 2353 5228 8635 1821 2010 20798 21533 22295 23131 24227 24964 25442 27296 28135 28806

228 2354 5229 8636 1822 2011 20799 21534 22296 23132 24228 24965 25443 27297 28136 28807

229 2355 5230 8637 1823 2012 20800 21535 22297 23133 24229 24966 25444 27298 28137 28808

230 2356 5231 8638 1824 2013 20801 21536 22298 23134 24230 24967 25445 27299 28138 28809

231 2357 5232 8639 1825 2014 20802 21537 22299 23135 24231 24968 25446 27300 28139 28810

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gains with the long-term
security of gold**

security of gold
The spectacular rise of the dollar and
of many paper investments has brought
substantial profits. The wisest investors
now convert part of their gains into
Krugerrands.

Krugerrands are legal tender gold bullion coins. The most widely circulated—and widely recognised—gold coins in the world. And because they contain 1 oz, $\frac{1}{2}$ oz, $\frac{1}{4}$ oz and $\frac{1}{10}$ oz of pure gold—with just a touch of hardening alloy—you can be certain that in the long run, they will secure the value of your investment profits.

Ask your bank or broker today or write for your free copy of the "European Guide to Gold and Krugerrands" to:

Guide to Gold and Krugerrands" to:
International Gold Corporation
Coin Division, FTG
1, rue de la Rotisserie
CH-1204 Geneva



KRUGERRAND

Please note that International Gold Corporation does not provide a buying or selling service.

Continued on Page 2

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices, February 8

Continued on Page 2

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

12 Month	P/S		Chg.		Chg.		Chg.		Chg.		Chg.		Chg.		Chg.		Chg.		Chg.						
High	Div.	Yld.	E	100s	High	Low	Class	Prev.	Chg.	12 Month	High	Low	Stock	P/Y	Sz	100s	High	Low	Stock	P/Y	Sz	100s	High	Low	
Low							Prev.	Chg.		High				Div.	Yld.		High		Stock	P/Y	Sz	100s	High	Low	
574	482	NordCo	3.40	5.0	9	2014	129	+1%	204	20	Stock	Div.	Yld.	E	100s	High	Low	Stock	Div.	Yld.	E	100s	High	Low	
364	162	Nordic	2.40	6.1	8	45	172	+1%	205	20	PePL	Div.	3.30	12	2200	245	204	205	PePL	Div.	3.12	12	2200	245	204
40	42	Norstar	34.72	10.0	10	20	204	+1%	206	20	PePL	Div.	3.25	12	1648	174	171	172	PePL	Div.	3.12	12	1648	174	171
42	42	North	1.12	7	7	43	152	+1%	207	20	PePL	Div.	3.25	12	1520	152	151	152	PePL	Div.	3.12	12	1520	152	151
44	47	NATC	1.23	10	10	43	144	+1%	208	20	PePL	Div.	3.25	12	1440	144	143	144	PePL	Div.	3.12	12	1440	144	143
45	47	NAPT	1.84	11.0	11	47	152	+1%	209	20	Perf	Div.	3.25	12	1520	152	151	152	Perf	Div.	3.12	12	1520	152	151
47	51	Nestle	1.50	10.5	5	1738	129	+1%	210	20	Perf	Div.	3.25	12	1290	129	128	129	Perf	Div.	3.12	12	1290	129	128
48	51	NestIPS	1.58	13.7	7	20	45	+1%	211	20	Perf	Div.	3.25	12	1280	128	127	128	Perf	Div.	3.12	12	1280	128	127
49	51	NeSPw	24.63	11.1	11	561	145	+1%	212	20	Perf	Div.	3.25	12	1450	145	144	145	Perf	Div.	3.12	12	1450	145	144
50	51	NeSPw	24.10	11.1	11	270	312	+1%	213	20	Perf	Div.	3.25	12	1150	115	114	115	Perf	Div.	3.12	12	1150	115	114
51	51	NeSPw	24.56	11.1	11	2033	40	+1%	214	20	Perf	Div.	3.25	12	1140	114	113	114	Perf	Div.	3.12	12	1140	114	113
52	51	NeSPw	24.77	11.7	7	324	125	+1%	215	20	Perf	Div.	3.25	12	1250	125	124	125	Perf	Div.	3.12	12	1250	125	124
53	52	NeSPw	24.50	11.1	11	325	312	+1%	216	20	Perf	Div.	3.25	12	1120	112	111	112	Perf	Div.	3.12	12	1120	112	111
54	52	NeSPw	24.20	11.1	11	325	312	+1%	217	20	Perf	Div.	3.25	12	1110	111	110	111	Perf	Div.	3.12	12	1110	111	110
55	52	NeSPw	24.27	11.1	11	325	312	+1%	218	20	Perf	Div.	3.25	12	1100	110	109	110	Perf	Div.	3.12	12	1100	110	109
56	52	NeSPw	24.20	11.1	11	325	312	+1%	219	20	Perf	Div.	3.25	12	1090	109	108	109	Perf	Div.	3.12	12	1090	109	108
57	51	NeSPw	24.25	11.1	11	325	312	+1%	220	20	Perf	Div.	3.25	12	1080	108	107	108	Perf	Div.	3.12	12	1080	108	107
58	51	NeSPw	24.25	11.1	11	325	312	+1%	221	20	Perf	Div.	3.25	12	1070	107	106	107	Perf	Div.	3.12	12	1070	107	106
59	51	NeSPw	24.25	11.1	11	325	312	+1%	222	20	Perf	Div.	3.25	12	1060	106	105	106	Perf	Div.	3.12	12	1060	106	105
60	51	NeSPw	24.25	11.1	11	325	312	+1%	223	20	Perf	Div.	3.25	12	1050	105	104	105	Perf	Div.	3.12	12	1050	105	104
61	51	NeSPw	24.25	11.1	11	325	312	+1%	224	20	Perf	Div.	3.25	12	1040	104	103	104	Perf	Div.	3.12	12	1040	104	103
62	51	NeSPw	24.25	11.1	11	325	312	+1%	225	20	Perf	Div.	3.25	12	1030	103	102	103	Perf	Div.	3.12	12	1030	103	102
63	51	NeSPw	24.25	11.1	11	325	312	+1%	226	20	Perf	Div.	3.25	12	1020	102	101	102	Perf	Div.	3.12	12	1020	102	101
64	51	NeSPw	24.25	11.1	11	325	312	+1%	227	20	Perf	Div.	3.25	12	1010	101	100	101	Perf	Div.	3.12	12	1010	101	100
65	51	NeSPw	24.25	11.1	11	325	312	+1%	228	20	Perf	Div.	3.25	12	1000	100	99	100	Perf	Div.	3.12	12	1000	100	99
66	51	NeSPw	24.25	11.1	11	325	312	+1%	229	20	Perf	Div.	3.25	12	990	99	98	99	Perf	Div.	3.12	12	990	99	98
67	51	NeSPw	24.25	11.1	11	325	312	+1%	230	20	Perf	Div.	3.25	12	980	98	97	98	Perf	Div.	3.12	12	980	98	97
68	51	NeSPw	24.25	11.1	11	325	312	+1%	231	20	Perf	Div.	3.25	12	970	97	96	97	Perf	Div.	3.12	12	970	97	96
69	51	NeSPw	24.25	11.1	11	325	312	+1%	232	20	Perf	Div.	3.25	12	960	96	95	96	Perf	Div.	3.12	12	960	96	95
70	51	NeSPw	24.25	11.1	11	325	312	+1%	233	20	Perf	Div.	3.25	12	950	95	94	95	Perf	Div.	3.12	12	950	95	94
71	51	NeSPw	24.25	11.1	11	325	312	+1%	234	20	Perf	Div.	3.25	12	940	94	93	94	Perf	Div.	3.12	12	940	94	93
72	51	NeSPw	24.25	11.1	11	325	312	+1%	235	20	Perf	Div.	3.25	12	930	93	92	93	Perf	Div.	3.12	12	930	93	92
73	51	NeSPw	24.25	11.1	11	325	312	+1%	236	20	Perf	Div.	3.25	12	920	92	91	92	Perf	Div.	3.12	12	920	92	91
74	51	NeSPw	24.25	11.1	11	325	312	+1%	237	20	Perf	Div.	3.25	12	910	91	90	91	Perf	Div.	3.12	12	910	91	90
75	51	NeSPw	24.25	11.1	11	325	312	+1%	238	20	Perf	Div.	3.25	12	900	90	89	90	Perf	Div.	3.12	12	900	90	89
76	51	NeSPw	24.25	11.1	11	325	312	+1%	239	20	Perf	Div.	3.25	12	890	89	88	89	Perf	Div.	3.12	12	890	89	88
77	51	NeSPw	24.25	11.1	11	325	312	+1%	240	20	Perf	Div.	3.25	12	880	88	87	88	Perf	Div.	3.12	12	880	88	87
78	51	NeSPw	24.25	11.1	11	325	312	+1%	241	20	Perf	Div.	3.25	12	870	87	86	87	Perf	Div.	3.12	12	870	87	86
79	51	NeSPw	24.25	11.1	11	325	312	+1%	242	20	Perf	Div.	3.25	12	860	86	85	86	Perf	Div.	3.12	12	860	86	85
80	51	NeSPw	24.25	11.1	11	325	312	+1%	243	20	Perf	Div.	3.25	12	850										

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

a-dividend also extra(s). **b**-annual rate of dividend plus stock dividend, o-liquidating dividend, cld-called, d-new yearly low, e-dividend declared or paid in preceding 12 months, g-dividend in Canadian funds, subject to 10% non-residence tax, l-dividend declared after split-up or stock dividend, j-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting, k-dividend declared or paid this year, an accumulative issue with dividends in arrears, n-new issue in the past 52 weeks. The high-low range begins with the start of trading, nd-next day delivery, P/E-price-earnings ratio, r-dividend declared or paid in preceding 12 months, plus stock dividend, s-stock split. Dividends begin with date of split, ss-splits, t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, u-new yearly high, v-trading delayed, w-in bankruptcy or receivership or being re-organised under the Bankruptcy Act, or securities assumed by such companies, wd-when distributed, wl-when issued, wi-with warrants, x-ex-dividend or ex-rights, xds-ex-distribution, xx-without warrants, y-ex-dividend and stakes in full, ytd-year-to-date, z-sales in ful.

WORLD STOCK MARKETS

OVER-THE-COUNTER

Indices

NEW YORK

DOW JONES

						1984-85	Since Comp.	
Feb. 8	Feb. 7	Feb. 6	Feb. 5	Feb. 4	High	Low	High	Lo
Industry's 1289.87	1290.88	1280.58	1285.25	1290.88	1289.82 (28/1/85)	1288.57 (24/1/85)	1292.92 (24/1/85)	41 (2/7)
H'tme Bnd's	73.98	74.06	74.21	74.06	74.13 (80/1/85)	74.47 (80/1/85)	64.81 (21/6)	—
Transport.	630.09	626.22	617.14	626.11	619.46 (2-3/85)	620.09 (5/5/85)	644.86 (5/2/85)	630.09 (2-3/85)
Utilities....	150.80	150.75	149.98	149.88	149.57 (8/2/85)	150.00 (15/6)	122.25 (21/4/85)	100 (23/4)
TradingVol 000's-1	116.46	161.788	140.988	143.900	115.729	—	—	—

Days High 1297.15 (1297.04) Low 1281.55 (1279.81)
 Feb. 1 Jan. 35 Jan. 1 year ago app
 Industrial shr. yield % 1.50 1.51 1.55

STANDARD AND POOR'S

4.72

Industrial P/E ratio	11.14	10.71	10.51	15.49
Long Gov. Bond yield	11.19	11.51	11.40	11.64

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- 1 -

N.Y.S.E. ALL COMMON						Feb. 5	Feb. 7 Feb.	
1984-85								
Feb. 8	Feb. 7	Feb. 6	Feb. 5	High	Low	Issues Traded	2,017	2,0873,00
125.38	125.18	124.46	124.42	126.58	125.15	Rises	204	1,103 91
				(82.58)	(24.7)	Falls	695	549 66
						Unchanged	418	375 42
						New Highs	—	(u) 29
						New Lows	—	(u) 29
TORONTO						1984-85		
	Feb. 8	Feb. 7	Feb. 6	Feb. 5	High	Low		
Metals & Minerals	2192.5	2185.4	2179.2	2178.7	2524.4	(12/1/84)	1541.2	(2/1/85)
Composite	2512.0	2500.6	2514.5	2503.2	2620.6	(7/2/85)	2079.7	(2/1/85)
MONTREAL	Particular	121.87	122.44	122.21	121.81	122.44	(7/2/85)	100.36 (2/1/85)

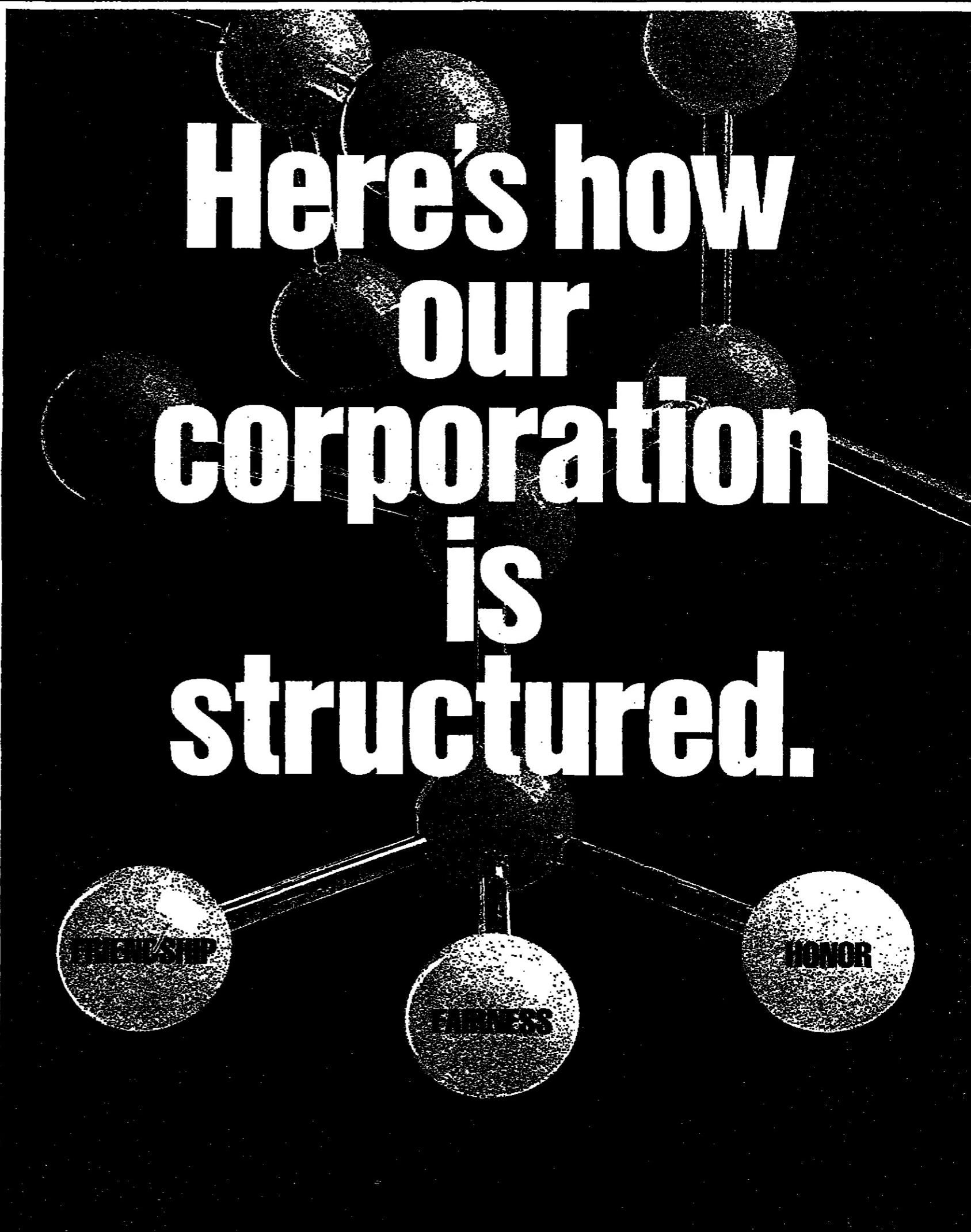
MONTREAL, PARIS AND LONDON

WORK ACTIVE STOCKS

NEW YORK ACTIVE STOCKS						Changes	Char.		
Friday	Stocks traded	Closing price	on day	Chg.	Vol.	Stocks traded	Closing price	on day	Chg.
Phillips Pet	3,633,200	50 1/2	+ 1 1/2	ITT	—	1,310,400	33 1/2	+ 1 1/2	+
Uncat	2,630,000	49 1/2	+ 1	Safeway	—	1,197,200	31 1/2	+ 1 1/2	+
ATT	2,141,800	21 1/2	—	Tenneco	—	1,194,800	38	—	—
K Mart	1,802,000	36 1/2	+ 1 1/2	Exxon	—	1,120,200	47 1/2	+ 1 1/2	+
Bankamerica	1,316,500	18 1/2	+ 1 1/2	Fannie Mae	—	1,113,800	18 1/2	+ 1 1/2	+

Bankamento 1,350,000 100% 4 Years 100% 100%

regret that due to communications problems this meeting is incomplete.



Friendship. Fairness. Honor. These are the principles that guide all our relationships and business transactions. The strong codes of our *Islamic* heritage have been pivotal in attracting business partners from around the globe. Our word is our bond. Our partners in the United States, Germany, Japan, the Netherlands and Scandinavia, among others are

They are also aware that Saudi Arabia is one of the leading suppliers of petrochemicals to the world. After all, if the refining process is performed at the source, using state-of-the-art technology, the result is

bound to be products of the highest quality.

We offer the buyer of petrochemicals the benefits of buying from the source. We offer our partners the opportunity to

work with a world class organization toward progress and mutual profit. To both we offer our code of honor.

**Saudi Basic Industries Corporation
P.O. Box 5101, Riyadh 11422, Saudi Arabia
Telex: 201177 SABIC SI**

Financial Times Monday February 11 1985

INDUSTRIALS—Continued

INVESTMENT TRUSTS—Cont.

OIL AND GAS

Value | Dividends | Price



U.S.\$20,000,000
Bearer Depositary Receipts
representing undivided interests in a
Floating Rate Deposit finally due 1986

C.A. Cavendes
Sociedad Financiera

(Incorporated with limited liability in the Republic of Venezuela)
evidenced by consecutive three month Certificates of Deposit

Notice is hereby given pursuant to the
Terms and Conditions of the Bearer Depositary Receipts
(the "BDRs") that for the three months from
11th February, 1985 to 13th May, 1985
the BDRs will carry an interest rate of 9 1/4% per annum.
On 13th May, 1985 interest of U.S.\$24.01 will be
due per U.S.\$1,000 BDR and U.S.\$24.14 due
per U.S.\$1,000 BDR for Coupon No. 23.

European Banking Company Limited
(Agent Bank)

11th February, 1985

FINANCIAL FUTURES

LONDON

THREE-MONTH EURODOLLAR \$1m points of 100%

	Close	High	Low	Prev	Close	High	Low	Prev
March	90.57	90.63	90.52	90.52	72-11	72-13	72-12	72-10
April	90.53	90.53	90.53	90.53	72-12	72-12	72-12	72-11
Sept.	89.48	89.48	89.48	89.48	70-02	70-02	70-02	70-13
Dec.	88.85	88.91	88.85	88.85	70-02	70-02	70-02	88.85
March	88.85	88.85	88.85	88.85	70-02	70-02	70-02	88.85
Estimated volume 7,459 (5,362)					Estimated volume's open int 2,147 (2,108)			
Previous day's open int 14,559 (14,327)					Previous day's open int 2,147 (2,108)			

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SECTION III

FINANCIAL TIMES SURVEY

Kuwait

In addition to the squeeze on oil prices, plus the aftermath of the crash of the Souk al Manakh stock exchange, Kuwait in election year is also faced with a major war on its borders and a powerful neighbour calling for Islamic revolution.

Fresh mood of realism

THE AGE of plenty is over, at least temporarily, for the hereditary monarchies of the Gulf. After more than a decade of hectic growth and mounting financial surpluses, budgets are beginning to show deficits. Little more than 15 per cent of the industrialised world's oil requirements now pass south through the Strait of Hormuz.

Gatherings of Ministers from the Organisation of Petroleum Exporting Countries increasingly take on the appearance of a squabbling crew uncertain about how to keep the once buoyant ship afloat. Hotels, where executives once treasured a chair in the lobby for the night, now offer discounts to tempt the customers. Rents are tumbling from their Manhattan peaks and shops lie empty in magnificently marbled shopping malls.

By ROGER MATTHEWS
Middle East Editor

between Iran and Iraq, now well into its fifth year.

As a cautious but financially committed supporter of Iraq, Kuwait has suffered its moments of alarm. First, because of the one-time genuine fear that Iraq might score a decisive breakthrough in the southern sector close to the Kuwaiti border; and second because of the impact of the fighting and the Iranian revolution on Kuwait's own substantial Shia Moslem community, co-religionists of Ayatollah Khomeini.

The risk of an Iranian military victory has now almost receded, but the bomb wave of the resurgent of demand. Meanwhile, attempting to assess the net worth of many companies and individuals remains a largely academic exercise.

Instead, it launched itself into the most spectacularly ill-founded stock exchange the capitalist world has seen. The full cost to the nation of the \$92bn worth of out-dated and largely less cheques which eventually emerged has yet to be assessed.



Aware of the risks ahead: Shaikh Jaber Al-Ahmad Al-Sabah, Kuwait's ruler, who came to power in January, 1978

The technical unscrambling of the myriad chains of debt has substantially been completed but the fate of the largest debtors has still to be decided. Meanwhile, attempting to assess the net worth of many companies and individuals remains a largely academic exercise.

Political parties are not permitted, but "tendencies" are easily visible with a few men emerging during the life of a parliament as the principal leaders of the opposition. In the Assembly, just ended, it was the Islamic fundamentalists, for whom all issues were viewed in relation to the teachings of the Koran. They proved to be a thorn in the Government's side: more through their insistence on Islamic legislation than by

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the pendulum will again swing uncontrollably upwards.

"The urge to have very large sums of money with very little effort is endemic in this country. No one will remember in a few months or years about the last disaster. The temptation will be just too great unless far stricter regulations are imposed and policed by the authorities."

This comment by a Western banker is not shared by some Kuwaitis who believe that lessons have been learned and that most who have lost everything will stand like wrecked cars by the side of the motorway to remind the reckless.

Priming the financial pump

However, the cost to the national exchequer continues and the Government may have to repatriate several more billions of dollars more before it succeeds in re-establishing confidence, or as one banker put it, "primed the pump without turning it into a gusher."

The crash of the Souk al-Manakh stock exchange should be the main domestic issue in the elections for the National Assembly to be held later this month. Kuwaitis are proud of their limited democracy and the power of the National Assembly to vote down government legislation to approve laws which Ministers oppose.

Political parties are not permitted, but "tendencies" are easily visible with a few men emerging during the life of a parliament as the principal leaders of the opposition. In the Assembly, just ended, it was the Islamic fundamentalists, for whom all issues were viewed in relation to the teachings of the Koran. They proved to be a thorn in the Government's side: more through their insistence on Islamic legislation than by

cause of any challenges they threw down to the Government on secular issues.

This situation is likely to be reversed after the votes are counted later this month. It is widely expected that the fundamentalists will do badly and their role will be taken over by candidates inspired by the Arab nationalism of the late 1950s and 1960s.

The Nationalists want both a wider electoral franchise and far more profound debate on the country's economic future. While accepting that the Emir, as head of state, is above the political fray, they do not hide their belief that part of the royal circle would like to diminish the powers of the National Assembly in order to continue running Kuwait as primarily a family business.

The temptation may well become greater for these people if the economy does not show clear signs of reviving during the latter part of this year. Some natural resource that costs virtually nothing to extract it is small wonder than even those most critical of Kuwait's leadership should describe themselves as living in a sort of paradise.

But that appreciation is made only in order to emphasise the risks that lie ahead. Kuwait cannot afford financially or politically another Souk al-Manakh if public confidence is to be maintained in the present system of government and the country is to retain a broad degree of international respect.

"We must, as a nation, re-learn both the value of money and a sense of civic responsibility," said a member of a leading business family. "Otherwise we are going to turn into another Monaco. And the most ridiculous thing is that the gamblers there are trying to bankrupt the house in which they live."

and more widely travelled, can be absorbed into the fabric of the state. Wider popular participation in Government is certainly one way and has the additional benefit of involving more people in what some Kuwaitis fear are bound to be unpopular decisions.

It might also help to create a greater sense of personal responsibility in a country where the safety net of paternalistic government catches both the very idle and the speculatively reckless.

Sophisticated and tolerant

Kuwaitis tend to see themselves as the most sophisticated, cosmopolitan and tolerant people of the Gulf with a broadly benevolent form of government, a diverse press and an acute business sense. When coupled to an almost inexhaustible natural resource that costs virtually nothing to extract it is small wonder than even those most critical of Kuwait's leadership should describe themselves as living in a sort of paradise.

Political parties are not permitted, but "tendencies" are easily visible with a few men emerging during the life of a parliament as the principal leaders of the opposition. In the Assembly, just ended, it was the Islamic fundamentalists, for whom all issues were viewed in relation to the teachings of the Koran. They proved to be a thorn in the Government's side: more through their insistence on Islamic legislation than by

believe that values still have some distance to fall before buyers begin to appear.

Just as when the market was surging ahead no one believed it could peak, so today when it is falling no one appears to think that it has reached the bottom.

What some analysts fear is that the moment a psychological barrier is breached all Kuwaitis with liquid funds will simultaneously turn into buyers and

Trade Finance: A Tradition at NBK



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Rich in oil as it is, Kuwait nonetheless imports more than 80% of its needs of goods and services. Trade on a large scale is, indeed, vital to the nation, and to all other countries in the region.

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Singapore 0106
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POLITICAL VIEWPOINTS: ISLAMIC LIBERALS AND THE FUNDAMENTALISTS

Working towards more flexibility

PROFILE: Ismail Al-Shatti, Editor of *Mushtarama* magazine, board member of the Social Reform Society and director of the Institute of Applied Technology.

* * *

Although often described as a leading Muslim fundamentalist, Mr Shatti rejects the label.

"I think of myself as an Islamic liberal," he says. "Within the Islamic current there are like other movements, certain tendencies. There are those who might be called fanatics, others who are realists and still more who might be described as the right."

"For example, the fanatics believe that the Koran provides not just principles but also the details of life. They do not see any need to tailor the principles to modern life and the present century in which we live."

"I also believe in the principles set out in the Koran but I believe that the details have to reflect modern society."

"For example, as a liberal I see nothing in our religion which dictates that a woman should stay indoors. A woman is just as responsible as a man when it comes to the day of judgment. Women should therefore enjoy equal rights."

However, Mr Shatti's beliefs do not prevent him working

politically with co-religionists who refuse to shake hands with women and are bitterly opposed to them being granted any wider role in society.

He argues that the very fact of working together politically will temper the extremists' views. Mr Shatti claims close personal knowledge of this process.

"Ten years ago I was among the most extreme of all fundamentalists—very, very extreme. Then I went to Cairo to study and immediately began to develop, once I had left the isolation of my group. I then went on to complete my masters' degree in the United States and saw another world."

"I had to review my approach to life. One result was that, when I returned to Kuwait, I tried to get my group more involved in political life and inevitably greater involvement means greater flexibility."

Mr Shatti believes that this involvement has had a political impact on Kuwait and on the National Assembly but argues that it is absurd for anyone to be afraid of his group. "We have the people with us. They believe that we are more honest and maintain faith in our religion. We are without corruption and work in the best interests of the country. This is recognised by the people. So, if

anyone is afraid of us it means they are also afraid of the people."

Mr Shatti also asserts that the Social Reform Society is only interested in putting forward its ideas and is not involved in attacking others.

"Personally, I am quite happy that the Sharia should be a source of legislation and not the source, although some of my colleagues do not believe that is enough. However, I think that the present

holiday in London, an expensive house here, another on the Cote d'Azur. It is an extremely selfish way of life and a crime for the interests of future generations. People are living just for the moment, whereas we have to plan for security in the future. We must stop being so naive and, instead, start to invest in people and a framework for the future. We have to be productive and strong and whenever we eventually decide to develop, the people have to be prepared."

Mr Shatti suspects, however, that the "Islamic current" may not fare well in the forthcoming elections.

"In the last elections we were new. We did not have any enemies. Now that we have become a real political group we have friends, but we also have enemies. We have also made mistakes."

"The Government fears that if we amend that article of the constitution it would mean an immediate change of the way of life in Kuwait. However, we do not have any ready-made system to substitute."

"I believe in gradual change and, on this, I am with the Government."

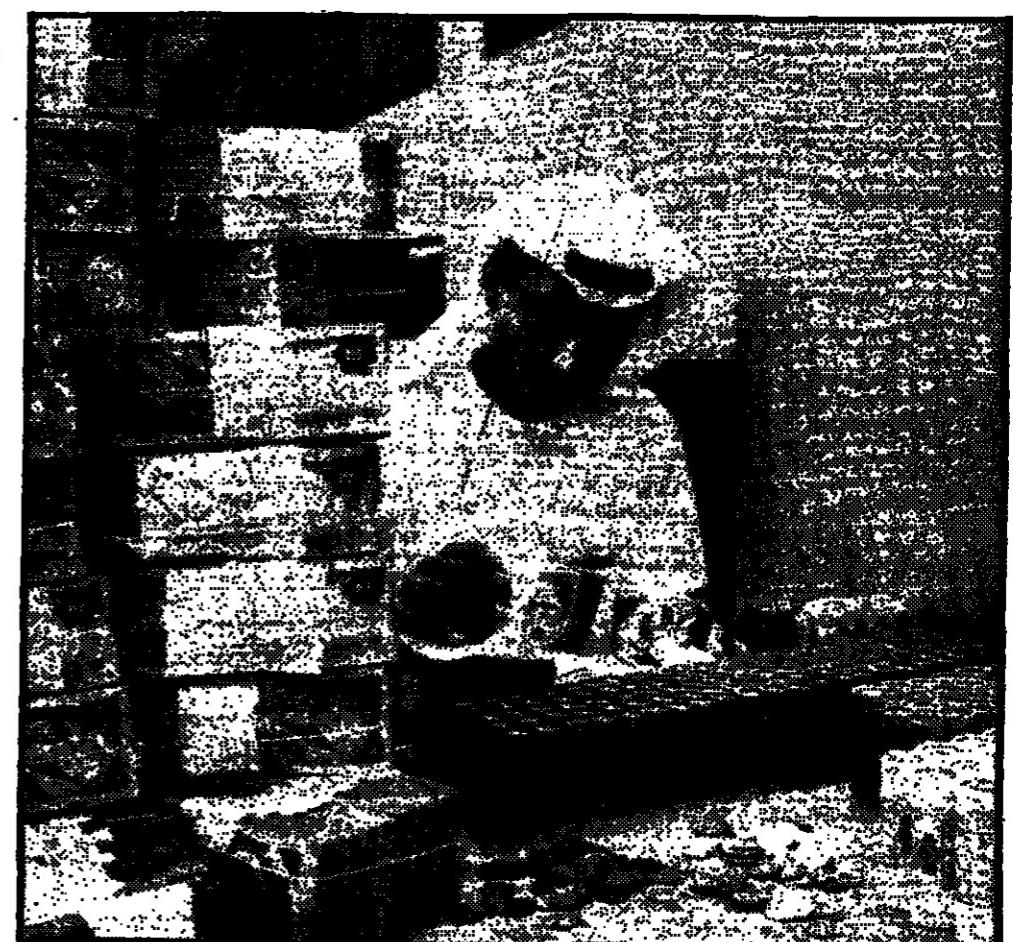
"But change there must be. At the moment most Kuwaitis are just consumers—an American car, the summer

wording gives us the authority to make Islamic law and if we ask the country's leadership for more, then we push them into a corner."

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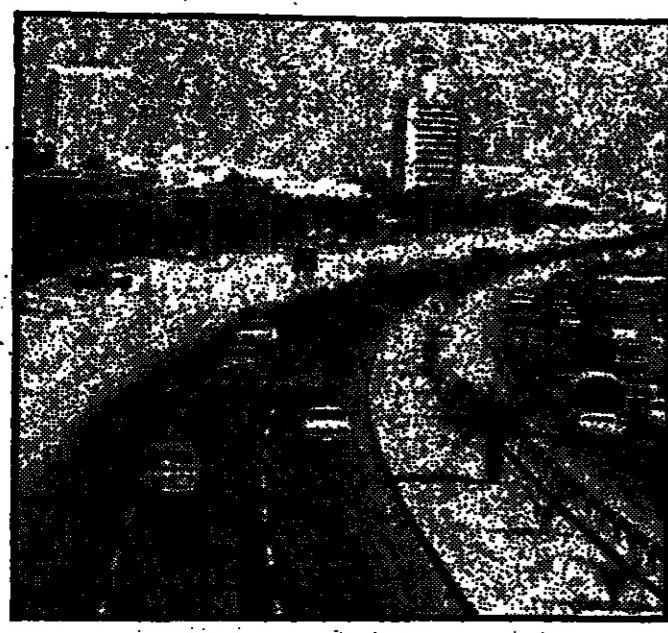
"In particular, we sometimes expressed our views in over-emotive language. This caused some alarm abroad as well and increased international pressure on the government. The legislation to prohibit alcohol for foreign embassies was an error."

"It gave the impression that we were fanatical. So we have created enemies among foreigners, in the Government



OIL RICHES: A bank official counting large bundles of banknotes. Most Kuwaitis, says Ismail Al-Shatti, are "just consumers—an American car, the summer holiday in London, an expensive house here, another on the Cote d'Azur. It is an extremely selfish way of life and a crime for the interests of future generations. People are living just for the moment"

ROGER MATTHEWS



Vehicles sweep along the broad highways of Kuwait. Despite the country's recent economic setbacks, it still has financial reserves of some \$75bn and, compared to other Arab countries, Kuwaitis "are living in paradise," comments Dr Ahmed Al-Khatib.

THE NATIONALIST VIEW

Strong defenders of the constitution

PROFILE: Dr Ahmed Al-Khatib. Former member of the National Assembly. Candidate for 1985 elections.

* * *

"People like to try and simplify things for example by referring to my group as nationalists. We are rather more than that," he says. "We are constitutionalists, democrats, nationalists, and a little bit leftist, with rather more interest in the lower income groups."

Dr Khatib goes on to define nationalism as relating more to the group of Arab nations than to Kuwait alone.

"There is no room in this world for a small country trying to act alone," he says. "It is very much in our interests to be part of a much larger group."

But compared to those other Arab countries, Dr Khatib admits to living in a paradise. "We have to be fair about this. We are living in paradise here in Kuwait. Although we may grumble, we do still have our constitution and we are very proud of it."

Dr Khatib accepts that some of his relatively outspoken political statements could well have landed him in serious trouble had he been living elsewhere in the region. He does not pretend, for example, to believe that the authorities in Kuwait have a very deep-seated commitment to democratic forms of government.

Instead, he points to the long tradition of democratic procedures in Kuwait which have survived despite repeated attempts to stifle them.

"The pressure for democratic forms of government goes back a very long way, including when we were under British rule," he says.

Dr Khatib cites the attempts made, since 1920, to create a National Assembly and to hold elections which were a fair test of opinion. And he offers no few examples of the way in which this process was hampered or more blatantly manipulated.

Dr Khatib doubts whether such tendencies have altogether been eliminated but he is confident that they are much more difficult to practise without the public becoming aware. He is also optimistic that younger generations which have had the benefit of a broader education will underpin the democratic process and will be

better understood," comments Dr Khatib.

"All that is good in Kuwait has been created by the people of Kuwait. We have done it through our industry and through our struggle to be independent and democratic. Souq al Manakh is the product of a different philosophy. There was an attempt to bring in the new rich to replace the old rich, and it failed."

Dr Khatib insists that the Government should stop its policy of using large amounts of public money for the sole benefit of a small social group. At the same time far greater efforts should be made to protect the majority of Kuwaiti workers from the impact of official spending cuts.

On foreign policy, Dr Khatib would like to improve relations with the Soviet Union because of the importance of choosing between friends and enemies.

Between those who stand with the Arabs in our battle against Zionism and those who back Zionist aggression against us."

For this reason Kuwait had to differentiate between the United States and the Soviet Union — "We must befriend those who support us and oppose those who harm us," he says.

ROGER MATTHEWS

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A creative approach to finance

Kuwait 4

Economic pundits agree that Kuwait is facing a 'management crisis'

Confidence has been shaken

AFTER three decades of steadily rising prosperity Kuwait is being forced to grapple with the unusual experience of relative recession.

Confidence in the private sector has been shaken by three main factors: the levelling off in the growth of Government expenditure; the closeness of Kuwait to the Gulf war where each resurgence of fighting provokes new nervousness; and, of course, the continuing reverberations from the crash of the unofficial Souk al Manakh stock exchange.

How much further confidence has yet to fall is debatable, but in the absence of a dose of really good news—such as a negotiated end to the Gulf War—there is little reason to believe that an upturn is just around the corner.

The problem is compounded by the belief held by many Kuwaitis that the current down cycle is a momentary hiccup. Indeed, many of the attempted solutions to the Manakh problem presuppose a swift upturn in the economy, thereby perhaps sowing the seeds for a fresh crisis.

The recession has, however, served to generate a debate about the basic structure of the economy. Some of the more pessimistic in government argue that the country should concentrate on developing as a financial service centre and abandoning pretensions to any industrial base. But with 40 investment companies in Kuwait already in difficulties, that avenue would seem to be not so easily achievable.

Opportunity

Other economists argue that the puncturing of the stock market and property balloon provides a real opportunity for putting industry onto a sound footing and of generating profits which are unrelated to share dealings.

What the pundits do all agree about is that Kuwait is going through a 'management crisis' and that until a corporate morality takes root in the country it will be difficult to assess the prospects for a uniformly solid and well-managed private sector.

There is still a great deal of money in Kuwait, not just in the hands of the Government but also with the merchants. Not everyone was seriously mauled by the Manakh collapse and there are still many "old money" families whose riches are untouched.

On the other hand, some 25,000 people hold shares in the

official market in Kuwait and only a handful of those provoked the disaster. Having allowed the market to operate with virtually no control, the Government would appear to have a moral obligation to those Kuwaitis who bought shares as a long-term family investment and are watching those shares continuing to plummet in value.

The Government finds itself trapped in a dilemma. It needs to provide the mechanism to prop up and even increase current value of shares and it has to do this to prevent a growing number of foreclosures by the banks, and a further erosion of bank collateral. If the value of assets continues to decline in Kuwait more people will become insolvent. This, as the Government knows full well, will cause further political and social problems.

Some financial experts believe that there is still a danger of the downward spiral gaining momentum. As each bankruptcy is declared, confidence will decline further, and share prices and land values will go down even more, setting off yet more bankruptcies.

Yet it is difficult to see what can be done to prevent further declines in asset values. Any attempt to boost share prices will be artificial and will perpetuate the unreality of share values compared with profits and earnings.

Many experts believe that share prices still have a long way to go before they reach their true value. The Government already owns 50 per cent of the market, and any further purchases, beyond the \$2.5bn already set aside for nationalisation, will only exacerbate the situation.

The economic downturn

KATHY EVANS

believe that the Government already owns too much and investment options are already too narrow. The turn-up, if it comes, will artificially boost prices, thereby laying the foundation for the next boom and bust cycle.

In the case of property the situation is even more difficult, for Kuwait land values will only appreciate when confidence in the country, and the economy, returns.

If shares and land look doubtful avenues for investment, what then are the prospects for industry?

Until now, most of Kuwait's industry is based either on the local market or directed at export in the region. However, with a recession in the Gulf, demand is down.

The only industry that is going to succeed at this time is one which is well-managed, operating costs well-trimmed and lean, with local tastes researched and the final product marketed well. Very few of Kuwait's existing industry meet those criteria at present, say officials of the country's Industrial Bank.

Given management can make all the difference, argues IRK. Gulf Paper, for example, which was taken over on a friendly basis by the bank following the bankruptcy of some of its shareholders, has been able to triple its output within two months.

Kuwait Sanitary Wares, another Manakh victim, has gone into liquidation and IRK is starting from scratch. Nevertheless, they believe that with changes in design of the product and a tightening up in costs, the plant can reopen on a viable basis.

"We are creating something real out of them," said an IRK official.

Government budget

(KD million)				
	Closing 1982/83	Draft 1983/84	Effective 1984/85 (9 months)	% of year budget
Oil	2,236	2,783	2,119	79
Non-oil	372	249	285	80
Total	2,602	3,037	2,404	79
Expenditure				
Current	2,397	2,564	1,651	65
Development	543	662	302	46
Land approp.	300	150	93	62
Total	3,240	3,376	2,046	61
Investment income	1,657	NA	NA	NA

Source: National Bank of Kuwait

According to municipality estimates, there is enough office accommodation to soak up the next two years' demand, without one more block coming on stream. (There are ten due for occupation shortly.)

The local office of Cluttons the UK estate agency, foresees a further 20 to 30 per cent adjustment downwards this year.

If shares and land look doubtful avenues for investment, what then are the prospects for industry?

Incentives to industry in the Kingdom are more generous than in Kuwait, with industrial loans granted at 2 per cent instead of 5 per cent per annum.

Kuwait Tyres is another such company. Significantly, the company is to be liquidated, having never manufactured a tyre since its inception in the late 1970s. It is to re-emerge as a holding company for a part-share plant to be established in Saudi Arabia.

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Kuwait 5

The country has been obliged to cut its oil production over the past year in line with quotas allotted by Opec. The 'tanker war' has also affected the market



Fire engulfs Kuwaiti gas installations near the Iraqi border. Two of Kuwait's own tankers have also been hit by Iranian aircraft

Market slide continues

The oil industry

KATHY EVANS

FOLLOWING the conclusion of an Opec agreement this month, the differentials between light and heavy oils has been eroded. Kuwait's own crude price has bounced from \$27.40 a barrel before Christmas to \$27.55 at the start of the new year and back to its old level by February 1.

Kuwait's Burgan crude has thus maintained its traditional 10 cent difference against the price of Saudi Arabia's medium-heavy oil. But a number of buyers have warned that the heavy crudes must maintain their cheapness, particularly over the month's ahead when demand for oil traditionally slows at the onset of Spring.

The successful conclusion of an agreement between 13-member states of Opec has largely been the result of efforts by Kuwait's oil and finance minister, Shaikh Ali Khalifa Al-Sabah. However, in two weeks' time, following the general election, the cabinet is due to be reshuffled.

Most opinions in Kuwait believe that if Shaikh Ali is forced to choose between the two portfolios, then he will opt to remain oil minister and the chairman of Kuwait Petroleum Corporation.

Over the last year, Kuwait has been obliged to cut its production in line with the quotas allotted by Opec. Production is now standing at around 900,000 b/d, compared with its previous quota of 1.05m b/d.

Excluded from this figure is the production of the Arabian Oil Company in the offshore neutral zone, which is shared with Saudi Arabia.

Kuwait's share of the field amounts to around 120-150,000 b/d, which is sold on Iraq's behalf as Kuwait's assistance to the war effort against Iran. It is not known yet whether this war relief crude will continue to be sold for Baghdad when Iraq completes the two pipelines it is planning which will boost Iraqi production by one million barrels daily.

Diminishing

Kuwait's importance as a producer of crude is already diminishing with more than half of its oil now being exported in the form of refined products.

By the end of next year, its refining capacity will go up even further to 640,000 b/d. In addition, KPC subsidiaries are among Kuwait's largest crude oil customers, absorbing on the average about 100-120,000 b/d which goes to the European refineries.

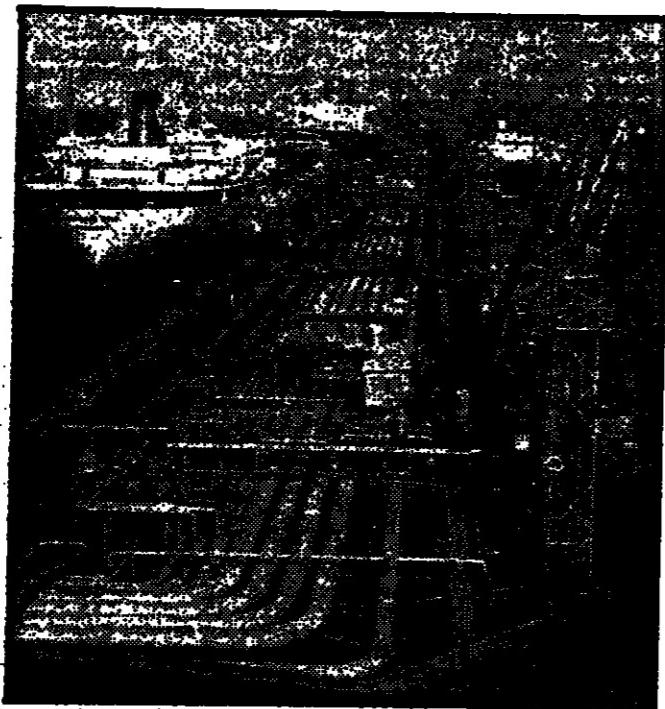
The figures for July and November of last year highlight just how important the refined products exports are becoming.

Out of a total export output of 878,000 b/d in July, some 331,000 b/d went out in crude form and 488,000 b/d was exported as products. In November, the figures were 317,000 b/d of crude exports, and 530,000 b/d went as refined products.

Deliveries to local power stations were 31,000 b/d and 22,000 b/d respectively over the two periods.

One of Kuwait's major crude oil customers is Chinese Petroleum Corporation of Taiwan, which is currently buying 75,000 b/d in a direct deal with KPC, down from 95,000 b/d the previous year. The contract is due to be renewed at the end of the first quarter of this year, but in view of Taiwan's decision need for heavy crude, the contract volume is likely to be reduced. Taiwan has now commissioned its first nuclear power station and thus needs less heavy fuel oil and is turning its attention to light crude producers in Brunei, Malaysia and Indonesia.

With the Japanese, the Kuwaitis have mixed relations. It is sole term-contract customer and is thought to be considering its 15,000 b/d contract.



Kuwait's oil revenues have more than halved since the 1979-80 financial year. Market analysts also predict that prices could soften further. Above: oil tankers loading at Mina Al-Ahmadi

Kuwait's foreign trade

(Figures in KD m)

	1981	1982	1983
Description	Q2 Q3 Q4 Q1 Q2 Q3 Q4 Q1		
Total exports	1,612 1,633 942 765 726 821 818 766		
Oil exports	563 583 800 639 596 686 680 662		
Other exports	149 145 142 129 130 125 131 104		
Export of Kuwait	41 33 34 35 32 26 — —		
Origin	108 112 106 94 98 99 — —		
Re-exports	493 486 568 580 650 588 599 541		
Total imports	519 547 374 183 76 283 219 225		
Balance of trade	— — — — — — — —		

Sources: National Bank of Kuwait

at the time by Lloyds, and decided that repairing casualties was cheaper than insuring the entire fleet.

The decision to build further product carriers was a reflection, say KOTC officials, of the KD 1.6bn expansion programme underway to expand the domestic refineries. This expansion programme will increase Kuwait's refined products capacity from a present level of 490,000 b/d to 640,000 b/d by the end of 1986.

This large outlay on refineries will necessitate a further call-up of capital in the next few months by the Kuwait Petroleum Corporation. KPC's current authorized capital is KD 2.5bn, of which KD 1.6bn has been paid in.

Profits fall

The company's net profit in the 1983-84 fiscal period was KD 280m, compared with KD 307m in the previous year. The decline in net profit was due to "reclassification" of some of the income, says Abdul Hadi Awad, KPC's financial manager.

Total revenues were KD 4.53bn compared with KD 3.7bn in the 1982-83 period.

Total assets went up by KD 900m to reach KD 4.9bn. European refining activities broke "more or less even," says Awad, with Italy, Sweden and Luxembourg providing the most profitable areas. Sante Fe operations generated about \$1.8bn in revenues, he says, though their profits were lower than the previous year.

KOTC's overseas exploration arm, KUFPEC showed a deficit of KD 2.38m compared with a previous handsome surplus. However, this is the result of increased expenditure by KUFPEC in exploration and the expenses incurred in its role as an operator in Tunisia and Bahrain. Total expenditures for the 12-month period ending December 1983 were KD 13.15m compared with KD 13.46m for the previous 21 months before the end of 1982.

Until now, KUFPEC had been making most of its money from interest income which in 1983 amounted to KD 9m. However, a concession in the South China Sea held in the name of Sante Fe with Arco as an operator, has struck gas in commercial quantities.

The find is said to have reserves of 3 to 4 trillion cubic feet, which although small by Gulf standards, could, nevertheless, play a role in alleviating Kuwait's own gas shortage problem.

So far, some KD 6.42m has been spent on the China venture by both pre and post-acquisition costs.

Last year was comparatively quiet for KPC in terms of foreign acquisitions, for the only confirmed purchase was for a small Houston-based exploration company, Enstar. KPC did try for Chevron in the U.S., but was outbid by Sohio.

The corporation's general overall strategy concerning future acquisitions focuses on securing more marketing outlets so that the additional refined products which will be coming shortly from its own domestic refineries will find a market.

KOTC is still handling the bulk of the country's LPG exports, and a substantial portion of the country's refined products exports are being transhipped into customers' tankers off the UAE coast. The oil majors, in particular, are said to be still reluctant to come into the Gulf.

Fleet plans

The Kuwait Oil Tanker Company is presently planning an increase in its fleet and tenders are being circulated around the world's shipyards for a further six product carriers.

Three of the ships will be 120,000 dwt and three will be 36,000 dwt. Bids are expected to be received later this month. KOTC officials say that the decision to build their own vessels is a reflection of the current low costs of shipbuilding.

"The ships we want are not available on the market, and we can save a few dollars by ordering them now. Over a 17-year period, this works out at perhaps 10 cents a barrel. Many customers know that the high premium was, in fact, designed as an 'enticement' to them to return to Kuwait, thereby illustrating to the shipping world Kuwait's security."

With tension in the Gulf easing, KOTC felt confident enough by July to decide to run its fleet without any insurance. KOTC officials were angered by the high war risk rates levied by some of Kuwait's buyers, who complain that KPC is too quick to apply surcharges.

"They should give us assis-

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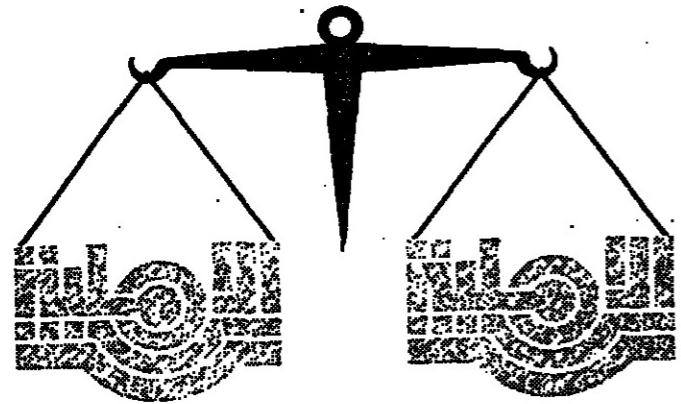
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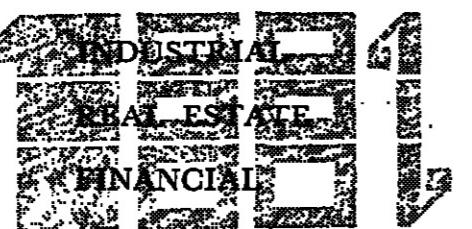
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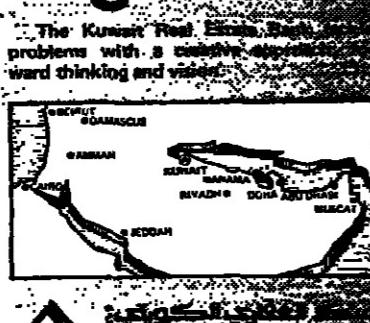
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Kuwait 6

Offshore exploration for gas supplies has been hampered by security considerations

New moves to offset shortages

The gas industry

KATHY EVANS

ONE of the most frequent demands from Kuwait's oil and finance minister, Sheikh Ali Khalifa al Sabah, is that every time a hydrocarbons find is made it is oil rather than gas.

With the current decline in world demand for oil, Kuwait is suffering a shortage of associated gas. To have sufficient gas for its power stations, the country should produce about 1.2m b/d of oil. Its current Opec quota is 900,000 b/d.

So far, exploration offshore has yielded only crude oil, and the search offshore has been hampered by security considerations and the proximity to the war zones and Iranian waters.

The latest crude oil find in the south of the country, the Magwa Field, inevitably will produce more associated gas, and there is thought to be a higher gas/oil ratio than in Kuwait's existing medium-quality oils.

Just how much gas can be expected from the field has not yet been disclosed although preliminary output figures indicate an eventual crude production rate of 200,000 b/d. The field is due to be commissioned at the beginning of next year, starting at 50,000 b/d with annual addition of the same amount until the 200,000 b/d is reached.

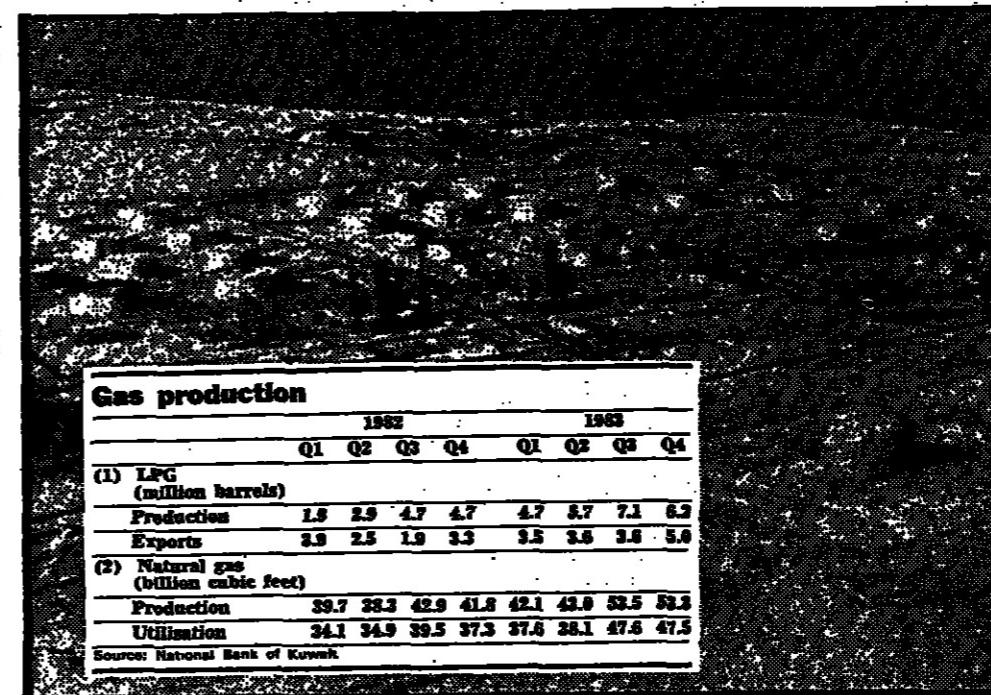
High cost

This shortage of gas is costing Kuwait dear. The LPG plant is running at less than a third of its capacity, output at its petrochemical plants are well down, and the power stations have to make use of heavy fuel oil and crude to offset the lack of gas. Those products could be expensive.

Not surprisingly, Kuwait has made overtures in overseas gas suppliers, but given the present insecurity in the Gulf, plans to import LNG have been put on the backburner for the time being.

Perhaps the most telling symptom of this present gas shortage can be seen at the Shuaiba LNG plant. Designed for a national crude oil output of 3.6m b/d, the plant consists of three trains using 550m cu ft of gas daily and 40,000 b/d of gas liquids. At present only one train is being utilised at the rate of 75 per cent of its capacity.

Another train has been mothballed since September 1982, and the third remains on



Gas production

	1982	1983	1982	1983	1982	1983
	Q1	Q2	Q3	Q4	Q1	Q2
(1) LPG (million barrels)	1.5	2.9	4.7	4.7	5.7	7.1
Production	1.5	2.9	4.7	4.7	5.7	7.1
Exports	3.3	2.5	1.9	3.3	3.5	5.5
(2) Natural gas (billion cubic feet)	38.7	35.3	42.9	41.8	52.5	51.5
Production	38.7	35.3	42.9	41.8	52.5	51.5
Utilisation	34.1	34.5	32.5	37.3	38.1	47.5

Source: National Bank of Kuwait

standby for faults and maintenance in the operating train. Adel Sharhan, chief co-ordinator at the plant, says ruefully: "The plant has never really worked at full capacity. We did run all the trains for a few months, but only for test purposes."

Current throughput of gas into the plant is only 400m cu ft a day with 30,000 b/d of liquid feedstock. This gas is received at only nominal cost. If, however, production goes down further, to say, a level of 60,000 b/d, then LPG production could look economically questionable.

Current exports are running at about 45,000 b/d of propane, 30,000 b/d of butane and 25,000 b/d of natural gasoline. Exports were carried mainly in KOTC LNG tankers as Kuwait's foreign customers are still reluctant to bring their own carriers into the northern Gulf.

However, the LPG plant is directly connected into the network of Kuwait's petrochemical plants and the power stations. Here the impact of the gas shortage has caused Petrochemical Industries Company (PIC) to record a further \$25.5m loss in its period ended June 1984, compared with the previous year's figure of \$35.5m loss.

Abdul Bader al Noori, chairman of PIC, says that last year the ammonia plant was receiving only about 40m cu ft of gas daily, though, of late this figure had improved to around 55m cu ft daily. Total design capacity would call for 142m

cu ft a day with the fourth ammonia line in operation.

The fourth line, which came on stream last year at a cost of about \$30m, was conceived nearly five years ago when oil market prospects looked very different.

Future prospects, al Noori concedes, do not look any brighter, but he points out that the shortage of gas at the plant forced the company to make more efficient use of the gas they were receiving. However, PIC's chairman is even talking of a prolonged period of maintenance during the summer period when gas requirements at the local power stations are at their peak for air conditioning.

Decisions

Other KPC officials say that the decision temporarily to close the ammonia plants would largely depend on existing contracts with customers and the world ammonia market. Any decision would only be taken after very careful consideration by the board as a whole.

The other main client for the gas from the LPG plant is the Ministry of Electricity. Its gas consumption went up to 12.5m barrels per annum as the shortage of gas became evident.

It was this consumption of petroleum products which encouraged KPC to look at possible alternatives. One option was to import LNG which could be directly piped into the power station. A special carrier, the Gas al Rawnain was acquired and vaporiser installed so that the LNG could be treated on board ship before reaching the shore. Slave installations have already been completed.

Although the machinery is in place, the plan has not gone ahead for several reasons. Talks were opened with several potential suppliers. Algeria, Indonesia and Abu Dhabi have apparently made it clear that they would like to use some of the gas to boost their supplies on the east coast.

Talks are continuing between the two countries but until an agreement is reached on who is to get the gas, and for how much, the southern gas field project would seem to be indefinitely delayed.

Al Muila Group - its scope of operations

Conglomerate with diversity of interests

CAR SALES in Kuwait fell an average of 27 per cent in 1984. Other consumer goods are moving more slowly than they used to and customers are putting off paying their bills. For contractors, the market is increasingly more competitive as the volume of available work dwindles.

Despite all of this, the profits of the Al Muila group of companies have been going up over the past three years. Partly, this is because the management has made a virtue out of necessity and improved cost-efficiency, aided by a profit-linked incentive scheme which gives each department-head a vested interest in pushing sales and keeping both staff and customers happy.

But the sheer diversity of the group's operations has been a major factor in its ability to "buck the trend."

Although car sales are down (much less so than the market average, according to an Al Muila director), the rental and leasing division has shown tremendous growth over the past three years, with 1984 being particularly successful.

Among the newer divisions which have emerged ahead rapidly are office equipment and cleaning maintenance. The latter has the cleaning contract for the three 20-storey towers of Kuwait's Joint Banking Centre, and (in association with Pritchard Services Group of the UK) for the Basra Teaching Hospital in Iraq and Baghdad's Saddam Hussein International Airport.

The project engineering and electrical installation divisions have compensated for the effects of a depressed market by more than doubling their market share. The current order book includes KD 1.5m worth of work at the Kuwait Institute for Scientific Research (KISR) and contracts at the Shuaiba North Power Station, a district electricity distribution contractor, Commercial Bank of Kuwait head office, Hawalli schools and the Arab Research Centre.

Unlike most exclusive agents,

Al Muila will repair any make of car, not just the ones they sell, and the quantity of spares they buy from other manufac-

turers appointed agents means they win preferential prices.

The garage complex offers free tests on customers' cars, to diagnose problems and to estimate the cost of repairs. The policy seems to have paid off in the form of plenty of repeat business.

Like most of Kuwait's big trading conglomerates, Al Muila grew from a small shop in the Suq, selling domestic appliances and electrical goods.

It was founded in 1938 when Abdulla Al Muila Saleh (who was, at that time, Secretary of State for Kuwait) started a business with Saleh Jamal, under the name of Saleh Jamal and Company. Their first agency was for GEC (UK).

Nine years later, Abdulla's elder son, Bader, formed an associated company (Bader Al Muila and Brothers) to go into the auto business, and by the time of Bader's death in 1969 the group had diversified into travel services, marine equipment and project engineering.

Under his younger brother, Naejeb, the present chairman, Al Muila group has developed a diverse future activity with a total turnover of around \$150m a year and workforce of 3,000.

A unique feature of the Al Muila group today is that it is run by a multi-national directors' committee on which the family members—Naejeb and his three brothers—can be equally involved by eight non-family directors, one of whom joined the company in 1982, eight years before the chairman.

MARY FRINGS

(1978): 1,400 self-drive and chauffered cars (also agency for interrent group); call taxi service.

● Fire Protection (1978): Fire prevention, detection and alarm systems.

● Office Equipment (1980): Agencies for Minolta Copiers, Oki Fax machines, BSI electric typewriters, etc.

● Engineering Products (1980): Agencies for protective coatings, AC control systems, industrial inspection and test equipment.

● Seismic Services (1980): In association with Seismicor.

● Foods (1981): Wholesale distribution fast-food restaurants.

● Cleaning and Maintenance Services (1981): In association with Pritchard Services Group, UK.

● Computer Services (1982): Agencies for NCR and International Brokerage and Leasing.

● Car Rental and Leasing.

● Engineering Services (1982): Agencies for protective coatings, AC control systems, industrial inspection and test equipment.

● Environmental Systems (1978): Refuse collection, street cleaning, waste disposal, (in association with Browning Ferris Inc of Houston).

● Marine (1987): Powersports (Glastron, Ham-

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Tough strategies for harsher climate

KUWAIT BANKS have led a prosperous—some would say cosseted—existence for so long that the harsher winds blowing round their grand buildings in the city's financial district have come as something of a shock.

Not only are banks and investment companies bearing the brunt of the collapse of the Souk al Manakh; they are having to devise costly new strategies to cope with the country's altered circumstances. The result may well be a period of slimmer profits and a quest for new markets, particularly abroad.

The eight major banks, led by the eminent National Bank of Kuwait, may report reduced profits and dividends for 1984, making it the worst year since modern Kuwait banking began in the 1950s.

The banking industry may also have to shrink a bit because of the decline of the inter-bank market and the change of local business, and there will certainly be none of the bonus share issues shareholders have come to expect.

In reality, the damage will not be as bad as it looks because Kuwait banks have piled up large hidden reserves (they normally disclose only a third of their true profits) thanks in small part to the exclusion of foreign banks from the domestic market and the absence of taxation.

Losses sustained

Although banks were not supposed to finance Manakh speculation, the Kuwaiti practice of "name" lending means that all of them are exposed to Manakh victims. By some estimates up to 20 per cent of Kuwait banks' KD4.5bn of loans to the private sector are now doubtful either because of the losses sustained by the borrower, or weakened collateral (mostly stocks and real estate, both of which have fallen by nearly 50 per cent since 1983).

Quite how much of this will have to be written off is now under discussion with the Central Bank, which is taking a tough line under its new Governor, Abdul Wahab al-Tammar. Bankers say they have already made provision for the debts of the 250 or so people who have been officially "referred" as insolvent. But the largest debtors have been excluded because of their excluded status.

Bankers have begun to take some people to court, though mainly because of the legal and



The question facing Kuwait's larger banks is where future business growth will come from: the international syndicated loan market, for example, has lost its appeal for the moment

The banking sector

DAVID LASCELLES

political constraints, and are resisting pressure to accept partial payments.

If, as now seems likely, debtors may only have to settle at 70 per cent, the banks' doubtful loans could amount to a substantial proportion of their total published reserves of about KD 500m. But since these hidden reserves are probably nearly as great, particularly among the longer-established banks, and actual losses may be smaller, no one expects any bank to suffer lasting damage.

The government would also bail out any troubled bank, even if it did not own stakes in all of them. However, the authorities seem to be taking the view that Kuwaiti banks had it so good for so long that they should shed some fat to help clear up the Manakh mess.

The Central Bank, which bankers suspect is fronting for the Finance Ministry, is taking a vigorous approach to bank supervision (an official from the office of the Comptroller of the Currency, the U.S. bank supervisory agency, was there for a while). At the end of last year it sent out long questionnaires seeking details of banks' bad loans, how they handled them and so on. It has also suggested that banks should disclose their true reserves.

All this has made the Central Bank rather unpopular, particularly since it has been intervening on the monetary front as well. By imposing limits on lending rates (to ease the debtors' plight) and inter-bank dealings, regulating the foreign exchange market and blowing

Inject liquidity

These problems have also affected Kuwait's three investment corporations, the Kuwait Investment Co., the Kuwait Foreign Trading Contracting and Investment Co., and the Kuwait International Investment Co. All three have been used by the government (which partly owns them) as channels to inject liquidity into the Manakh settlement process. But since they were forced to advance funds against highly questionable collateral, they have been battered by falling share prices. Not surprisingly, they are bitter over the way they have been used.

The government is concerned about the strength of management in the main banks. Last year, Sheikh Ali Khalifa al-Sabah, the Finance Minister, blamed their lack of sophistication, and urged them to try harder.

The question facing the banks, though, is where future business growth will come from. The domestic loan market is flat, and unlikely to recover the explosive upsurge of the 1970s when the Kuwait economy was booming. The international syndicated loan market, where Kuwaiti banks were quite active, has also lost its appeal.

"We have got to get back to normal," said Mr Ziad Taky, the chief economist of the National Bank.

Over the last couple of years, the larger banks have been anticipating this by turning abroad. Some, including the National Bank, Gulf Bank and Commercial Bank, have opened offices or branches in New York, London and the Far East to seek out new trade finance and lending opportunities. National Bank is also setting up investment management offices in Europe and now has 30-40 per cent of its assets abroad compared to only 5-8 per cent three years ago.

But this is too costly a step for smaller banks like Al Ahli bank which intends to manage its foreign business from home.

Domestically, the retail market still has scope for growth insofar as the Kuwaits can be persuaded to drop their preference for cash and use money transmission services. Several banks, including National Bank, Gulf Bank and Commercial Bank have installed automated teller machines, and competition for local market share is hotting up.

The government would like to see Kuwait playing some kind of role as a financial centre for the Gulf. These ambitions suffered a mighty setback with the Manakh crash, but Kuwait has got the largest financial community and the greatest financial resources of the small countries along the coast. Unlike Bahrain, though, it does not admit foreign banks and seems unlikely to in the near future so long as its own banks are under strain.

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Blow to commercial confidence

IT MAY seem extraordinary that two and a half years after the dramatic collapse of the Souk al Manakh, the effects of this financial catastrophe should still be echoing round Kuwait but it dominates everything.

In pure money terms, the Government is still trying to sort out the \$9.2bn mountain of post-dated cheques on which the unofficial stock market was built and, with luck, could finish the job this year.

More insidiously, the Souk has left its mark by sapping the country's commercial confidence and permeating Kuwaiti society with a sense of injustice which could take much longer to dispel.

"Give it three to five years," advised one senior Kuwaiti banker.

The fact that almost every adult Kuwaiti, including a member of the Royal family, was involved made it a truly national disaster. Although only some 250 people have been "referred" as potentially insolvent and 27 have actually been declared bankrupt, thousands of share speculators are still in deep financial trouble, unable to settle their debts until their creditors settle with them, and burdened with huge losses from plunging prices of shares they have been unable to sell.

The Government has tried to get the wheels of settlement turning with a pump-priming process of its own. Smaller investors have been paid off with Government bonds. Any Manakh victim who can prove that he has settled his debts and is owed money by one of the "referred" has received a book of coupons which entitle him to a share of their assets—which have been taken over by the Government and are being liquidated. Some of the coupons cover land, official shares and readily realisable financial assets. But some also cover Manakh shares

buy the shares at today's collapsed prices and use them to pay off debts of several times their value.

This is only one cause of the bitterness over the way the Manakh settlement has been handled. It is also becoming increasingly clear that the very large debtors who include a nephew of the Amir will only have to pay off 70 per cent of their obligations. This not only puts a strain on the rest, but mocks those conscientious (and evidently foolish) people who settled at 100 per cent early on. One broker describes the settlement process as "brutally unfair."

Although bankruptcy entails loss of civil rights (and knowingly trading as a bankrupt is a criminal offence), involvement in the Manakh has not necessarily tainted its victims with any special stigma and the Government is not keen to send people to prison. If anything, the opposite.

The Arabs admire dash, particularly the Kuwaitis whose enormous wealth has put the day-to-day grind of life behind them. And as one observer put it, "the Manakh will a bit of excitement into their lives."

Although the "referred" have had all their assets seized, the Government has been paying them a generous "dole." One of the biggest debtors is paying KD 1m a month in interest charges.

But while sorting out individual problems, the authorities are also having to cushion the shock on companies and financial institutions who now seem destined to bear the brunt of the disaster.

BY DAVID LASCELLES

PROFILE: KUWAIT FINANCE HOUSE

Recent problems tarnish image

LIKE MANY Arab states, the growth of Islamic fundamentalism led to the establishment of an Islamic Bank in Kuwait: the Kuwait Finance House which came into being by special Amiri decree in 1977. But the KFH's recent problems, culminating in its decision not to pay either its shareholders or depositors in 1984 have rather dented its image.

True to the Islamic canon, the KFH does not pay interest or make loans in the Western sense. It treats deposits as investments which earn a dividend based on the bank's performance, and loans as profit-earning participations in the business of its clients. Its bustling headquarters on the fringe of the banking district has separate entrances for men and women, and many of the male staff sport the shaggy beards of fundamentalists (though one I interviewed had a science degree from Purdue University in the U.S. and used a Grid personal computer).

Last year, the KFH had to turn away new funds because of a shortage of good domestic investment opportunities. But by December its asset losses were such that it found itself forced into the painful decision to plough its entire KD 28.5m operating profit into reserves. The news caused consternation

in Kuwait and posed a severe test of Islamic loyalty.

Amid unpleasant scenes, there was a sharp withdrawal of funds by the KFH's more commercially-minded customers, and Sheikh Ali Khalifa, the Finance Minister had to remind people who placed money with the KFH that they were "partners," not depositors.

There seems little doubt that the bank's business practices left it more vulnerable than the commercial banks because of the Islamic requirement that it invest directly in projects, rather than lend to them.

The major part of its assets were in two of the worst-hit sectors of the economy: trade and real estate. The KFH owns

the two largest commercial property developments currently underway in downtown Kuwait: its own new 20-storey head office and the Al Muthana office complex.

But it also has hundreds of residential properties on its hands as a result of its well-intended but possibly overzealous efforts to try and ease the domestic housing shortage.

More than half its KD 850m assets are in real estate (some people put the figure as high as three-quarters), and the write-downs forced on it by the collapse of the property market must pose a considerable strain on its equity of KD 35m.

KFH claims to be less exposed to the Souk al Manakh crisis than other banks because of its disapproval of share speculation on religious grounds.

But there can be little doubt that many of its customers are in as dire straits through share losses as other banks.

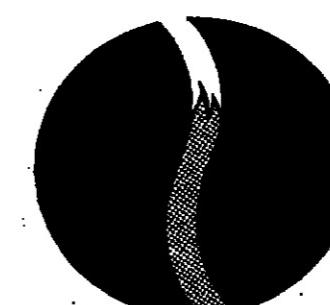
Quite how severe a setback

this will be for KFH and the fortunes of Islamic banking is hard to say just now. But there is no question of the Kuwait Government allowing it to fail:

apart from the ideological considerations, the Government is itself the major shareholder

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Time for a return to fundamentals

Stock Exchange

DAVID LASCELLES

KUWAIT'S NEW Stock Exchange with its large, polished granite trading floor, may be one of the most spectacular buildings in a town noted for eye-catching architecture. But its beginnings could hardly be less auspicious.

Starting life in the wake of the Souk al Manakh crisis, with investor confidence at rock bottom and trading volume barely a trickle, it may be appropriate that business is actually being done in the corner of an upstairs room until the main floor opens later this year.

But even when trading proper gets under way, the prospect of

the exchange fulfilling the high ambitions that the Government had for it when planning started in the late 1970s, look distant, at least until the Kuwait commercial climate takes a sharp turn for the better.

For a time after the Manakh collapsed, the Government propped up the stock market by buying shares at support levels which gave the impression that prices were stable. If no trade took place for several days or weeks, prices were unchanged—regardless of what was actually being bid or offered by dealers.

That support ended last April, by which time the Government had spent an estimated KD 800m and bought nearly half the market. Since then, prices have been in steady decline, but for a slight hump in October-November when there was talk of "buying the market" to improve the appearance of investors' year-end balance sheets.

At the same time, the Exchange went over to quoting closing prices on the basis of bid and offered rather than last trade, which starkly exposed the value dealers were actually putting on stock, rather than what someone might have been willing to pay a considerable time before.

Share values

All told, these steps wiped half the value off the market in 1984, which raises the question of who trades at all in these conditions. Most deals appear to stem from people still trying to sort out their Manakh affairs. There is a special evening session when former Manakh or "Gulf" stocks are traded, in addition to the daily sessions.

About 40 Kuwaiti companies are listed, plus 15-20 "Gulf" stocks. However, what little dealing there is is done mainly in the leading bank stocks, plus some of the larger investment, insurance and industrial companies.

There are two market-making firms who are supposed to provide liquidity. But they only operate sporadically, and is no guarantee that an investor will be able to sell or buy stock, which tends to concentrate dealing on the most liquid blue-chip stocks. There is talk of the Government setting up a third, strongly capitalised market to help dealing along.

Not surprisingly, the rules of

the new stock exchange have been tightly drawn to prevent a Manakh-style roller coaster.

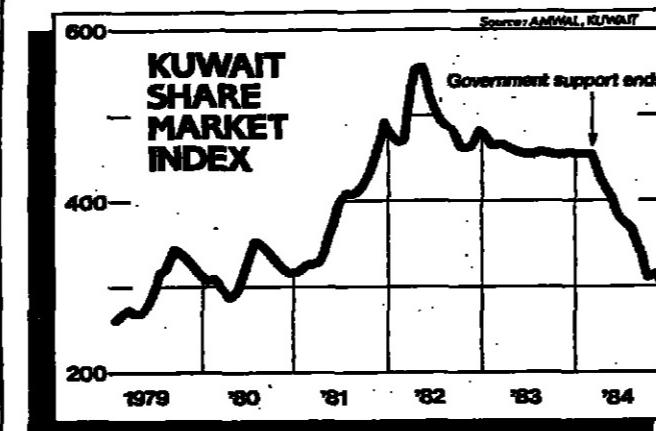
All trades have to pass through brokers on the trading floor who are not supposed to know who their clients are. Bid and offered prices are chalked up on boards, and a broker has to declare his interest if he is on both sides of a deal.

There are also daily price movement limits, and shares must be traded in pre-determined lots. Investors may not buy on margin or sell short, and brokers must guarantee their payments.

Kuwait's impressive new stock exchange building, the main floor will open later this year but at the moment trading is at a low volume in the wake of the Souk al Manakh crisis.

The brokers deal on fixed commissions. They complain these are too low to make a living, and many of them plainly dislike the spruce new quarters where they have to receive clients after the gossip back rooms of the Manakh.

The Kuwaiti's own investment psychology will probably have to change. After indulging in a giant casino, as one broker points out, they are going to have to start looking at boring things like fundamentals. And the fact that the National Bank of Kuwait is now selling at only half its net asset value may be a good place to start.



Still hesitant to break social codes

Women

KATHY EVANS

THE HOUR is five o'clock in the afternoon and the boutiques in Kuwait's up-market shopping centre, the Salhiya complex, are receiving a steady flow of customers into their shops. Kuwaiti girls browse leisurely through the \$600 sweaters and finger the fur jackets, price tagged at \$7,000 each. In the corner, a bored Kuwaiti male, wearing a pained expression which indicates that he is footling the bill, sits smoking a cigarette through a long holder. His girlfriends are doing what they like doing best—spending money and shopping for clothes.

To all appearances, Kuwaiti women appear to be the ultimate in femininity. Expensive, perfumed, always perfectly groomed, perfectly coiffed and always, but always, "dressed to kill."

There is not a sloppy jumper or jeans in sight—except on Western women. Even the most informal occasion in Kuwaiti society generates a display of designer fashions. They dress to the nines to go shopping, to tea parties, or even the office. Kuwaiti women are never to be seen in public with laddered stockings or shoes that don't match their nail varnish, hair that needs washing or heels that need heelinking. Servants and money help, for Kuwaiti women are among the world's richest. They can afford to be the darlings of the boutique owners.

Dr Rasha Sabah, a university dean says "this image of the stereotyped Kuwaiti woman is still true to a certain extent. But it is becoming less and less. An increasing number of our women are becoming professionals. Those women in the boutiques are symptoms of the oil boom, the Manakh. Now we are in different times. We have a recession and a war in the north."

Most liberated

Symptoms of "victims" of the Souk al Manakh and the oil boom they might be, but in the Gulf context, they represent the most liberated women in the region. Kuwaiti women work, drive cars and even secure high ranking positions in the Government. There are also four under-secretaries who are women in Government ministries, one of them in the oil ministry.

Bank executives praise their Kuwaiti women employees for their hard work and compare them favourably with their male counterparts.

Most women in Kuwait have long ago discarded "Islamic" covers and even those who do wear the abaya casually at most an afterthought. Such is their progress, that it was only natural that a Kuwaiti woman was elected recently to head the new Federation of Gulf Women, formed last year in Abu Dhabi.

Economics, perhaps more than anything else, may herald the decline of the glamorous cruises in the shopping complex. Kuwaiti men are already complaining that their women expect too much after marriage, and that keeping up with the family next door can be a crippling exercise for those who do not enjoy the legendary riches of Kuwait.

"They expect dresses, holidays

in Europe every few months, a villa with nice furniture, jewellery," bemoaned one young Kuwaiti. The subsequent result is that many first class Kuwaitis are marrying beneath their "social class," or even second class citizens, says Rasha Sabah.

Kuwait was the first Gulf country to establish women's societies, and the oldest, the social and cultural society for women, has been going for over 22 years. Until recently, these clubs functioned largely as a vehicle for social contacts, and an endless whirl of tea-parties and jumble sales held for such laudable causes as famine victims in Africa, and needy villages in Lebanon and Sudan.

Functioned as spur

Lately, the societies have turned their attention to consciousness raising, and two of them have functioned as the spur to the women's movement in Kuwait.

But even in this, Kuwaiti women are not united. There are two religious women's clubs which appear to act as a positive deterrent to women's independence. They promote the belief that a woman's life should revolve around the Koran, the Kitchen and the children.

That viewpoint is reinforced by the voice of one of the highest ladies in the land, Sheikh Latifa, wife of the Crown Prince and Prime Minister.

Ironically, her conservative views contrast starkly with those of her husband, for Sheikh Saad has become one of the principal supporters of the cause of women's rights in Kuwait.

The American equivalent of this bizarre situation would be to have President Reagan supporting the equal rights amendment, and Nancy Reagan actively fighting against it.

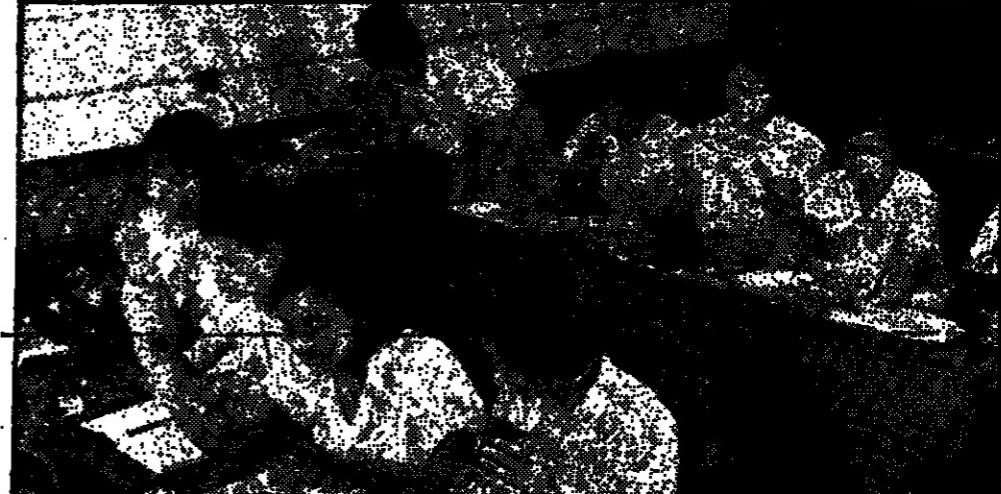
Tradition is still the greatest inhibitor to the women's movement in Kuwait, for local women still believe in the social codes and risk the family curse in the cause of women's rights.

There will be no symbolic stormings of the male preserves therefore—such as the floor of the stock exchange, or the election tents.

"That would be against our tradition," said a leading member of the most active society. Neither will the money of Kuwaiti women come into play to promote their cause. Kuwaiti women still rely on their male relatives to advise them what to do with their funds. A team of financial advisors dispatched by the Central Bank to serve the investment needs of Kuwait's hidden millionaires left empty-handed and disappointed.

Given the incoherent nature of the women's movement in the country, it is difficult to see how successful they are going to be in their pursuit of the right to vote. The Kuwait constitution guarantees that there will be no discrimination among the sexes, race or origin. On the subsections that all "inhabitants" of first-class category have the right to vote. The word translates two ways—as male nationals in the plural, or simply as nationals. The electoral law, however, specifically bars women the vote.

Seeking to exploit the apparent contradiction in the constitution, over 80 women simultaneously marched to voters' registration offices last



Senior students in the science laboratory of a girls' secondary school in Kuwait. September and demanded the right to register as voters to sign documents that they will actively campaign for their right to vote.

Questioned as to whether Kuwaiti women were really interested in voting, Luwa Kataami replied emphatically that they were—at least, the majority is.

"Don't forget we have already come a long way. In my youth, a woman left her home, takes in her life—comes to go to her husband's house, and the second time to go to her grave."

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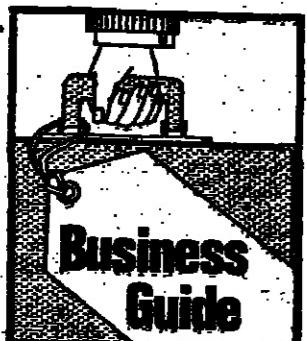
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Tips for overseas visitors



Basic statistics about Kuwait plus advice and information for business visitors, including the following details:

Area: 7,618 sq km (including portion of neutral zone)

Population: 1.45m (1983); non-Kuwaitis make up approximately 88.6 per cent of total population.

GDP per capita: US\$42,500 (1980).

Capital: Kuwait City (population 1980 estimate: 520,000 including Hawalli and Salmiya).

Climate: Summer; likely temperature range 40°C–50°C; humidity 80 per cent; dust storms occur. Winter; likely temperature range approximately 7°C–20°C (but down to 0°C recorded); most rainfall (around 100 mm annually) between Dec–March.

Time: GMT +3.

Official language: Arabic.

Commercial: Arabic, English.

Entry requirements: Passport required for all (with isolated exceptions). Visa required by all with exception of nationals of certain neighbouring states and certain other document holders. Prohibited entry: any Israeli passport or visa. Note: extensive visa regulations; conditions are strictly enforced.

Health precautions: Malaria; none.

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Abu Dhabi, Algeria, Amman, Ankara, Athens, Baghdad,

Beijing, Beirut, Belgrade, Bonn, Brasilia, Caracas, Dhaka, Damascus, Doha, Islamabad, Jeddah, Khamis, London, Madrid, Manila, Mogadishu, Moscow, Muscat, Nairobi, New Delhi, Paris, Rabat, Rome, Sana'a, Ta'ibah (Malta), Tehran, Tokyo, Tripoli, Tunis, Washington.

National airline: Kuwait Airways.

Other airlines: Aeroflot, Air France, Air India, Air

Lanka, Alitalia, Alvia, Avianca, Balkan, British Airways, CSA, Cyprus Airways, EgyptAir, Gulf Air, Iberia, JAL, KLM,

LOT, Lufthansa, Malév, MAS, MEA, Olympic

Airways, PIA, Royal Air Maroc, Saudi, Sudan, Syrian, Swissair, Syrian Arab Airlines, Taron, Thai Airways International, Tunisair, Yemenair.

Kuwait Airways, Libyan Arab Airlines, LOT, Lufthansa, Malév, MAS, MEA, Olympic Airways, PIA, Royal Air Maroc, Saudi, Sudan, Syrian, Swissair, Syrian Arab Airlines, Taron, Thai Airways International, Tunisair, Yemenair.

International airport: Kuwait International (Code: KWI) 16 km from city.

Facilities: Duty-free shop, buffet, restaurant, bank, hotel reservations, post office, mosque.

Main Post Office: Shuaib Al-Ahmadi (tel: 980856).

Internal Travel: Road: good, surfaced road system. Bus: nationwide.

Overland access: Excellent roads from Saudi Arabian and Iraqi borders.

Hotels:

(Service charge is usual)

In Kuwait City:

Ambassador: PO Box 2213 Safat (tel: 425288).

Bristol: PO Box 3521 Safat (tel: 430251; fax: 2061).

Caravelle: PO Box 3492 Safat (tel: 423171; fax: 22064).

Carlton Tower: PO Box 26950 Safat (tel: 4252740/58).

Golden Beach: PO Box 3483 Safat (tel: 428521/7; fax: 22231).

Haus House: PO Box 823 Safat (tel: 2558155; fax: 22069).

Holiday Inn: PO Box 18544 Farwariyah (tel: 742000/732100; fax: 46460).

Hynes Regency: PO Box 1139 Salmiyah (tel: 428000; fax: 49062).

Kuwait Hilton: PO Box 3868 Safat (tel: 253000/253300; fax: 22089).

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Sahara: PO Box 20461 Safat (tel: 422684/424121; fax: 22182).

SAS Hotel: PO Box 26199 Safat (tel: 857000; fax: 44306).

Spring Continental: PO Box 2175 Safat (tel: 422620; fax: 23184).

Taxis: "private" and shared.

(orange-coloured; set routes) taxis available; maximum fare laid down within Kuwait City. For hire:

Cars: locally approved/inspected international driving licence essential. Avia: (tel: 417500).

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Holiday Inn: PO Box 18544 Farwariyah (tel: 742000/732100; fax: 46460).

Hynes Regency: PO Box 1139 Salmiyah (tel: 428000; fax: 49062).

Kuwait Hilton: PO Box 3868 Safat (tel: 253000/253300; fax: 22089).

Mohattan Sheraton: PO Box 5802 Safat (tel: 421005/422055; fax: 2216/2434).

Marriott: PO Box 24285 Safat (tel: 885344; fax: 23305).

Meridian: PO Box 26202 Safat (tel: 244922; fax: 4458).

Mesrat Beach: Salmiyah, PO Box 3522 (tel: 613466; fax: 22215).

New Cedars: PO Box 1793 Safat (tel: 429288).

Phoenix: PO Box 4664 Safat (tel: 421051; fax: 22062).

Sahara: PO Box 20461 Safat (tel: 422684/424121; fax: 22182).

SAS Hotel: PO Box 26199 Safat (tel: 857000; fax: 44306).

Spring Continental: PO Box 2175 Safat (tel: 422620; fax: 23184).

Taxis: "private" and shared.

(orange-coloured; set routes) taxis available; maximum fare laid down within Kuwait City. For hire:

Car: locally approved/inspected international driving licence essential. Avia: (tel: 417500).

International airport: Kuwait International (Code: KWI) 16 km from city.

Facilities: Duty-free shop, buffet, restaurant, bank, hotel reservations, post office, mosque.

Main Post Office: Shuaib Al-Ahmadi (tel: 980856).

Internal Travel: Road: good, surfaced road system.

Bus: nationwide.

Overland access: Excellent roads from Saudi Arabian and Iraqi borders.

Hotels:

(Service charge is usual)

In Kuwait City:

Ambassador: PO Box 2213 Safat (tel: 425288).

Bristol: PO Box 3521 Safat (tel: 430251; fax: 2061).

Caravelle: PO Box 3492 Safat (tel: 423171; fax: 22064).

Carlton Tower: PO Box 26950 Safat (tel: 4252740/58).

Golden Beach: PO Box 3483 Safat (tel: 428521/7; fax: 22231).

Haus House: PO Box 823 Safat (tel: 2558155; fax: 22069).

Holiday Inn: PO Box 18544 Farwariyah (tel: 742000/732100; fax: 46460).

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Mohattan Sheraton: PO Box 5802 Safat (tel: 421005/422055; fax: 2216/2434).

Marriott: PO Box 24285 Safat (tel: 885344; fax: 23305).

Meridian: PO Box 26202 Safat (tel: 244922; fax: 4458).

Mesrat Beach: Sal

